

FISCAL YEAR 2025-26
RECOMMENDED BUDGET

San Joaquin Valley APCD





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City of Visalia

Samir Sheikh
Executive Director
Air Pollution Control Officer

June 19, 2025

**San Joaquin Valley
Unified Air Pollution Control District**

2025-26 Recommended Budget

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June 19, 2025

Governing Board
San Joaquin Valley Unified Air Pollution Control District
1990 E. Gettysburg Avenue
Fresno, California 93726

Dear Board Members:

Attached is the Recommended Budget for the San Joaquin Valley Air Pollution Control District for July 1, 2025, to June 30, 2026. Policy guidance for the 2025-26 Budget was provided by your Board's Ad Hoc Budget Subcommittee, which consisted of Board Chair Supervisor Shuklian, Councilmember Escutia-Braaton, Supervisor Rickman, Supervisor Macaulay, and Dr. Pacheco-Werner.

The Recommended Budget is crafted to provide adequate resources to fulfill the District's Mission:

The San Joaquin Valley Air District is a public health agency whose mission is to improve the health and quality of life for all Valley residents through efficient, effective and entrepreneurial air quality management strategies. Our Core Values have been designed to ensure that our mission is accomplished through common sense, feasible measures that are based on sound science.

As in previous years, this year's budget was developed using the zero-based budgeting approach. The narratives included as a part of this budget document describe the specifics of each department's functions and upcoming workload in support of the District's mission, as well as efficiencies, streamlining, and customer service enhancement measures to be implemented.

The Recommended Budget is balanced, with adequate reserves and contingencies. The resources contained in the budget will enable the District to continue to provide excellent customer service and expedited processing of permit and incentive grant applications, and fulfill all state and federal mandates in a timely fashion.

Budget Highlights

- Total operating budget remains stable (0% increase)
 - Achieves 7% salary savings through position control
 - Includes cost adjustments associated with the second year of Board-approved labor agreements
- Significant workload absorbed through operational efficiencies, technology enhancements, and program flexibility
- Continued strong focus on public education and outreach
- Timely administration and use of \$409.9 million in emission reduction incentive funds across a wide range of applications
- Balanced budget with adequate reserves and contingencies

Workload and Staffing

In 2025-26, the District anticipates a significant increase in workload across several key areas, as summarized below:

Effective and Expedient Administration of Incentive Grants:

The 2025-26 Recommended Budget allocates \$409.9 million for incentive-based programs, supported by a combination of local, state, and federal sources. Through strong advocacy and program performance, the District has allocated significant state and federal emission reduction funding that will greatly assist the Valley in achieving the enormous emissions reductions necessary for meeting the District's air quality mandates and goals. This funding, as outlined in the Incentive Spending Plan included in the Recommended Budget, is distributed through a comprehensive portfolio of District incentive programs. These programs provide funding to Valley residents, businesses, schools, and municipalities for projects that reduce air pollution throughout the Valley.

A substantial amount of staff time is dedicated to ensure the success of these programs, including developing grant program guidelines, conducting extensive outreach and assistance activities, reviewing grant applications, calculating emissions reductions, performing on-site verifications, and reviewing grant claims to ensure timely payments. These programs are central to the District's efforts to attain the ever-tightening federal ambient air quality standards as expeditiously as possible. The Recommended Budget includes funding for the following emission reduction incentive programs:

- \$190.5 million in incentive funding for programs aimed at accelerating the turnover of older, high-polluting heavy-duty diesel equipment with new, much cleaner technology including the agricultural equipment, irrigation pumps, dairy feed mixer electrification, heavy duty trucks, yard hostlers, locomotive, alternate fuel infrastructure, and school bus replacement programs.
- \$41.7 million in state Community Air Protection funding for programs that support

the implementation of AB 617 in designated Valley communities. This includes a variety of programs including programs meant to accelerate the turnover of older, high-polluting heavy-duty diesel engines and equipment, community-level programs such as the Fireplace and Woodstove Change-out program, lawnmower replacement programs, and Tune-In Tune-Up vehicle repair programs as well as a variety of additional emission reduction and exposure reduction programs developed and prioritized by the District's selected AB 617 communities for implementation within those communities. These community-level programs generate critical, cost-effective emission reductions directly in the community, while also providing ways for the general public to contribute to cleaning the air for all Valley residents. A significant amount of staff time is spent assisting Valley residents with these important programs and ensuring that these programs remain responsive to the needs of the public.

- \$62.5 million in funding for the demonstration and deployment of advanced technologies and practices, and new zero and near-zero emissions technologies and related infrastructure. These programs are implemented in partnership with Valley public agencies, businesses, and other entities through the District's Public Benefit Grants program, EV Charging Infrastructure Program, Statewide Electric Transit Bus, School Bus, and Shuttle Bus Replacement Program, and other programs.
- \$72.4 million for community incentive programs including the Fireplace and Woodstove Change-out program, the Drive Clean program, the award-winning Tune-In Tune-Up Vehicle repair and replacement programs, residential and commercial lawn and garden equipment replacement programs, and VMT reduction program.
- \$40.3 million in funding for the Ag Burn Alternatives Grant Program which provides incentives to farmers to chip, shred, or mulch woody agricultural waste materials from orchard and vineyard removals.
- \$2.5 million in funding for the District's Technology Advancement Program that provides funding for demonstrating new and innovative emission reduction technologies within the Valley.

In addition to the work necessary to administer the above programs, the District will dedicate substantial staff resources to securing additional funding sources by preparing and submitting applications for new funding opportunities and exploring partnerships with other agencies and organizations. Preparing grant applications for additional funding requires significant staff resources, and many key state and federal grant opportunities will likely become available in 2025-26. Additionally, considerable staff resources will be directed toward assisting other Valley public agencies and entities in pursuing funding opportunities that deliver air quality benefits.

Air Quality Planning and Rule Development:

Due to the Valley's geography, topography, and meteorological conditions that trap air pollutants in our region, the Valley continues to exceed the latest federal ambient air quality standards for ozone and PM_{2.5} even after imposing the toughest air regulations in the nation and having reduced emissions by over 75% from a wide range of pollution sources across the Valley. Under the Clean Air Act, significant ongoing work is required to address the latest federal air quality standards, including adopting new attainment plans and regulations.

In 2025-26, a significant amount of work will be required to continue to implement the District's 2022 Ozone Plan and 2024 PM_{2.5} Plan, and develop the new emission control measures laid out in these plans. Key areas of focus for rule development include conservation management practices, residential wood burning, and ongoing contingency measure strategies for both PM_{2.5} and ozone. Development of new rules will involve extensive public engagement and working closely with affected entities to devise innovative and creative measures that effectively reduce emissions in a cost-effective fashion. Additionally, the District will continue its work to design and implement the SIP-creditable incentive-based measures included in the 2018 PM_{2.5} Plan and 2024 PM_{2.5} Plan.

In addition, as the Valley has already demonstrated attainment of the federal PM₁₀ standard, the District needs to develop a second maintenance plan for this standard, demonstrating the Valley's ongoing compliance with this standard. In addition, with the Valley now meeting the 1997 24-hour and annual PM_{2.5} standards, a maintenance plan for this standard will also need to be developed in the coming year, supporting the Valley's formal redesignation to attainment for these standards.

On top of this Planning workload, with EPA recently setting a new annual PM_{2.5} standard of 9 µg/m³, the District has begun and will continue to analyze and perform air quality modeling for the purpose of developing strategies meet this stringent standard. As this is the most stringent PM_{2.5} standard issued by EPA, an extensive amount of work and coordination with CARB and EPA will be needed well ahead of any attainment plan submittal deadlines. The preparation for attaining this standard requires significant work by the District to identify, assess, and craft new feasible and cost-effective measures to reduce air pollution from already well-regulated stationary sources, as well as interfacing with CARB and U.S. EPA to ensure they are taking necessary actions to address mobile source emissions under their jurisdiction, which are the primary sources of pollution in the Valley.

The District anticipates completing several Exceptional Events documents in 2025-26 as wildfire impacts on the Valley's air quality continue to be common. These projects require a significant amount of data gathering, analysis, and modeling of meteorological and emissions parameters during recent wildfire and windblown dust pollution episodes, in order to demonstrate conclusively that the events were beyond the scope of the District's comprehensive, stringent control strategies. The completion of these

documents will support the District as it prepares any necessary Maintenance Plans or potential Clean Data Determination demonstrations for ozone and PM2.5 standards that have federal deadlines in the coming years.

Permitting and Enforcement:

In the coming year, the District anticipates a continued high workload related to air quality permitting and enforcement activities. This includes processing permits for new facilities, modifications at existing facilities, and annual permit renewals. In addition, the District will continue to implement a comprehensive enforcement program that involves routine inspections of permitted facilities and other regulated air quality sources.

The District will be working to implement rules recently adopted by your Board. A number of new and existing rules with compliance dates in fiscal year 2025-26 including those related to industrial boilers, steam generators, and process heaters; and agricultural open burning in addition to work to support implementation of the state's regulatory requirements for CTR and oil and gas, including various cross-agency collaborative efforts.

Each year, the District compiles an emissions inventory for facilities within the Valley in accordance with:

- District Rule 1160: Emissions statements
- The State's Criteria Pollutant and Toxics Emissions Reporting (CTR) Regulation
- District Rule 3171: Federally Mandated Ozone Nonattainment Fee - 1997 8-Hour Standard
- District Rule 4320: Advanced Emission Reduction Options for Boilers
- District Rule 4702: Internal Combustion Engines

A significant increase in workload for point source emissions inventory for the next fiscal year is due to the phase-in schedule in the CTR regulation, which will require more than 7,000 permitted facilities to report their criteria and toxic emissions under the CTR, some of which were previously exempt from reporting under state regulation until recently. Along with the increase in facilities required to submit inventory, the CTR requires additional data to be collected and evaluated by the District.

In response to state revisions to AB 2588 Air Toxics Hots Spots program guidelines, your Board established a process for reassessing facilities under the new guidelines through an expedited multi-year timeframe. This reassessment of facilities will continue to drive a significant workload for the District in the coming year and for several years to come. In 2022, additional amendments were made to the CARB's Emission Inventory Criteria and Guidelines Regulation (EICGR). These amendments require the collection of more comprehensive emission data across the state. In implementing these new state requirements, many additional facilities will require an AB 2588 assessment.

In June 2021, your Board adopted and CARB approved the final phase-out strategy for the remaining agricultural open burning in the San Joaquin Valley. This strategy includes the near-complete phase-out of open burning by January 1, 2025, and includes phase-out schedules that maximize the reduction of tonnage of material burned as early as possible, considering feasibility of alternatives for different crop types. The Strategy includes the maximum amount of flexibility and the longest time to adjust to the phase-outs for the smallest agricultural operations. Due to the high cost and limited availability of alternatives to agricultural open burning, significant incentives will be required to assist growers with transition in the coming years. As such, significant District work will be required to coordinate with CARB, interested public, and agricultural community to implement and enforce the final phase-out strategy. This includes extensive outreach to Valley growers regarding phase-out requirements and available resources for alternative practices as well as the implementation of the District's Alternatives to Agricultural Open Burning Incentive Program.

Air Monitoring:

The District operates a comprehensive, ambient air monitoring network for criteria air pollutants in each of the eight counties of the Valley. This federally-approved network is operated in collaboration with CARB, and is utilized to meet federal Clean Air Act requirements, provide timely air quality information to the public, and support several District programs. The equipment operates continuously and must be maintained to meet very strict state and federal criteria. In FY 2025-26, maintaining and calibrating this equipment at monitoring sites throughout the Valley will continue to require considerable staff effort.

In addition to the regulatory monitoring network, the District worked with community members in state selected AB 617 communities to develop and deploy community air monitoring in the four communities of Shafter, South Central Fresno, Stockton, and Arvin/Lamont. These various platforms were designed and deployed for air monitoring campaigns to provide important and timely information to the District for trends analysis and emission reduction program implementation, and to residents within each community for their reference and when experience episodes of poor air quality to take action to protect themselves. The work to operate, maintain, and repair the deployed air monitoring equipment, the review and validation of the collected data, and time necessary to report and present data to the community will continue to result in a substantial workload in the District's air monitoring operations.

In 2025-26, the District will continue efforts to evaluate the current Air Monitoring Network to ensure that it is correctly suited to provide the information necessary to meet federal requirements as well as District and stakeholder objectives, while minimizing duplicative monitoring. This "right-sizing" initiative will enable the District to efficiently fulfill monitoring needs and requirements, while controlling costs in the face of new ambient air quality monitoring mandates and the increasing demand for high-quality, real-time ambient air monitoring data.

Community Engagement:

The District has a long history of building partnerships in an effort to find effective, efficient, and innovative strategies for improving air quality and protecting the health of all Valley residents. Ensuring all Valley residents have access to District programs and resources is crucial to the District's mission of improving public health in the Valley. To support these efforts, the District continuously seeks to engage with communities to seek their input on the development and implementation of clean air strategies.

In alignment with the Governing Board's ongoing priority of creating strong community engagement, the District remains committed to working in close collaboration with Valley residents and stakeholders. These efforts focus on building new partnerships with local businesses, identifying clean air opportunities, and leveraging available resources to support cleaner, healthier neighborhoods. The District's approach is based on principles of proactive collaboration, readily available access to programs and services, and meaningful, results-driven community outreach.

One key effort that requires strong community partnerships to ensure robust and meaningful public participation is the District's implementation of the State's Community Air Protection Program. In 2017, the State legislature passed Assembly Bill (AB) 617, the Community Air Protection Program that requires the California Air Resources Board (CARB) and air districts to develop and implement additional plans and measures to reduce air pollution exposure in CARB-selected disadvantaged communities. Since 2018, CARB has selected nineteen (19) communities for AB 617 implementation statewide, including the four San Joaquin Valley communities of South-Central Fresno, Shafter, Stockton, and Arvin/Lamont.

As required under AB 617, the District's Governing Board adopted the South-Central Fresno and Shafter Community Emission Reduction Programs (CERPs) in September 2019, the Stockton CERP in 2020, and the Arvin/Lamont CERP in 2022. Since adoption, the District has been working closely with the Community Steering Committees (CSC), local partners, and state agencies to implement CERP measures designed to reduce air pollution and exposure in the selected communities. In addition to the CERP implementation work, each community was also selected to develop and implement a Community Air Monitoring Plan (CAMP). The District has worked diligently to implement the CAMPs in consultation with the CSCs across all four selected communities, with extensive air monitoring conducted, with regular updates with data analysis shared with the public at CSC meetings and on the District's community-specific air monitoring webpages.

As the implementation of approved CERPs and CAMPs progresses, the District will maintain active engagement with CSCs across several key areas. For the South-Central Fresno and Shafter communities, whose CERPs were adopted in 2019 and approved by CARB in 2020, the initial five-year implementation period concluded in February 2025. In Fiscal Year 2025-26, these efforts will begin transitioning into a

long-term maintenance and sustainability phase. Rather than concluding, this shift represents the next stage in advancing clean air goals, with a focus on maintaining strong community partnerships, completing outstanding commitments, reallocating resources where needed, and continuing to track and evaluate air quality outcomes. In the coming year, the District will prioritize reporting progress, finalizing remaining CERP measures, and ensuring that these efforts continue to deliver meaningful and lasting benefits to the community.

As the District looks to continue to identify and address opportunities to support impacted communities moving forward, the District will continue to look for opportunities to enhance community-focused engagement efforts by developing deeper relationships and intentional partnerships with more community residents, community organizations, and government agencies at all levels. In alignment with the Board's direction, the District is expanding an initiative that aims to deepen community engagement by integrating District outreach into existing civic networks. Rather than asking residents to attend standalone District meetings, staff will actively participate in local gatherings, such as city council meetings, neighborhood association meetings, and faith-based discussions. This approach ensures that outreach efforts are more accessible, locally relevant, and responsive to the specific needs of each community.

Significant Workload Absorbed through Efficiency and Streamlining

In response to the growing demands associated with evolving state and federal mandates, the District has maintained a strong commitment to maximizing operational efficiency in lieu of increasing staffing levels. This has been achieved through strategic investments in automation, disciplined application of the District's zero-based budgeting principles, careful resource management, and the continuous refinement of work practices and procedures. Some of the efficiency and streamlining measures employed by the District are highlighted below .

The District, as a major user of technology, continues to harness the power of software and hardware to deliver exceptional business value. The primary focus being on the implementation of cutting-edge technologies that enhance the productivity of District staff and improving customer service to stakeholders. Over the coming year, the District will continue to roll out several key technology initiatives, with a strong emphasis on strengthening the security of its IT infrastructure. As cybersecurity threats continue to evolve in both frequency and sophistication, the District is committed to bolstering its already robust security measures by incorporating the latest technologies and strategies. To support the District's mission, the District consistently explores innovative digital solutions designed to elevate customer service and enhance staff efficiency. Several new projects focused on workload optimization and process streamlining are planned for the upcoming year, aiming to drive further improvements in operational effectiveness and service quality.

The District is moving to an artificial intelligence (AI)-powered email security solution, which will improve protection against phishing and other malicious email threats. It will integrate seamlessly with existing systems, reducing IT workload while enhancing the District's cybersecurity posture with key features and benefits for comprehensive email protection which leverages AI to filter malicious emails, blocking phishing and malware before they reach end-users. This is crucial for preventing data breaches and attacks that exploit email as an entry point. Operational efficiency is achieved by automating the filtering process, which benefits the District by reducing staff resources needed to review and act on quarantined emails. Additionally, the software accelerates end-user access to legitimate emails by automatically processing decisions, further enhancing organizational efficiency and saving time across all departments.

The District has implemented a centralized and strategic approach to managing Microsoft and VMware software licenses to ensure full compliance, reduce legal risks, and maintain system functionality. This reconciliation initiative supports accurate license tracking, helping eliminate unused or underutilized licenses and generating cost savings through better purchasing decisions. Regular audits and communication with vendors enable the District to secure volume discounts and more favorable contract terms, improving vendor relationships and long-term planning. This initiative also enhances IT resource management by providing clear visibility into license usage, reducing over-purchasing, and supporting scalable infrastructure planning. Overall, this effort improves operational efficiency, streamlines ITS processes, and ensures a cost-effective, compliant, technology platform built for long-term growth.

The District has transitioned from the standard Zoom platform to Zoom for Government (ZFG), a more secure and federally compliant version tailored for public agencies. This upgrade enhances communication security by meeting stringent federal regulatory standards. In addition to improved security, the move to ZFG resulted in significant cost savings through negotiated pricing. The platform also offers greater scalability, allowing the District to more effectively host large internal and external meetings with stakeholders. Overall, this transition supports both fiscal responsibility and improved virtual meeting capabilities.

As part of the District's ongoing commitment to innovation and continuous improvement, a redesigned public website officially launched in fiscal year 2025-26. Originally developed in 2006, the previous website served as a vital platform for delivering air quality information, regulatory resources, and access to clean air incentives. The new website features a modern content management system, streamlined navigation, enhanced mobile responsiveness, and improved accessibility to better serve the Valley's diverse population. These enhancements make it easier for residents, businesses, and stakeholders to access timely information, interact with District programs, and stay informed during critical air quality episodes. Additionally, the new platform empowers departments to manage and update content more efficiently, ensuring the website remains accurate, user-friendly, and reflective of the District's evolving services and priorities.

The District's implementation of Centralized Network Hardware Management (CNHM) enhances the efficiency, security, and consistency of ITS operations by enabling the centralized management of all network hardware across District locations. This tool allows for real-time monitoring of device performance and health, facilitates faster troubleshooting through consolidated logs and configurations, and ensures uniform device configuration to reduce human error. It also strengthens the District's cybersecurity framework, improves resource utilization for more effective capacity planning, and reduces operational costs by automating routine tasks and minimizing the need for manual intervention. With all key information accessible from a single interface, CNHM makes troubleshooting easier because logs, configurations, and monitoring are all available in one location, enabling quicker detection and resolution of issues.

The District's Grant Management System (GMS) database is the primary tool utilized in the administration of the District's voluntary incentive programs. The District is enhancing its GMS workflow by implementing automated integration with the Labor Information System (LIS) and Electronic Document Management System (EDMS), enabling Compliance staff to efficiently assign inspections, collect field data, and submit reports seamlessly. The first phase of this project introduced new capabilities for tracking, assigning, and completing grant inspections within GMS, replacing paper-based processes and improving project coordination between the Strategies & Incentives and Compliance Departments. These upgrades will significantly improve field efficiency by simplifying data collection, automating report generation and photo uploads, and incorporating time tracking based on inspection milestones. The system will also optimize inspection assignments using predefined geographic areas, supporting programs such as the Alternative Ag Burn Initiative. In addition to reducing manual effort and accelerating inspection turnaround times, this development creates a framework for future enhancements to support other Compliance inspection activities, including GDF and Facility inspections.

The Air Monitoring Program continues to implement significant enhancements aimed at increasing operational efficiency, strengthening network reliability, and supporting regulatory mandates. Efforts include the replacement of aging equipment—such as calibrators and zero air generators with newer models that improve remote connectivity, reduce analyzer downtime, and lower maintenance costs. The District is also implementing a new data acquisition system and remote-control technology at monitoring sites, which automates key station functions and reduces the need for onsite visits. In support of cybersecurity and system resilience, the District is developing a strategy to streamline network access at monitoring stations, reducing the number of hardware access points and associated maintenance. A recently acquired 3D printer further supports operational efficiency by enabling staff to quickly fabricate custom or replacement parts, minimizing equipment downtime and enabling creative problem-solving. Additional improvements include the ongoing installation of electric vehicle chargers at select monitoring locations to support field staff during maintenance

activities, and the continued use of security cameras to safeguard equipment and aid in the assessment of unusual air quality readings during exceptional events.

To enhance public accessibility and streamline information sharing, the District launched its web-based Public Permits Information Portal on January 1, 2023. This tool provides the public with direct access to finalized Authority to Construct permits and active Permits to Operate, significantly reducing the need for manual public records requests. Supported by AB 1749, the portal aligns with the District's core value of transparency and has already facilitated over 65,000 permit searches. By expanding online availability and simplifying permit access, the portal increases operational efficiency and strengthens the District's commitment to open and responsive public service.

The District's Legal Department has implemented several key organizational improvements. Recently, the Department began utilizing Filevine, a customized legal practice management software that centralizes enforcement case data and streamlines case handling activities. This platform enhances workflow efficiency by automating tasks, tracking deadlines, and simplifying case management. Additionally, the Department developed and implemented comprehensive procedure manuals for Legal Technicians to standardize duties and improve the training process for new staff, further strengthening operational consistency and productivity.

The Operations and Program Support (OPS) Division continues to implement organizational improvements that enhance efficiency and service delivery. Recent efforts include enhancements to the District-developed E-Directory system to better assist incoming callers and walk-in customers, as well as the transition to electronic processing of requisitions, travel requests, permit applications, Hearing Board agendas, and other key documents. The Division has also streamlined large-scale mailings – processing up to 9,000 printed documents in a single project using barcoding software and an automated inserter system, reducing errors and manual effort. In addition, continued cross-training among staff promotes flexible workload distribution and improved support across departments, all while maintaining a strong commitment to customer service.

The District continues to develop new online applications and services designed to enhance stakeholder access to District resources while streamlining labor-intensive internal processes. These efforts include new software to facilitate the efficient distribution of information – such as workshop announcements, meeting notices, and compliance assistance advisories, via email and text. Additionally, the District has implemented a system to more effectively manage, process, and track public records requests more effectively. The District's online payment portal has also proven to be an effective tool for businesses and residents, providing a convenient and secure way to view outstanding invoices and submit payments.

The District will continue to empower staff through the STAR (Service Teamwork Attitude Respect) work culture, which has resulted in thousands of successfully implemented ideas for improving efficiency and service. As in past years, the District will also continue to strategically use temporary staffing to reduce costs, minimize overtime, and address new and fluctuating workloads. The attached narratives for all District departments contain details on key efficiency and streamlining measures being implemented throughout the District.

Research and Technology Advancement

The District continues its tradition of relying on sound science in formulating effective air quality management strategies. Consistent with this and in support of the District's Health Risk Reduction strategies aimed at maximizing and prioritizing public health benefits, the District anticipates providing review and support to university and other research groups to support research studies in a number of important areas, including: understanding the impacts of the implementation of SMGA and potential measures to reduce dust from fallowed lands, understanding changing PM2.5 source apportionment through the implementation of air quality strategies, evaluating the effectiveness of the Valley's criteria pollutant and air toxics reduction strategies, evaluating the effectiveness of the Valley's community-level air quality improvement strategies, assessing public health benefits from the air quality strategies implemented in the Valley, developing new alternatives to agricultural open burning, evaluating heavy-duty truck emissions impacts to Valley air quality, studying the nexus between climate change and air quality, evaluating the air quality and public health impacts from wildfires in the region, and testing the effectiveness of the latest low-dust nut harvesting technology in reducing dust emissions and supporting pilot projects demonstrating air pollution control technologies at Valley restaurants.

The Recommended Budget contains adequate staffing and financial resources to administer the District's Technology Advancement Program. Under this program, the District provides funding and support for projects that promote the development and advancement of new low-emissions technologies through Valley-based demonstrations. The Technology Advancement Program also enables the District to create public-private partnerships to advance low-emissions technologies to build and expand local capacity for research and development in the San Joaquin Valley.

Effective Public Outreach and Communications

To assist in implementing the District's clean air mission, your Board has placed a high priority on a robust public education and outreach strategy designed to enlist the support of residents, businesses, public agencies, local organizations, and other Valley partners. The District has developed and continually enhances its multilingual public education and outreach strategy by utilizing sound science, best industry practices, expert consulting services, ongoing analytical review of campaign reach and community

feedback. The District consistently relies on analytical data, public opinion survey research and feedback from all partners to guide strategy development.

Based on your Board's direction, the following objectives have served to guide the District's public education and outreach efforts over the past several years:

- Encourage and enlist the public to support clean air efforts and take actions to improve air quality and public health for Valley residents.
- Empower and inform the public to protect themselves during episodes of poor air quality by providing them with timely air quality information as well as scientific and comprehensible information on health effects of air pollution.
- Provide accurate, objective information about the Valley's efforts to reduce air pollution, including measurable results, key achievements, and remaining challenges.

In 2025-26, the District's core values, goals, and mission will continue to be shared through enhanced multi-lingual public outreach and education. As always, the key focus will be to maximize the use of existing resources and technology to incorporate new outreach platforms and expand communication goals. The District will continue to partner with Valley media, local organizations and agencies, and Valley stakeholders to achieve these objectives without significant additional District resources.

The District is committed to implementing a robust public engagement and outreach program to ensure participation from a wide variety of sectors, including Valley residents, the business and agricultural communities, community representatives, municipalities, community-based organizations, and others. The District will continue to host and attend multiple multilingual community outreach events throughout the District. This includes providing multilingual support, event guidance, technical information, and other resources, not only to our CARB designated AB 617 communities, but also to the public at-large throughout all communities. The Recommended Budget includes funding to continue to support the outreach activities throughout the San Joaquin Valley to ensure all Valley residents are aware of and have access to the considerable number of programs, resources and services that the District has to offer.

The Real-time Air Advisory Network (RAAN) program continues to enjoy strong participation by the Valley's school districts and pairs naturally with the Healthy Air Living Schools program. The District will continue building and/or expanding the District's relationship with Valley schools. The District will also work with stakeholders to explore enhancements to the District's public-facing air quality tools and the recommendations the District gives to schools, parents, and the general public of steps to protect themselves during periods of poor air quality. In the coming year, the District

will continue to incorporate the EPA's AirNow tools into its outreach efforts to ensure Valley residents are receiving accurate information via the platform of their choice.

The District will maintain strong collaboration with Valley public health directors and officers, including continued participation in the San Joaquin Valley Public Health Consortium. The District will leverage this relationship to convey health messaging more broadly to Valley residents especially during periods of poor air quality.

In coordination with our advertising partners, the District will promote key programs and messages through its comprehensive, multi-lingual public education and outreach programs, utilizing a wide variety of mediums including traditional, social, and digital media formats. The agency will implement the summer Healthy Air Living campaign and the winter residential wood smoke reduction strategy, as well as promote grant programs, conferences and other outreach programs.

Wildfires have the potential to generate tremendous emissions, causing elevated PM2.5 concentrations and ozone precursors. Air pollution generated from wildfires can be enormous and can well exceed total industrial and mobile source emissions in the San Joaquin Valley, overwhelming all control measures, resulting in periods of excessively high particulate matter and ozone concentrations. In 2025-26, the District will continue to work with land management agencies as we pursue a variety of strategies aimed at reducing wildfire emissions. As a part of this effort, the District has developed a targeted public education campaign to increase public awareness of the damage to public health due to wildfires and build public support for increased prescribed burning that may help reduce the number and severity of future wildfires.

The District will continue to expand its in-house production of previously outsourced key projects such as the Annual Report to the Community, Healthy Air Living kid's calendar, videos that showcase individuals taking advantage of the District's many grant programs, internal training videos and other high-level projects. Additionally, the District will leverage these tools to support our presence on social media sites.

Funding for Emission Reduction Incentive Grants

In 2025-26, the District anticipates \$409.9 million in available funding from a variety of local, state, and federal sources for incentive-based clean air grants for residents, businesses, and municipalities. It is important to note that many incentive funding sources include provisions for a portion of the funds to be used for their administration. Administrative funds are included in the District's Recommended Budget and are adequate to support the District's incentive grant programs without impacting stationary source fees.

District employees are not allowed to participate in any of the above incentive grant programs. However, in 2013, your Board approved a limited employee emission

reduction incentive program. Under this program, employees are eligible to apply for incentive funding under select programs (e.g., electric lawn mower rebates). This program is proposed to be funded once again at \$76,500 from additional salary savings.

Reserves and Contingencies

Section 12.15 of the District's Board adopted Administrative Code establishes guidance for the funding level of the District's General Reserve. This section requires the annual Recommended Budget to include a General Reserve of no less than 20% of the District's operating expenditures. For 2025-26, in accordance with Section 12.15, the General Reserve is established at \$15,700,000. The Recommended Budget also includes \$850,000 in Appropriation for Contingencies, \$1,200,000 in Building Maintenance Reserve, \$350,000 in Monitoring Equipment Reserve, \$65,000 Modeling Center Reserve, \$8,430,000 in Pension Stabilization Reserve Fund, and \$400,000 in Computer-VTC Equipment Reserve.

Upcoming Strategic Challenges and Opportunities

The San Joaquin Valley continues to achieve historic reductions in air pollution due to decades of investment and commitment by residents, businesses, and public agencies. Despite this progress, the District faces increasingly stringent federal health-based standards, the growing threat of wildfire smoke, and heightened expectations for clean air and climate action. The District will continue working with Valley stakeholders to implement clean air measures and commitments through new incentive programs, regulatory strategies, and community-level efforts in disadvantaged communities.

In recent years, the District Board has adopted numerous emission control strategies under the 2018 PM2.5 Plan that will secure substantial emissions reductions. These include rule amendments for boilers, steam generators, industrial flares, engines, glass melting furnaces, and open agricultural burning. Building on this progress, the District will continue to design, adopt, and implement strong, cost-effective measures to reduce air pollution. Development of these amendments will be shaped by extensive public engagement to identify innovative and effective emissions reduction approaches.

To meet the latest federal ozone standard, the District Board adopted the 2022 Ozone Plan, aimed at bringing the Valley into attainment of the 70 ppb 8-hour ozone standard. The plan includes long-term strategies to reduce emissions from mobile, area, and stationary sources of NO_x and VOCs—both key ozone precursors. While existing District's programs are already among the most innovative in the nation, the District remains committed to evaluating next-generation control technologies and pursuing additional opportunities for emissions reductions. These include measures for stationary NO_x and VOC sources, energy programs, clean landscaping practices, and other emerging approaches that reflect evolving technology and policy. Achieving these goals will require ongoing coordination among the District, CARB, EPA, Valley businesses, residents, and other stakeholders.

The District is also working to address and implement the 2024 Plan for the 2012 PM_{2.5} Standard, which pertains to the federal annual PM_{2.5} limit of 12 µg/m³. This plan builds on the 2018 PM_{2.5} Plan and incorporates necessary revisions based on updated EPA guidance and feedback. The District will face substantial work to implement the commitments, develop feasible new measures, and coordinate with CARB and EPA to address mobile source emissions under their jurisdiction.

As the Valley's air quality continues to improve, the region is reaching milestones in federal standard attainment. The Valley has already attained standards for several criteria pollutants, including 1-hour and 8-hour carbon monoxide (CO), 1-hour and annual nitrogen dioxide (NO₂), sulfur dioxide (SO₂), lead, 1-hour ozone, PM₁₀, and the 1997 24-hour and annual PM_{2.5} standards. The District is currently evaluating attainment of the 1997 8-hour ozone standard. The District is working with CARB and EPA to submit clean data determinations for the PM_{2.5} standards and will then need to develop maintenance plans in the coming year to demonstrate the Valley's ongoing compliance with these standards. Additionally, the District needs to develop the second 10-year maintenance plan for the PM₁₀ standard. These maintenance plans support the Valley's formal redesignation to attainment for these standards.

In February 2024, the EPA finalized a rule lowering the annual PM_{2.5} standard from 12.0 µg/m³ to 9.0 µg/m³, based on its review of the latest health science. Although Valley air quality data demonstrates considerable progress, the new standard presents a major challenge. The District will rely on its current emission reduction programs as a foundation while preparing a new attainment plan, in coordination with CARB and EPA. In advance of the formal planning deadline, the District will assess the magnitude of the challenge, identify necessary research, and evaluate potential new emissions control measures.

Achieving the reductions needed for federal air quality standards will require significant new funding, particularly from state and federal sources, to address mobile sources of pollution. This is especially critical given challenges in receiving federally required waivers by EPA for numerous recent mobile source reduction regulations. The District will continue advocating aggressively to ensure the Valley secures its fair share of available funds. Priorities include state and federal support for programs such as FARMER, alternatives to open agricultural burning, vehicle replacement, and infrastructure for clean transportation. The District will also continue prioritizing other incentive programs—supporting clean passenger vehicle replacement, offering rebates for electric lawn care equipment, working with businesses and agencies on clean vehicle infrastructure, and more. Ensuring that these funds are deployed quickly and effectively, and that eligible participants are aware of opportunities, will remain a top priority for FY 2025–26.

In the coming year, the District will work to educate the new administration and congressional delegation about our air quality challenges and needs, actions that the

District has taken to meet those challenges, and importance of EPA and federal government support (federal agencies, Administration, Congress) in addressing increasingly difficult requirements under the federal Clean Air Act. Given the public health importance of meeting federal air quality standards and ongoing threat of severe economic sanctions under the Clean Air Act due to the Valley's unique air quality challenges, working to ensure a cooperative, solution-oriented relationship with the federal EPA in the coming year will be essential.

The District will continue working closely with Valley communities to forge partnerships and identify clean air opportunities. In alignment with the Board's established priorities, the District will collaborate with community-based organizations, residents, and other partners to expand access to clean air programs. As the District implements AB 617 and related efforts, it will ensure that community stakeholders have meaningful opportunities for input, and that programs are grounded in sound science and responsive to community priorities.

Demonstrating leadership, the District strives to set an example for other public agencies and private sector entities. This includes the continuation of its STAR work culture, which emphasizes exceptional customer service and excellence in government. The District is also pursuing environmental sustainability in operations through enhanced telecommuting, clean fleet transitions, and sustainable procurement and facilities management.

Clear and effective public communication will remain critical. The District will continue to inform Valley residents about air quality progress, strategies, and protective measures—especially during wildfire smoke events. It will also work to ensure that small businesses and local agencies understand and can benefit from clean technology transitions. Expanding outreach and enhancing the accessibility of public information are central components of the District's communication strategy for the coming year.

The District has also taken important steps to ensure fiscal responsibility and long-term financial health. In June 2017, the Board established a Pension Stabilization Reserve Fund to support the District's retirement system. The District contributes annually at a rate equal to 1% of the prior year's Unfunded Actuarial Accrued Liability (UAAL), with funds reserved exclusively for reducing the UAAL and its associated costs or paying required KCERA contributions. The District is currently in discussions with KCERA to evaluate cost-saving options for Board consideration. The goal is to identify strategies for applying reserve funds to achieve meaningful reductions in the District's retirement costs and long-term financial obligations.

Through these combined efforts—regulatory planning, emissions reductions, incentive programs, fiscal stewardship, and inclusive community engagement—the District remains committed to achieving continued improvements in air quality and public health across the San Joaquin Valley. I would like to express my gratitude to your Board's Ad-Hoc Budget Subcommittee for their time in providing valuable guidance in the

*SJVUAPCD Governing Board
Transmittal Letter for the 2025-26 Recommended Budget
June 19, 2025*

development of the Recommended Budget. I am also grateful for your Board's continued support for resources needed to sustain an active and effective air quality program.

I look forward to continuing and increasing our progress toward cleaner air for all Valley residents in 2025-26.

Respectfully submitted,

A handwritten signature in blue ink, appearing to be 'S. Sheikh', with a stylized flourish extending to the right.

Samir Sheikh
Executive Director/Air Pollution Control Officer

BUDGET FINANCIAL SUMMARY

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
BUDGET SUMMARY**

	Adjusted* FY 24-25	Estimated Actuals FY 24-25	Recommended FY 25-26	Budget/Budget		Budget/Actual		
				Increase (Decrease)	%	Increase (Decrease)	%	
APPROPRIATIONS								
Salaries & Benefits (before Salary Savings)	\$66,774,238	\$66,774,238	\$70,510,146	\$3,735,908	6%	\$3,735,908	6%	
Projected Salary Savings	(\$3,613,519)	(\$3,888,112)	(\$4,732,164)	(\$1,118,645)	31%	(\$844,052)	22%	
Salaries & Benefits (net of Salary Savings)	\$63,160,719	\$62,886,126	\$65,777,982	\$2,617,263	4%	\$2,891,856	5%	
Services & Supplies	\$10,171,326	\$9,930,377	\$9,793,094	(\$378,232)	(4%)	(\$137,283)	(1%)	
Fixed Assets	\$5,112,719	\$5,010,469	\$2,896,596	(\$2,216,123)	(43%)	(\$2,113,873)	(42%)	
OPERATING APPROPRIATIONS	\$78,444,764	\$77,826,972	\$78,467,672	\$22,908	-	\$640,700	1%	
Other Charges	\$117,200	\$98,857	\$70,600	(\$46,600)	(40%)	(\$28,257)	(29%)	
Incentive Programs	\$619,767,955	\$568,436,937	\$408,928,592	(\$210,839,363)	(34%)	(\$159,508,345)	(28%)	
Appropriation for Contingencies	\$221,760	-	\$850,000	\$628,240	283%	\$850,000	-	
NON-OPERATING APPROPRIATIONS	\$620,106,915	\$568,535,794	\$409,849,192	(\$210,257,723)	(34%)	(\$158,686,602)	(28%)	
TOTAL APPROPRIATIONS	\$698,551,679	\$646,362,766	\$488,316,864	(\$210,234,815)	(30%)	(\$158,045,902)	(24%)	
REVENUES								
Stationary Revenue	\$31,576,569	\$36,724,432	\$34,267,776	\$2,691,207	9%	(\$2,456,656)	(7%)	
Grant Revenue	\$16,682,488	\$24,550,994	\$15,620,000	(\$1,062,488)	(6%)	(\$8,930,994)	(36%)	
DMV Surcharge Fees - District Portion	\$13,423,514	\$13,614,883	\$14,261,435	\$837,921	6%	\$646,552	5%	
Administrative Revenues Earned	\$10,000,000	\$10,000,000	\$9,500,000	(\$500,000)	(5%)	(\$500,000)	(5%)	
Transferred to Non-Operating Revenue	(\$5,250,000)	(\$5,250,000)	(\$1,000,000)	\$4,250,000	(81%)	\$4,250,000	(81%)	
Fund Balance Used	\$12,772,193	(\$1,053,337)	\$8,123,461	(\$4,648,732)	(36%)	\$9,176,798	(871%)	
Reserves Released / (Increased)	(\$760,000)	(\$760,000)	(\$2,305,000)	(\$1,545,000)	203%	(\$1,545,000)	203%	
OPERATING REVENUE/FUNDING SOURCES	\$78,444,764	\$77,826,972	\$78,467,672	\$22,908	-	\$640,700	1%	
Non-Operating Revenue	\$396,167,129	\$196,401,615	\$264,797,438	(\$131,369,691)	(33%)	\$68,395,823	35%	
Reimbursement for Administrative Revenues Earned	(\$10,000,000)	(\$10,000,000)	(\$9,500,000)	\$500,000	(5%)	\$500,000	(5%)	
Fund Balance / Reserves Released / (Increased)	\$233,939,786	\$389,594,179	\$154,551,754	(\$79,388,032)	(34%)	(\$235,042,425)	(60%)	
NON-OPERATING REVENUE/FUNDING SOURCES	\$620,106,915	\$575,995,794	\$409,849,192	(\$210,257,723)	(34%)	(\$166,146,602)	(29%)	
TOTAL REVENUE/FUNDING SOURCES	\$698,551,679	\$653,822,766	\$488,316,864	(\$210,234,815)	(30%)	(\$165,505,902)	(25%)	

RECOMMENDED POSITIONS	385.5	385	-0.5
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RESERVES

General Reserve	\$14,800,000	-	\$15,700,000	\$900,000	6%	\$15,700,000	-
Computer- VTC Equipment Reserve	\$200,000	-	\$400,000	\$200,000	100%	\$400,000	-
Long Term- Building Maintenance	\$1,200,000	-	\$1,200,000	-	-	\$1,200,000	-
Modeling Center Reserve	\$65,000	-	\$65,000	-	-	\$65,000	-
Monitoring Equipment Reserve	\$275,000	-	\$350,000	\$75,000	27%	\$350,000	-
Pension Stabilization Reserve Fund	\$7,300,000	-	\$8,430,000	\$1,130,000	15%	\$8,430,000	-

* Adjusted Budget as of 2/28/2025

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
SCHEDULE OF ESTIMATED REVENUES**

	Adjusted* FY 24-25	Estimated Actuals FY 24-25	Recommended FY 25-26	Budget/Budget		Budget/Actual		
				Increase (Decrease)	%	Increase (Decrease)	%	
OPERATING REVENUE								
STATIONARY SOURCE								
Permit Fees	\$21,303,422	\$20,769,663	\$22,185,235	\$881,813	4%	\$1,415,572	7%	
Section 185- Non Attainment Fees	\$360,000	\$365,489	\$360,000	-	-	(\$5,489)	(2%)	
Advanced Emission Reduction Options (AERO) Fees	\$4,645,397	\$7,827,157	\$4,969,791	\$324,394	7%	(\$2,857,366)	(37%)	
Settlements	\$3,000,000	\$4,000,000	\$3,500,000	\$500,000	17%	(\$500,000)	(13%)	
Interest	\$2,000,000	\$3,000,000	\$3,000,000	\$1,000,000	50%	-	-	
Miscellaneous	\$67,750	\$38,173	\$52,750	(\$15,000)	(22%)	\$14,577	38%	
Residential Furnaces - Rule 4905	\$200,000	\$728,450	\$200,000	-	-	(\$528,450)	(73%)	
Total Stationary Non-Grant Operating Revenue	\$31,576,569	\$36,728,932	\$34,267,776	\$2,691,207	9%	(\$2,461,156)	(7%)	
GRANT REVENUE								
State Subvention	\$900,000	\$900,000	\$900,000	-	-	-	-	
EPA 105 Grant	\$2,000,000	\$2,000,000	\$2,000,000	-	-	-	-	
EPA 103 Grant	\$727,488	\$122,431	\$65,000	(\$662,488)	(91%)	(\$57,431)	(47%)	
State AB 617 Implementation Fund	\$12,700,000	\$21,169,063	\$12,300,000	(\$400,000)	(3%)	(\$8,869,063)	(42%)	
State Grant-Oil and Gas Regulations	\$355,000	\$355,000	\$355,000	-	-	-	-	
Total Grant Revenue	\$16,682,488	\$24,546,494	\$15,620,000	(\$1,062,488)	(6%)	(\$8,926,494)	(36%)	
Total Stationary Operating Revenue	\$48,259,057	\$61,275,426	\$49,887,776	\$1,628,719	3%	(\$11,387,650)	(19%)	
DMV Surcharge Fees - District	\$13,423,514	\$13,614,883	\$14,261,435	\$837,921	6%	\$646,552	5%	
Administrative Revenues Earned	\$10,000,000	\$10,000,000	\$9,500,000	(\$500,000)	(5%)	(\$500,000)	(5%)	
Total Operating Revenue	\$71,682,571	\$84,890,309	\$73,649,211	\$1,966,640	3%	(\$11,241,098)	(13%)	
Transfer to Non-Operating Revenue for Incentive Grants	(\$5,250,000)	(\$5,250,000)	(\$1,000,000)	\$4,250,000	(81%)	\$4,250,000	(81%)	
Fund Balance Used	\$12,772,193	(\$1,053,337)	\$8,123,461	(\$4,648,732)	(36%)	\$9,176,798	(871%)	
Reserves Released / (Increased)	(\$760,000)	(\$760,000)	(\$2,305,000)	(\$1,545,000)	203%	(\$1,545,000)	203%	
Estimated Funding Sources - Operating	\$78,444,764	\$77,826,972	\$78,467,672	\$22,908	-	\$640,700	1%	
NON-OPERATING REVENUE								
Air Toxics - Pass Through	\$117,180	\$67,741	\$70,574	(\$46,606)	(40%)	\$2,833	4%	
DMV Surcharge Fees - Pass Through	\$48,693,139	\$38,114,777	\$47,636,474	(\$1,056,665)	(2%)	\$9,521,697	25%	
Carl Moyer Funds	\$19,000,000	\$17,605,544	\$19,000,000	-	-	\$1,394,456	8%	
VERA/ISR Mitigation Program	\$14,971,789	\$8,025,305	\$13,277,793	(\$1,693,996)	(11%)	\$5,252,488	65%	
Federal Diesel Emission Reduction Funding Program	\$108,887,391	\$17,203,882	\$65,836,484	(\$43,050,907)	(40%)	\$48,632,602	283%	
Miscellaneous Incentive Grant Funding	\$20,000	\$20,000	\$20,000	-	-	-	-	
Non-Operating Interest	\$15,303,801	\$22,066,921	\$16,183,024	\$879,223	6%	(\$5,883,897)	(27%)	
Operating Revenues Funding Community & Other Incentives	\$5,250,000	\$10,050,000	\$1,000,000	(\$4,250,000)	(81%)	(\$9,050,000)	(90%)	
CEC Grants	\$4,137,000	\$1,840,000	\$9,507,000	\$5,370,000	130%	\$7,667,000	417%	
Reimburse Operating for Administrative Revenues Earned	(\$10,000,000)	(\$10,000,000)	(\$9,500,000)	\$500,000	(5%)	\$500,000	(5%)	
Administrative Fees - Incentive Programs	\$11,931,412	\$9,820,999	\$12,831,181	\$899,769	8%	\$3,010,182	31%	
State Cap & Trade Funding	\$145,051,905	\$44,586,446	\$79,434,908	(\$65,616,997)	(45%)	\$34,848,462	78%	
Volkswagen Mitigation Funding	\$27,000,000	\$27,000,000	-	(\$27,000,000)	(100%)	(\$27,000,000)	(100%)	
Total Non-Operating Revenue	\$390,363,617	\$186,401,615	\$255,297,438	(\$135,066,179)	(35%)	\$68,895,823	37%	
Fund Bal. Used/Non-Adm Reserves Released/(Increased)	\$233,939,786	\$389,594,179	\$154,551,754	(\$79,388,032)	(34%)	(\$235,042,425)	(60%)	
Adm Reserves Released / (Increased)	(\$4,196,488)	-	-	\$4,196,488	(100%)	-	-	
Estimated Funding Sources - Non-Operating	\$620,106,915	\$575,995,794	\$409,849,192	(\$210,257,723)	(34%)	-	(29%)	
TOTAL REVENUE								
Estimated Financing Sources - Total	\$698,551,679	\$653,822,766	\$488,316,864	(\$210,234,815)	(30%)	(\$165,505,902)	(25%)	

* Adjusted Budget as of 2/28/2025

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
TOTAL DISTRICT**

	Adjusted* FY 24-25	Estimated Actuals FY 24-25	Recommended FY 25-26	Budget/Budget		Budget/Actual	
				Increase (Decrease)	%	Increase (Decrease)	%
OPERATING APPROPRIATIONS							
SALARIES AND BENEFITS							
Regular Salaries	\$37,397,251	\$37,322,457	\$39,126,512	\$1,729,261	5%	\$1,804,055	5%
Temporary Help	\$2,100,314	\$2,095,783	\$1,898,885	(\$201,429)	(10%)	(\$196,898)	(9%)
On Call Pay	\$126,518	\$126,202	\$133,677	\$7,159	6%	\$7,475	6%
Overtime	\$558,242	\$555,452	\$572,274	\$14,032	3%	\$16,822	3%
Unemployment	\$76,082	\$67,628	\$74,362	(\$1,720)	(2%)	\$6,734	10%
Retirement	\$16,854,628	\$16,837,772	\$17,666,132	\$811,504	5%	\$828,360	5%
OASDI	\$710,099	\$706,550	\$723,260	\$13,161	2%	\$16,710	2%
Workers Compensation	\$384,795	\$382,872	\$470,764	\$85,969	22%	\$87,892	23%
Cafeteria Plan Benefits	\$4,553,989	\$4,394,599	\$4,708,504	\$154,515	3%	\$313,905	7%
Long-Term Disability Insurance	\$93,821	\$93,354	\$102,532	\$8,711	9%	\$9,178	10%
Alternate Transportation Incentive	\$304,980	\$303,457	\$301,080	(\$3,900)	(1%)	(\$2,377)	(1%)
TOTAL SALARIES AND BENEFITS	\$63,160,719	\$62,886,126	\$65,777,982	\$2,617,263	4%	\$2,891,856	5%
SERVICES AND SUPPLIES							
Safety Supplies & Equipment	\$45,014	\$44,114	\$51,754	\$6,740	15%	\$7,640	17%
Mobile Communications	\$187,500	\$167,627	\$180,552	(\$6,948)	(4%)	\$12,925	8%
Telephone Charges	\$77,150	\$65,579	\$64,900	(\$12,250)	(16%)	(\$679)	(1%)
Insurance	\$1,019,300	\$998,913	\$1,143,400	\$124,100	12%	\$144,487	14%
Equipment Maintenance	\$319,650	\$313,256	\$203,050	(\$116,600)	(36%)	(\$110,206)	(35%)
Vehicle Maintenance & Operations	\$278,000	\$272,440	\$304,100	\$26,100	9%	\$31,660	12%
Computer Maintenance	\$1,049,437	\$1,028,449	\$1,607,060	\$557,623	53%	\$578,611	56%
Video Conferencing Maintenance & Operations	\$128,800	\$126,224	\$101,800	(\$27,000)	(21%)	(\$24,424)	(19%)
Building Maintenance & Operations	\$400,800	\$390,180	\$386,700	(\$14,100)	(4%)	(\$3,480)	(1%)
Office Supplies	\$42,798	\$41,944	\$46,998	\$4,200	10%	\$5,054	12%
Computer Software & Supplies	\$285,580	\$279,871	\$291,965	\$6,385	2%	\$12,094	4%
Monitoring Station Supplies & Equipment	\$1,434,728	\$1,406,033	\$1,089,608	(\$345,120)	(24%)	(\$316,425)	(23%)
Postage	\$93,000	\$82,365	\$102,400	\$9,400	10%	\$20,035	24%
Printing	\$159,575	\$156,384	\$159,030	(\$545)	-	\$2,646	2%
Professional & Specialized Services	\$2,944,515	\$2,885,625	\$2,190,935	(\$753,580)	(26%)	(\$694,690)	(24%)
Publications & Legal Notices	\$102,371	\$100,324	\$96,163	(\$6,208)	(6%)	(\$4,161)	(4%)
Rents & Leases	\$140,161	\$137,358	\$144,839	\$4,678	3%	\$7,481	5%
Small Tools & Equipment	\$69,060	\$67,678	\$59,660	(\$9,400)	(14%)	(\$8,018)	(12%)
Special District Expense	\$196,750	\$192,817	\$247,760	\$51,010	26%	\$54,943	28%
Travel & Training	\$266,885	\$261,547	\$287,807	\$20,922	8%	\$26,260	10%
Travel & Training - Boards	\$68,752	\$67,377	\$66,913	(\$1,839)	(3%)	(\$464)	(1%)
Utilities	\$489,100	\$479,320	\$593,300	\$104,200	21%	\$113,980	24%
Audit Services	\$30,000	\$29,400	\$30,000	-	-	\$600	2%
Legal Services	\$342,400	\$335,552	\$342,400	-	-	\$6,848	2%
TOTAL SERVICES AND SUPPLIES	\$10,171,326	\$9,930,377	\$9,793,094	(\$378,232)	(4%)	(\$137,283)	(1%)
FIXED ASSETS							
Office Improvements	\$100,000	\$98,002	\$100,000	-	-	\$1,998	2%
Facilities & Equipment	\$505,000	\$494,900	\$386,000	(\$119,000)	(24%)	(\$108,900)	(22%)
Computer Equipment	\$1,379,431	\$1,351,846	\$599,596	(\$779,835)	(57%)	(\$752,250)	(56%)
Office Furniture / Equipment	\$33,000	\$32,339	\$36,400	\$3,400	10%	\$4,061	13%
Office Machines	\$10,000	\$9,799	\$10,000	-	-	\$201	2%
Telephone Systems	\$13,700	\$13,426	\$10,300	(\$3,400)	(25%)	(\$3,126)	(23%)
Detection Equipment	\$50,300	\$49,294	\$75,500	\$25,200	50%	\$26,206	53%
Automobiles	\$703,000	\$688,940	\$703,000	-	-	\$14,060	2%
Video Conferencing System	\$70,000	\$68,601	\$10,000	(\$60,000)	(86%)	(\$58,601)	(85%)
Air Monitoring Station Equipment	\$2,237,288	\$2,192,542	\$954,800	(\$1,282,488)	(57%)	(\$1,237,742)	(56%)
Air Monitoring Automation/Remote Control Project	\$11,000	\$10,780	\$11,000	-	-	\$220	2%
TOTAL FIXED ASSETS	\$5,112,719	\$5,010,469	\$2,896,596	(\$2,216,123)	(43%)	(\$2,113,873)	(42%)
TOTAL OPERATING APPROPRIATIONS	\$78,444,764	\$77,826,972	\$78,467,672	\$22,908	-	\$640,700	1%

* Adjusted Budget as of 2/28/2025

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
TOTAL DISTRICT**

	Adjusted* FY 24-25	Estimated Actuals FY 24-25	Recommended FY 25-26	Budget/Budget		Budget/Actual	
				Increase (Decrease)	%	Increase (Decrease)	%
NON-OPERATING APPROPRIATIONS							
OTHER CHARGES							
Air Toxic Pass Through	\$117,200	\$98,857	\$70,600	(\$46,600)	(40%)	(\$28,257)	(29%)
TOTAL OTHER CHARGES	\$117,200	\$98,857	\$70,600	(\$46,600)	(40%)	(\$28,257)	(29%)
INCENTIVE PROGRAMS							
DMV Surcharge Fees - Incentives	\$62,026,000	\$59,619,766	\$59,506,700	(\$2,519,300)	(4%)	(\$113,066)	-
Carl Moyer Program	\$44,289,700	\$43,570,082	\$30,219,900	(\$14,069,800)	(32%)	(\$13,350,182)	(31%)
ISR and VERA'S	\$21,393,600	\$15,162,919	\$22,875,500	\$1,481,900	7%	\$7,712,581	51%
Proposition 1B Funding Program	\$5,762,300	\$200,000	\$5,981,300	\$219,000	4%	\$5,781,300	2891%
Federal DERA/Designated Funding Program	\$99,286,955	\$93,085,968	\$53,087,492	(\$46,199,463)	(47%)	(\$39,998,476)	(43%)
Community & Other Incentives Funded by Operating Reven	\$8,615,800	\$8,156,398	\$6,911,600	(\$1,704,200)	(20%)	(\$1,244,798)	(15%)
Miscellaneous Incentive Programs	\$42,300	\$42,188	\$94,600	\$52,300	124%	\$52,412	124%
State Cap & Trade Funding	\$342,260,200	\$340,351,578	\$201,773,100	(\$140,487,100)	(41%)	(\$138,578,478)	(41%)
Volkswagen Mitigation Funding	\$36,091,100	\$8,248,038	\$28,478,400	(\$7,612,700)	(21%)	\$20,230,362	245%
TOTAL INCENTIVE PROGRAMS	\$619,767,955	\$568,436,937	\$408,928,592	(\$210,839,363)	(34%)	(\$159,508,345)	(28%)
Appropriation for Contingencies	\$221,760	-	\$850,000	\$628,240	283%	\$628,240	-
TOTAL NON-OPERATING APPROPRIATIONS	\$620,106,915	\$568,535,794	\$409,849,192	(\$210,257,723)	(34%)	(\$158,686,602)	(28%)

* Adjusted Budget as of 2/28/2025

OPERATING BUDGET

ADMINISTRATION

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	
<u>Appropriations</u>				
Salaries and Benefits	15,879,196	16,500,412	621,216	4%
Services and Supplies	4,183,268	3,969,231	(214,037)	-5%
Fixed Assets	<u>441,847</u>	<u>330,702</u>	<u>(111,145)</u>	<u>-25%</u>
 Total	 <u><u>20,504,311</u></u>	 <u><u>20,800,345</u></u>	 <u><u>296,034</u></u>	 <u><u>1%</u></u>
 <u>Position Summary</u>	 92	 92.5	 0.5	

FUNCTIONS

The District’s Administration Department is comprised of the executive management staff and several divisions that provide support services for the District’s core operations. For budgeting purposes, these functions are structured under General Administration, District Counsel, Administrative Services and Operations and Program Support, Information Technology Services (ITS), Outreach and Communications, Community Strategies and Resources, and Human Resources.

General Administration

The District’s General Administration Division is responsible for the overall management of the District. Under policy direction of the Governing Board, the Executive Director/APCO and Deputy APCOs represent the Board’s interests and oversee the development and implementation of policies and procedures, formulation of policy alternatives and recommendations, overall management of personnel and resources, and development and implementation of air quality-related programs.

District Counsel

The District Counsel’s office is responsible for advising the District Board, the Executive Director/APCO, and staff on all legal matters and enforcing District rules and state and federal laws related to air pollution control. The District Counsel also represents the District, or manages outside counsel representing the District, in all litigation involving the District and in matters before the District’s three regional Hearing Boards. This office also serves as general counsel, advising and providing legal representation in general administrative matters, such as labor and employment issues, insurance, benefits, and general contracting.

Administrative Services and Operations and Program Support

The District's Administrative Services Division is responsible for all fiscal and general services-related functions of the District. The fiscal functions include preparation and control of the District's budget; responsibility for accounting and auditing all District revenues and expenditures; preparation of financial statements and related reports; and incentive and other grant financial management, including state and federal grant reporting. The general service functions include responsibility for facilities management, fleet management, purchasing, and risk management.

The District's Operations and Program Support Division provides essential customer service to stakeholders and clerical support for District departments and operations. This division continues to assume and coordinate increased responsibilities from the various departments they support while ensuring that support-type activities are handled in the most efficient and cost effective manner. Operations and Program Support staff are integrated across departments and provide front-desk reception services to members of the public. Additional division support functions include electronic document management, meeting scheduling, and coordinating the processing of Public Records Requests.

Community Strategies and Resources

The District has a long history of building partnerships to find effective, efficient, and innovative strategies for improving air quality and protecting the health of all Valley residents. Ensuring Valley residents have equitable access to all District programs and resources is crucial to the District's mission of improving public health in the Valley. To support these efforts, the District continuously seeks to engage with communities throughout the Valley to seek their input on the development and implementation of clean air strategies.

Assembly Bill (AB) 617, signed into law in July 2017, initiated a statewide program, referred to as the Community Air Protection (CAP) program, to monitor and reduce localized air pollution, and significantly improve public health in communities that experience disproportionate burdens from exposure to air pollutants through new community-focused and community-driven actions. As required under AB 617, the District's Governing Board adopted the South Central Fresno and Shafter Community Emission Reduction Programs (CERPs) in September 2019, the Stockton CERP in 2020, and the Arvin/Lamont CERP in 2022. Since adoption, the District has been working closely with the Community Steering Committees (CSC), local partners, and state agencies to implement CERP measures designed to reduce air pollution and exposure in the selected communities. In addition to the CERP implementation work, each community was also selected to develop and implement a Community Air Monitoring Plan (CAMP). The District has worked diligently to implement the CAMPs in consultation with the CSCs across all four selected communities, with extensive air monitoring conducted, with regular updates with data analysis shared with the public at CSC meetings and on the District's community-specific air monitoring webpages.

The division of Community Strategies and Resources (CSR) was formed in 2021 to assist in leading the District's efforts to support the District's broader effort to engage with historically under-resourced communities and advance community-driven strategies through implementation of the state's CAP program. The CSR Division provides leadership,

guidance, and support in the internal development and implementation of policies, practices and programs regarding community-level strategies, resources, and work standards, including with respect to AB 617 implementation. The division also provides lead direction and coordination of the District's other community-level work including coordination between District departments, partner agencies, and community stakeholders (residents, businesses, agricultural community, non-profit organizations, etc.) to ensure strong engagement and that mandates are satisfied as effectively and efficiently as possible. Under AB 617 mandates, the District is tasked with implementing a number of state mandates across the Valley and in each of the communities selected by CARB under strict criteria and timeframes.

Information Technology Services

The District's Information Technology Services (ITS) Division oversees all computer-related functions, ensuring seamless technology operations across the organization. This includes the planning, implementation, and management of both strategic and tactical technology initiatives. The ITS Division is responsible for formulating policies and procedures, developing and implementing a network security plan, preparing and managing the ITS budget, working with the management team to prioritize projects, and allocating resources efficiently. Additionally, ITS establishes and maintains hardware and software standards, provides training and support to District staff and members of the public, manages inventory, and ensures proper maintenance and repair of IT equipment. The ITS Division also plays a key role in technology analysis, offering recommendations for improvements and overseeing the technology procurement process.

In addition to these core responsibilities, the ITS Division manages voice, video, and facsimile communication technologies, such as telephone systems, mobile devices, video conferencing equipment, and printers and copiers ensuring smooth and efficient operations for all communication needs.

Outreach and Communications

The District's Outreach and Communications (OC) Division plans and implements strategies and tactics to meet the District's public outreach and communication goals. As methods for disseminating messaging expand and become more sophisticated, the District embraces these changes and incorporates them into successful, innovative outreach efforts. These strategies and tactics include designing and implementing comprehensive, multilingual, multimedia outreach campaigns that incorporate workshops and public events; coordinating an effective media relations program; responding to public inquiries via phone, email and social media messaging; writing and distributing newsletters, brochures and other outreach materials in both hard copy and electronic versions; promoting the District's many grant programs across different target audiences; conducting public presentations to promote clean air; collaborating with local, state and federal agencies and stakeholders to further the District's mission; enhancing and strengthening the Healthy Air Living Schools program goals and messages; collaborating with other District departments to develop and implement public education efforts about rules, such as residential wood smoke reduction regulations; deploying public-facing air quality information that give stakeholders current air-quality conditions; and working with other District departments to ensure their communications and public affairs needs are met.

Human Resources

The Human Resources Division provides comprehensive human resources support for all District departments, ensuring that workforce needs are met efficiently and in compliance with legal and regulatory standards. The District's core Human Resources functions include recruitment, job classification and compensation analysis, personnel records management, policy development, legal and regulatory compliance, labor and employee relations, workforce training, and management/supervisory support. The Human Resources Division plays a critical role in attracting and retaining talent, administering fair and equitable compensation structures, and fostering a positive and productive workplace culture.

The Human Resources Division is also responsible for the administration of employee benefits, workers' compensation, and safety and wellness initiatives. These programs ensure compliance with labor laws, promote employee well-being and reduce costs associated with workplace injuries.

The Human Resources Division has also taken a leadership role in advancing key organizational initiatives, including the District's STAR (Service, Teamwork, Attitude, Respect) work culture program, which promotes a positive and service-oriented environment. The division actively supports internal and external engagement in the Healthy Air Living program and encourages and champions these efforts District-wide.

SIGNIFICANT CHANGES TO 2025-26 BUDGET

New Workload

District Counsel

In the coming year, the Legal Department expects to continue to represent the District on a number of legal matters, such as:

- Provide a variety of legal services to the Governing Board and Executive Officer/APCO, including advising and counseling on issues arising under Federal and State air pollution laws, the Brown Act and conflict of interest requirements, and preparing opinions on a variety of topics as needed.
- Represent the District on approximately 225 enforcement cases referred to the District Counsel's office from Mutual Settlements, representing approximately 10% of all Notices of Violation issued. These enforcement cases will include civil penalty prosecutions, which most often result in a settlement, but may proceed to litigation if a violator will not agree to an appropriate penalty.
- Represent and advise the three regional District Hearing Boards in all Hearing Board matters, including the legal and factual sufficiency of variance and abatement order petitions.
- Review and provide legal counsel on rulemaking and permitting matters, including specific advice on CEQA, ISR, and other land use issues.
- Review and provide legal counsel on hundreds of contracts, grants and agreements from various departments within the District, including representing the District on contract noncompliance issues.
- Intervene and represent the District in various state and federal court legal challenges to the District's nonattainment plans, rules and enforcement authority.

- Review and provide legal counsel on dozens of Public Records Act requests and legal subpoenas, including review of documents collected for production.
- Provide legal advice on and assist in the preparation of State Implementation Plan elements and requirements.
- Prepare the District records retention policy and provide legal advice, guidance, and training to staff on its implementation.
- Prepare Conflict of Interest Code amendments.
- Provide legal consultation on various legislative bills that may affect the District, in collaboration with the District's Policy and Government Affairs Division.

Administrative Services and Operations and Program Support

The District's Administrative Services Division provides support for implementation of mandates, including but not limited to public workshops, grant reporting and tracking, and supporting all departments involved. The Administrative Services Division will continue to implement ever-changing state and federal rules and regulations while taking the steps necessary to ensure that District accounting and related reporting complies with accounting and financial management best practices. Administrative Services will continue to support the implementation of AB 617 mandates and increased funding for the various emission reduction programs the District manages.

The District's successful state and federal advocacy has resulted in bringing additional financial resources for the implementation of various District emission reduction programs. Support and implementation of these emission reduction programs are the District's main priority and will significantly affect workload. During 2025-26, the District will be working closely with partner agencies to administer over \$406.6 million in the Incentives Spending Plan, including processing incentive applications, contracts, claims, and project reporting and implementation.

The District continues to see an increase in the volume of Public Records Requests received. Although this increase will impact the overall workload, this will be supported by existing staff as more streamlined processing of these requests have allowed them to be fulfilled more efficiently. Additional efficiencies have continued to be gained and we expect the increase to be less impactful to the workload with the full implementation of the new Public Records Request software. As the District continues the transition to complete electronic document storage and management, the support provided by the District's Operations and Program Support Division to other District departments continues to grow. During 2025-26, the workload in the District's electronic document management system (EDMS) is expected to remain consistent as programs continue to fully utilize electronic document storage and management. These projects include the back file conversion and day forward processing of Finance, Compliance, and Permits documents.

In addition to the routine duties of the District's Operations and Program Support Division, continued support will be provided to the District's Incentives Division, Compliance Department, as well as support for permit application processing. The on-going support is expected to continue into the next fiscal year due to the continued success of the District's Incentives program and the resources needed for application processing, public records requests, as well as support provided as a result of continued AB 617 implementation.

Community Strategies and Resources

The strategies in the CERPs include incentive funding measures, regulatory strategies, public engagement strategies, enforcement strategies, and a number of additional strategies to be implemented in partnership with CARB, DPR, cities, counties, other agencies, community-based organizations, and other local partners. Many of the measures in the CERPs are incentive-based and require CARB's approval prior to being able to fund these measures. As the implementation of approved CERPs progresses, District staff will need to continue to engage with the CSCs in a number of areas.

As CERPs are structured as five-year plans under CARB's CAP Blueprint, February 2025 marks the official milestone for tracking progress in Shafter and South Central Fresno communities. In preparation for this transition, the District has worked closely with community members in South Central Fresno and Shafter to facilitate a smooth transition from CERP implementation to ongoing program maintenance, aligning with CARB's guidance on long-term sustainability. As part of this transition, the District will continue engaging with stakeholders through quarterly meetings to provide essential information and resources while also reallocating capacity to address air quality challenges in additional underserved areas. This strategic shift allows the District to maintain momentum in existing CAP communities while continuing to expand focus to additional areas in need of localized air quality improvements.

The Community Strategies and Resources workload is expected to grow as the department continues to enhance other community engagement efforts and strengthen community and civic partnerships. This work includes working with the Outreach and Communications Division to conduct targeted air quality-related outreach Valley-wide to promote available clean air programs in historically disadvantaged and low-income communities, oversight in the development of incentive project plans with the state's CAP incentive guidelines, and continuing to enhance participation and access to air monitoring data in CAP communities. In addition, the CSR Division will continue to oversee the coordination and reporting of ongoing mandates under AB 617 such as Best Available Retrofit Control Technology (BARCT) analysis and Criteria Air Pollutants and Toxic Air Contaminants (CTR) reporting requirements.

In 2024, the District hosted the inaugural "Community Clean Air Day," a collaborative event designed to strengthen relationships between residents, businesses, community organizations, and agency partners. Participants heard from community experts and fellow residents from across the Valley and enjoyed the talents of a graphic recorder who created a mural in real-time during the event that reflected the conversations, decisions and themes that arose from the day. Feedback from post-event surveys indicated that attendees left with a renewed understanding of air quality resources and a commitment to taking action in their communities. This engagement also provided valuable insight for the District on ways to improve our efforts to engage with Valley communities. The District will be taking the feedback received and incorporating it into our overall engagement strategy to ensure our efforts are as meaningful and effective as possible. The District is looking to build upon the momentum from the first event and is planning to host another convening in the upcoming fiscal year.

The District has committed to continuously work closely with Valley residents and stakeholders to help communities across the Valley by forging new partnerships with businesses, and identifying and leveraging clean air opportunities. This past year, the District has prioritized outreach efforts in communities most in need by building partnerships with schools and community based organizations, attending community events, and ensuring engagement materials and presentations are available in multiple languages.

As the District looks to continue to identify and address opportunities to support impacted communities moving forward, the CSR team will continue enhancing the District's community-focused engagement efforts by developing deeper relationships and intentional partnerships with more community residents, community organizations, and government agencies at all levels. In alignment with the Board's direction, the District is expanding an initiative that aims to deepen community engagement by integrating District outreach into existing civic networks. Rather than asking residents to attend standalone District meetings, staff will actively participate in local gatherings, such as city council meetings, neighborhood association meetings, and faith-based discussions. This approach ensures that outreach efforts are more accessible, locally relevant, and responsive to the specific needs of each community.

Information Technology Services

The District as an extensive user of technology continues to leverage software and hardware technology to provide exceptional business value, seeks to implement the latest and best technologies to increase productivity by District staff while instituting customer service enhancements for the District's stakeholders. Over the next year, the District will initiate and continue implementing several key technology projects including enhancing the security of its IT infrastructure. In recent years, the frequency and severity of cybersecurity threats have increased significantly and District is focusing on solidifying even further its already strong security posture by bringing in latest technologies and measures for the security of its IT infrastructure.

To advance the District's mission the District's ITS Division continually searches out electronic solutions in an effort to meet the expectations for the highest level of customer service and staff efficiency. New workload and streamlining projects scheduled to be completed or commenced in the upcoming year are as follows:

Regulatory Action Database (RAD)

The District is developing a software solution to standardize the process of creating, tracking, and amending rules. This initiative will streamline the workflow by reducing the time staff spend searching for rule-related information, centralizing rule management, and enabling the use of metadata for better organization and accessibility.

The Air Quality Planning team has been developing and refining rules, but the absence of a standardized system for organizing and tracking rule-related information has created an opportunity to improve the rule tracking system. By implementing a structured solution, we will improve key metrics tracking, milestones, assignments, and document versioning, making it easier to monitor progress and maintain historical context. This will also reduce

costs and enhance ease of use by improving search functionality, integrating metadata, tracking milestones, and providing a solid foundation for migrating existing rule documents. These improvements will ultimately enhance accessibility and oversight.

Key goals of this initiative include:

- **Centralized Rule Management:** Implementing a structured repository in OnBase to ensure all rules, plans, and amendments are stored, organized, and easily accessible.
- **Improved Visibility:** Developing a dashboard to display key rule metrics such as milestones, assignments, version history, and other relevant data for each rule and plan.
- **Efficient Migration Process:** Establishing a standardized process for migrating rules from the G drive to OnBase, including clear guidelines, responsible parties, and a timeline, ensuring 100% of active and historical rules are transferred.
- **Enhanced Search Functionality:** Reducing the time required to locate rules and corresponding information by 80% with metadata-driven search functionality, allowing users to quickly find rules by number, name, and associated criteria.

This project will significantly improve efficiency, making rule-related information more accessible, organized, and easier to track.

Microsoft and VMware Licensing Management and Consolidation

The District has implemented a comprehensive strategy to manage software licensing across Microsoft and VMware products, ensuring all operating systems (OS), Microsoft Office, applications, databases, and other software are licensed appropriately.

The District ensures proper software licensing is in place to comply with legal requirements, avoiding penalties and ensuring that all systems are fully functional. Licensing is managed centrally, reducing the risk of non-compliance and allowing for easier tracking of license usage. The District consolidates software licenses, optimizing usage and potentially reducing costs by eliminating unused or redundant licenses.

Regular audits and communication with Microsoft and VMware ensure that the District gets the best value for its licensing agreements, including volume discounts or adjustments for future needs.

1. **Ensure Compliance and Avoid Risks:** Through a detailed reconciliation process, we will verify that our Microsoft and VMware licenses align with actual usage, reducing the risk of non-compliance penalties, fines, or audits. This will help us adhere to licensing terms and avoid costly legal or contractual issues.
2. **Optimize Cost Efficiency:** By identifying unused or underutilized licenses, we can eliminate unnecessary expenses and make informed decisions about license renewals and purchases. This will lead to substantial cost savings and better allocation of the District's ITS budget.
3. **Enhance Resource Management:** The reconciliation process will provide a clear, accurate picture of license usage, enabling the District to allocate resources more effectively. We will ensure that every license is being fully utilized, avoiding over-purchasing or over-provisioning.

4. **Improve IT Planning and Strategy:** Accurate license tracking will allow the District to better forecast future needs and plan for software and hardware upgrades. This will help maintain a flexible, scalable IT infrastructure that meets the evolving needs of the District.
5. **Streamline Vendor Relationships:** With a more structured and transparent approach to licensing, we can engage with Microsoft and VMware more effectively, ensuring that we are receiving the best value and negotiating favorable terms for future contracts.
6. **Increase Operational Efficiency:** By reducing the time spent managing and tracking licenses, IT teams can focus on higher-value tasks, leading to improved productivity and streamlined operations.

Through this licensing reconciliation initiative, the District will foster a more efficient, cost-effective, and compliant IT environment, driving long-term success and sustainability for all departments.

Grant Management System Workflow Enhancements

The District is enhancing its workflow for the Grant Management System by implementing a solution that allows automated integration with the Labor Information System and Electronic Document Management System, thus enabling Compliance staff to efficiently assign inspections, collect field data, and seamlessly submit inspection reports. The initial phase of the GMS Compliance Workflow Project was recently completed, introducing new capabilities for the District's Compliance Department to track, assign, and complete grant inspections within the GMS application. This transition from paper-based processes improved project management efficiency by enhancing visibility, communication, inspection coordination and data sharing between the Strategies & Incentives and Compliance Departments.

The new development will significantly enhance the efficiency of air quality field staff and supervisors in managing grant inspections. District field staff, who travel throughout the Valley to verify grant application details, document findings, and compile inspection results for review, will benefit from a streamlined process. The development is focused on implementing a solution that enhances field data collection by simplifying and streamlining the process, automates report generation and photo uploads, reducing manual effort and boosting efficiency, as well as integrates automatic LIS time tracking, leveraging GMS inspection milestones for improved accuracy. This will optimize inspection request assignments by utilizing predefined assignment areas, in alignment with the Alternative Ag Burn program.

These improvements will not only reduce manual efforts but also accelerate inspection turnaround times, improve data accuracy, and allow supervisors to focus on higher-priority tasks by eliminating routine assignment duties. While this new system is primarily designed to streamline GMS grant inspections, it also lays the groundwork for future enhancements to support Compliance inspection activities for other fieldwork, such as GDF and Facility inspections.

Domain Migration

The District's ITS team has been working under an internal, or private domain for internal users and an external (public) domain, which is accessible to customers, partners, and stakeholders. Having this domain structure which presents unique technology and information workflow challenges. The District is in the process of uniting them into one domain and migrating all users, computers, servers, and integrations over to the new domain, which is a large-scale, multi-step process. To ensure a smooth transition, the ITS team has developed a roll-out plan to ensure the transition is as seamless as possible with no impact to internal or external users. Once the migration is completed, the District will benefit in numerous ways, including:

- Simpler management and administration
 - ITS team only needs to maintain one domain, reducing overall complexity
 - No need to manage separate Domain Name System (DNS) configurations for internal and external resources
 - Fewer certificates to maintain for security
- Cost savings
 - No need to purchase and manage multiple domain names and security certificates
 - Less overhead in managing Active Directory (AD), DNS, and firewall rules for multiple domains
- Streamlined Security Policies
 - Easier to enforce security policies when everything is under a single domain
 - Single Sign-On is simpler when only one domain is used for authentication
 - Easier to implement Zero Trust Architecture and security monitoring

Enterprise Resource Planning (ERP) Software Implementation

In order to maintain the District's standard of financial excellence and ensure outstanding customer service to stakeholders, it is important that the District's financial software suite be updated periodically to ensure that it remains supported and to take advantage of the latest advances in financial management and reporting. The District's current suite of financial software applications are 10 to 20 years old, and are becoming more challenging to support each year. Furthermore, the District currently has state administrative revenues, which can be used to support the transition to a new suite of financial software at this time.

The District's Finance and ITS Divisions are currently working with a consulting firm for the evaluation of the Requests For Proposals (RFPs) received for ERP software solutions to support the District's business operations. The RFPs received are in the process of being analyzed and evaluated with final selection expected in the near-term after a short-list of software vendors perform scripted software demonstrations. The District's ITS team is evaluating system readiness, including backend server hardware and any operating system upgrades needed to continue operations. Over the next year, the District's ITS team will be working in close coordination with the selected software vendor and internally across all departments to implement the software as quickly and efficiently as possible. Once implemented, the new ERP software will provide numerous benefits including:

- A platform with a modern look and feel, with thoughtful, intuitive functionality
- A system for organization-wide reporting capabilities

- A system that fully integrates finance, supply chain, human resources, third party payroll, and time management applications
- Easy access to real-time integrated data that enables and facilitates sound business decisions
- Improve the “speed of business” and automate current manual processes.
- Reduce the use of Excel and stand-alone tools to manage business information
- Provide robust mobile capabilities where appropriate

Outreach and Communications

The District's mission to protect public health by improving air quality in the San Joaquin Valley relies on the public's awareness and understanding of the District's air-quality improvement programs. Given the Valley's unique challenges with respect to topography, meteorology, pass-through traffic, and pollution transport from other regions, the ever-tightening federal air-quality mandates demand further reductions in emissions.

In 2025-26, the District's core values, goals and mission will continue to be shared through enhanced multi-lingual public outreach and education. As always, the key focus will be to maximize the use of existing resources and technology to incorporate new outreach platforms and expand communication goals. The District will continue to partner with Valley media, local organizations and agencies, and Valley stakeholders to achieve these objectives without significant additional District resources.

The District is committed to implementing a robust public engagement and outreach program to ensure participation from a wide variety of sectors including the Valley residents, the business community, the agricultural community, community representatives, municipalities, community-based organizations and others. The District will continue to host multiple multilingual community outreach events throughout the District. This includes providing multilingual support, event guidance, technical information, and other resources, not only to our CARB designated AB 617 communities, but also to the public at-large throughout all communities. The Recommended Budget includes funding to continue to support the outreach activities related to the community steering committees for the AB 617 communities of Arvin/Lamont, Shafter, South Central Fresno and Stockton while further enhancing outreach to all Valley communities to ensure they are aware of and have access to the considerable number of programs and services that the District has to offer.

The Real-time Air Advisory Network (RAAN) program continues to enjoy strong participation by the Valley's school districts and pairs naturally with the Healthy Air Living Schools program. The District will continue building and/or expanding the District's relationship with Valley schools. The District will also work with stakeholders to explore enhancements to the District's public-facing air quality tools and the recommendations the District gives to schools, parents, and the general public of steps to protect themselves during periods of poor air quality. Toward that end, in the coming year, the District will continue to incorporate the EPA's AirNow tools into outreach to ensure Valley residents are receiving accurate information via the platform of their choosing.

The District will further develop a collaborative partnership with Valley public health directors and officers, including continued participation in the San Joaquin Valley Public

Health Consortium. The District will leverage this relationship to convey health messaging more broadly to Valley residents.

The District will continue to work with our advertising partners to promote key programs and messages through our comprehensive multi-lingual public education and outreach program in a wide variety of mediums including traditional, social and digital media formats. The agency will implement the summer Healthy Air Living campaign and the winter residential wood smoke reduction strategy, as well as promote grant programs, conferences and other outreach programs.

Wildfires have the potential to generate tremendous emissions, causing elevated PM2.5 concentrations and ozone precursors. Air pollution generated from wildfires can be enormous and can well exceed total industrial and mobile source emissions in the San Joaquin Valley, overwhelming all control measures, resulting in periods of excessively high particulate matter and ozone concentrations. In 2025-26, the District will continue to work with land management agencies as we pursue a variety of strategies aimed at reducing wildfire emissions. As a part of this effort, the District has developed a targeted public education campaign to increase public awareness of the damage to public health due to wildfires and build public support for increased prescribed burning that may help reduce the number and severity of future wildfires.

The District will continue to expand its in-house production of previously outsourced key projects such as the Annual Report to the Community, Healthy Air Living kid's calendar, videos that showcase individuals taking advantage of the District's many grant programs, internal training videos and other high-level projects. Additionally, the District will leverage these tools to support our presence on social media sites.

Personnel

As we look ahead to the upcoming 2025-26 fiscal year, the Personnel Department is preparing for a period of transition and increased workload. Several key initiatives will require additional resources, time, and strategic focus to ensure successful implementation and continued support for our employees and leadership team. The Personnel Department onboarded new Personnel team members. While these additions will ultimately strengthen our operations, onboarding and training new staff members in a small department requires a significant time investment. Training will be a central focus this year, not only for our new team members but also for enhancing Personnel's ability to provide learning and development opportunities across the organization.

As part of the District's focus on continuous improvement, a major priority for the upcoming year is the anticipated implementation of a new Human Resources Information System (HRIS). This transition will require extensive planning, data migration, process development, and staff training to ensure a smooth and efficient rollout. The integration of a new HRIS is a complex and time-intensive project that will demand dedicated staff time for system configuration, user testing and troubleshooting. Additionally, we will need to provide training across all levels of the organization to ensure adoption and maximize the system's benefits.

Another critical initiative is the improvement of our performance evaluation management process. One of our goals is to provide greater support to supervisors and managers by implementing a more structured, consistent, and user-friendly performance evaluation review system. This will require designing and delivering training, developing new tools, and offering hands-on coaching to ensure successful adoption. A well-executed performance management process will enhance employee engagement, accountability and professional development.

As remote and hybrid work arrangements continue to evolve, we would like to assess and enhance our telecommuting program to ensure it remains effective, equitable, and aligned with organizational needs. This will include identifying best practices and providing Managers and Supervisors with the necessary tools to support and monitor remote employees effectively. A thorough review and potential revisions to our telecommuting strategy will help balance operational efficiency with employee flexibility.

Efficiency and Streamlining

District Counsel

Over the course of the past several years, the volume of cases transferred to the Legal Department has increased, both in total Notices of Violation transferred as well as a percentage of all Notices of Violation issued. To address this increased workload, in fiscal year 2024-2025, the Legal Department initiated and began to implement Filevine, a customized Legal Practice Management Software which centralizes all enforcement case matters and case handling activities. Filevine provides a comprehensive platform to enable the Legal team to manage tasks and deadlines, review case progress, and track discovery with automated workflows and simplified processes.

In addition, the Legal Department has developed and implemented Procedures Manuals for its Legal Technicians, to standardize responsibilities and tasks and to train new staff more efficiently.

Administrative Services and Operations and Program Support

As in past years, new technology and process improvements continue to support a growing financial and administrative workload. The District's budget continues to be compiled using internally developed software. District monthly budget reports are generated completely electronically, saving significant staff time each month. The District continues to streamline processes and improve efficiency through the enhancements and improved utilization of internally developed financial software and through zero-based budget and workload analysis each year.

The District has been able to transition many of its processes to fully electronic, allowing for enhanced customer service and remotely completing work. The Administrative Services Division processes accounts payable, grant contracts and payments, payroll, and many other financial related transactions electronically, creating effective streamlining and fiscal responsibility.

The District's new Grants Management System has introduced significant improvements in grant application and payment processing, including data entry, project review, and reporting. The Grant Management System has been instrumental in transitioning many processes online and eliminating paper-based workflows. It's new features enhance internal controls, improve project monitoring, and streamline application and payment processing, all while enhancing the overall customer service experience.

Since 2020, the District transferred payroll processing to ADP, providing more opportunities for system customization and automation of processing that has led to increased staff efficiency and data integrity. The new payroll administrator also provides an enhanced employee portal with resources, options, and reporting that were not available previously, providing better services to employees. Other enhancements included integration with the District's financial system that automated the tracking and recording of payroll costs.

The District has fully implemented the ability to receive online electronic funds via e-checks, debit cards, and credit cards. The enhanced District online portal allows permitted facilities to view their current outstanding invoices, submit payments, and receive their payment confirmation instantly. The District continues to benefit from the redesigned Fresno office exterior landscape which is more environmentally friendly and drought tolerant design, which reduced landscaping maintenance costs by \$17,000 annually, as well as reduced water usage.

The District's Operations and Program Support Division continues to find significant efficiencies in processing District business and communications. The centralized nature of the District's Operations and Program Support functions makes it possible to streamline operations by leveraging economies of scale and allowing the shifting of resources between functions to cover cyclical workload changes. During 2025-26, the District will continue to cross-train and shift the workload between staff to absorb any additional workload without additional staffing. In addition, we will continue to streamline processes and increase the efficiency in EDMS processes using the streamlining capabilities of the OnBase Client Portal. OnBase continues to allow a significant decrease in the time necessary to prepare, scan, and verify documents into the EDMS system. Additionally, there continues to be increased efficiency with the continued improvement strategies

implemented with OnBase. In addition to the routine duties of the OPS Division, support for the District's robust incentive grant programs, Public Records Request processing, and Executive Office support is expected to continue into the next fiscal year.

The District's Operations and Program Support Division continues to increase efficiencies by streamlining and enhancing features and information within the District created E-Directory system in order to provide a more streamlined approach when assisting incoming callers and walk-in customers. The District has fully transitioned to a new Public Records Processing software and with the implementation of the Permits information portal, we anticipate increased efficiencies. Identifying and implementing additional opportunities to streamline operations and improve efficiencies will remain a priority this coming year. The Operations and Program Support Division has transitioned to electronic processing of requisitions, travel requests and claims, Permit applications, Hearing Board agendas, Public Notice Packages, and Compliance applications to ensure more streamlined and efficient handling. The Operations and Program Support Division is responsible for handling outgoing mail, including large-scale projects of up to 9,000 pages. They have improved efficiency by using barcoding software to group pages by mailing address. The inserter scans each barcode to compile and envelope the correct pages automatically, reducing errors and manual sorting. While templates must be manually created for different programs, this automation streamlines the process, saving time and ensuring accuracy. The District's Operations and Program Support staff will continue cross-training efforts across departments, allowing for efficient and flexible workload distribution as well as increased support for the District as a whole, while continuing to provide excellent customer service.

Community Strategies and Resources

The Community Strategies and Resources (CSR) Division has put into place a variety of streamlining measures to ensure successful oversight in implementing the emissions reduction programs, track community air monitoring progress in the four Valley-based AB 617 communities, and meaningfully engage with other communities in need of additional resources across the Valley. The continued expansion and integration of project management tools, has allowed the CSR team to efficiently assign, track, analyze, and follow up on project progress across all District departments. When working with the District's internal translation team within the Outreach and Communications Division, the CSR team uses technology to track smaller tasks and better collaborate with the District's creative team.

The CSR team works with the Air Quality Science Division to use a global information systems (GIS) platform to effectively analyze and communicate complicated community-level emissions information and air quality progress. As a new addition to the District's community engagement efforts in 2024, staff worked to include a new, more interactive component to the required AB 617 Annual Report. Utilizing the District's new GIS tool, the District created online visual reports to accompany this year's annual report, available in both English and Spanish. This was a requested enhancement by community members to have a report with more accessible information. The District is planning to utilize this GIS tool to create a new, interactive dashboard to report implementation progress to community members and stakeholders in this upcoming fiscal year.

The CSR team helps direct and streamline the efficient use of CAP program funding through coordination and collaboration with CARB and community stakeholders to develop community identified incentives project plans, which are the road maps for expending funds. Significant efforts are committed to finding opportunities to streamline processes with the focus of expeditious implementation which results in emission and exposure reductions occurring quicker to the benefit of people who live and work in these communities.

The CSR team also worked closely with the Grants and Incentives department in 2024 to expand the benefits of the award-winning Tune In Tune Up vehicle repair program to AB 617 communities. Weekend events to diagnose and provide free vehicle repair vouchers to underserved residents are typically held at a large open space within a community in order to effectively manage traffic and support the resource needs of the event. With AB 617 events in each community already occurring, the District identified an opportunity to leverage Valley CAN's unique experience and existing logistical infrastructure by combining community lawn mower exchange events with the existing Tune In Tune Up events. As a final addition, staff have also been present at the events to sign up qualified participants to the Valley-wide Clean Air Rooms program to receive a free air purifier. This one-stop-shop approach has greatly helped provide needed support to Valley residents by offering assistance in a more efficient manner, with over 1,000 mowers exchanged, 900 cars checked, and 100 residents signed up for clean air rooms at these events since November 2024.

To ensure successful and meaningful community engagement in all aspects of District programs, including incentives project development, it is vital that the District actively seeks input from stakeholders from all sectors within the Valley's priority communities to ensure program benefits are actualized as quickly as possible. To spur conversation and illicit important feedback from community members, the District contracts with an impartial, third-party facilitator to help plan, prepare, manage, and facilitate productive community meetings and hear all stakeholder views. This support has helped the CSR team expand and enhanced the District's community engagement by running effective community engagement program, which has been recognized as being the best process anywhere in the state.

Information Technology Services

The District, as a major user of technology, continues to harness the power of software and hardware to deliver exceptional business value. The primary focus being on the implementation of cutting-edge technologies that enhance the productivity of District staff and improving customer service to stakeholders. Over the coming year, the District will continue to roll out several key technology initiatives, with a strong emphasis on strengthening the security of its IT infrastructure. As cybersecurity threats continue to evolve in both frequency and sophistication, the District is committed to bolstering its already robust security measures by incorporating the latest technologies and strategies.

To support the District's mission, the ITS Division consistently explores innovative digital solutions designed to elevate customer service and enhance staff efficiency. Several new projects focused on workload optimization and process streamlining are planned for the

upcoming year, aiming to drive further improvements in operational effectiveness and service quality.

Changing from Flat Network to a Segmented Network Architecture

Historically, the District has had a flat network architecture, which is no longer considered an industry standard. New industry standard is to have a segmented network, which is the practice of dividing a larger network into smaller, isolated sub-networks, or segments. The District is implementing network segmentation to increase benefits in the following ways:

- **Improved Security:** Isolating critical systems and sensitive data from the rest of the network reduces the attack surface and limits potential damage in the event of a breach and prevents potential virus spread across the entire network.
- **Enhanced Performance:** Network segmentation helps reduce congestion by isolating traffic, ensuring that high-bandwidth activities will not disrupt important operations which improves traffic efficiency.
- **Simplified Troubleshooting:** By segmenting the network into smaller, manageable parts, it allows the IT team quickly isolate the affected segment rather than troubleshoot the entire network.
- **Compliance Support:** Network segmentation helps the District align with federal regulatory requirements (Federal Information Security Modernization Act) and accepted standards and procedures established (National Institute of Standards and Technology), ensuring that sensitive data is protected and properly segmented as required by law.
- **Scalability:** Network segmentation supports growth by allowing for simplified network expansion in the event the District adds new programs or services without disrupting the existing network.

Virtual Meeting Platform Change

The District has migrated from the standard Zoom virtual meeting to Zoom for Government (ZFG), which is a more secure and compliant version of Zoom tailored for the use by public entities and meets federal security standards. This move provided numerous benefits, including security enhancements, ZFG is designed to meet stringent regulatory requirements, ensuring that communications remain secure and compliant with federal guidelines. In addition to the increased security, transitioning to ZFG also resulted in significant cost savings due to our ability to negotiate better. ZFG also increases the level of scalability, meaning the District has improved ability to host large meetings both internally and externally with stakeholders that was limited with the standard version of the software.

Comprehensive Email Protection and Operational Efficiency

The District is moving to an artificial intelligence (AI)-powered email security solution, which will improve protection against phishing and other malicious email threats. It will integrate

seamlessly with existing systems, reducing IT workload while enhancing the District's cybersecurity posture with key features and benefits for comprehensive email protection which leverages AI to filter malicious emails, blocking phishing and malware before they reach end-users. This is crucial for preventing data breaches and attacks that exploit email as an entry point. Operational efficiency is achieved by automating the filtering process, which benefits the District by reducing staff resources needed to review and take action on quarantined emails. Additionally, the software accelerates end-user access to legitimate emails by automatically processing decisions, further enhancing organizational efficiency and saving time across all departments.

It is also important to note that this also assists with ensuring the District is meeting FISMA compliance standards by providing enhanced email security and awareness training, vital for maintaining federal information security standards. Overall, incorporating this tool is expected to save at minimum hundreds of staff hours each year across all departments.

Key Management System (KMS) with Trusted Platform Modules for Security

District will be deploying an electronic Key Management System (KMS) which is a critical solution designed to create, store, and manage encryption keys, data masking, and encipherment processes. It works in conjunction with trusted platform modules (TPM) to ensure the security of data on physical machines. While individual machines handle this at the hardware level, virtual infrastructures face a challenge in assigning virtual TPMs (vTPM) to virtual machines, which is where having a KMS become essential. TPM is a standard requirement for newer operating systems, including Windows 11 and Windows Server 2022 and later. Recent Microsoft publications have highlighted that systems not in compliance with this TPM requirement may experience non-functioning features, and crucially, Windows updates may no longer download or apply. This creates a significant risk of functionality degradation for critical infrastructure. Furthermore, such non-compliance would leave the system vulnerable to violations of the (FISMA).

Additionally, NIST 800-88, the guideline provided under FISMA, mandates the use of systems like KMS for proper encryption and secure data destruction using secret keys from a TPM. To maintain compliance with these standards and ensure the continued security and functionality of the infrastructure, a robust KMS is required. This system is vital for preventing any risk of losing core functionality or falling out of compliance with both federal guidelines and best security practices.

Centralized Network Hardware Management (CNHM)

This tool allows the ITS team to manage all networking hardware, including remote sites, from a central interface. It simplifies troubleshooting, provides remote monitoring, and ensures that network devices are functioning correctly across all District locations. This also allows for real-time monitoring of the health and performance of all hardware across the network, allowing the IT team to detect any potential issues or failures more quickly. Use of the Centralized Network Hardware Management (CNHM) ensures all devices are configured in a uniform manner, reducing human error and ensuring consistent performance across the network. By integrating these advanced security tools, the District strengthened its cybersecurity framework, ensuring the protection of critical systems and

data against evolving threats. Use of CNHM provides a high-level view of resource utilization, helping identify underused or overutilized hardware. This can lead to better capacity planning and optimized purchases. It also reduces operational costs by automating tasks and reducing the need for manual intervention, organizations can lower the amount of time and personnel required for network management. Lastly, the CNHM makes troubleshooting easier because logs, configurations, and monitoring are all available in one location, leading to faster issue resolution.

In-House Development of Interactive Voice Recognition System

The District has been in the process of upgrading the existing Smoke Management Interactive Voice Response (IVR) system for several years. Due to the antiquated hardware it utilized and new business requirements, development of the new IVR presented the District with the opportunity to develop a replacement IVR in-house while also updating the SMS website to serve as a more attractive alternative for stakeholders. The District recently completed this modernization to the SMS website to increase its usage and better serve as an alternative to the IVR. The ITS team also implemented a solution to convert the District's existing SMS IVR into a new IVR that is not dependent on legacy hardware. The District's ITs team found an innovative solution and built it on a virtual platform, eliminating the need for the traditional hardware, which allowed for a quick transition with significant upfront and ongoing cost savings to the District.

Multi-Site Resiliency of District Public Services

When confronting events that may disrupt the District's normal operations, the District is committed to providing essential functions and services to the public thereby ensuring the safety and security of the public, emergency responders, and District employees. Seeing ways to ensure the District can continue to perform the District's mission and essential functions, the District identified a need to establish a multi-site resiliency between District offices.

Multi-site resiliency for business continuity consists of maintaining District data in geographically dispersed areas, which reduces or potentially eliminates system downtime and failures and involves the addition of hardware, software, network connectivity, and security. In order to prevent service interruption when one District office experiences an outage and to ensure that the District's critical IT systems such as our public facing website, air quality data management system, online grant application submittal portals, and mobile application are always available requires having resilient systems. A system failure without resiliency can result in severe impacts on the District's ability to provide essential services to the public, such as providing real-time air quality information as well as meet its regulatory compliance requirements for public facing systems. The investment in multi-site resiliency ensures that our critical systems are always available, and that we can quickly recover from any downtime or system failure.

As part of the multi-site resiliency, the District is also implementing an architecture design to overhaul the District data backup system which will take advantage of the regionality of District offices to backup data at the different offices. This will provide added resiliency for data backup improving data recovery even in the unlikely event that data from two offices

are lost. This project requires replacement of older equipment and will provide a higher level of reliability that our stakeholders have come to expect from us.

These projects address the need for continuous and secure availability of the District's critical services by focusing on establishing redundant systems that are geographically separate from our primary Fresno office. This initiative is driven by the necessity to maintain service continuity amidst challenges like natural disasters, hardware failures, internet service provider issues, and power outages, which currently have the potential to impact our operational capabilities.

Outreach and Communications

Comprehensive and strategic public interaction and outreach will play a critical role in District activities. By continuing successful initiatives such as multilingual outreach; community-based education; increased presence on radio, print, web, social media, digital media and TV media outlets; multi-generational outreach programs such as the Healthy Air Living Schools activity kits and RAAN program; and collaborative partnerships which leverage resources, the District will continue to solidify its presence in the community and build an understanding with the public of everyone's role in improving air quality.

The District will continue to utilize third party subcontractors to assist with other outreach needs, when such subcontracts provide a high level of customer service, project efficiency, and economic sense. For example, the District works with a third party Hmong and Punjabi translators to assist with a variety of public notices. Since the District does not have certified Hmong or Punjabi translators on staff, this service is an inexpensive way to provide the public documents in Punjabi without hiring new staff. Additionally, the District's Spanish Translation team has developed a variety of tools to assist with the ever-increasing need for Spanish translation and interpretation. These tools include joint email and database resources to assist with the translation of more technical documents.

Personnel

The District's Personnel Department remains committed to innovation and continuous improvement, consistently seeking new ways to enhance efficiency and streamline operations. A key initiative in this effort is the internally designed and developed Human Resources Management System (HRMS), which continues to update District Personnel functions. Compatible with current District standards, HRMS consists of two key modules that support District-wide operations.

The primary module serves as the backbone of Personnel processes, offering essential data management tools, automated reporting, and workflow enhancements that facilitate a range of Personnel functions. Recently, this module was enhanced with a new program designed to track and manage newly-added staff benefits more effectively. The second module, tailored for use by District supervisors and managers, provides critical Personnel data and tools, including performance evaluation tracking, recruitment support with exam scoring, timesheet review, and LIS reports which is an essential component in preparing for zero-based budgeting analyses.

Ongoing enhancements to the HRMS program have improved efficiency by reducing labor hours, streamlining workflows, automating report generation, and enabling multi-user

functionality. Additionally, strengthened internal controls help ensure accurate data entry and compliance with District policies. Looking ahead to 2025-26 fiscal year, the HRMS program will continue to evolve, enabling Personnel staff to allocate more resources toward enhancing our procedures, expanding staff training and development, addressing recruitment needs, and further improving efficiency and consistency. These advancements ensure that District Personnel staff can continue to provide exceptional service to both employees and the public.

Proposed Staffing Enhancements

After careful review of projected workload and efficiency measures, the following staffing changes are included in the 2025-26 Recommended Budget to ensure that the District is equipped to address new mandates and continue providing exceptional service to residents and businesses. The proposed adjustments are recommended after careful consideration of all possible efficiency enhancements and streamlining opportunities identified through the District's zero-based budgeting process.

District Counsel

Reclassification of One Office Assistant to Part-Time Legal Technician

To address increased workload in the District's Legal Department, the FY 2025-2026 Budget recommends the addition of a part-time Legal Technician position, to provide the expanded administrative support to ensure legal matters, which are often extremely time sensitive, are processed expeditiously and avoid the potential for Legal work from becoming backlogged or jeopardized.

Administrative Services and Operations and Program Support

Reclassification of One Facilities Maintenance Specialist to Maintenance Worker

The reclassification of one Facilities Maintenance Specialist position to a Maintenance Worker is warranted based on a thorough assessment of job responsibilities, required skill levels, and operational needs. The primary distinction between the two classifications lies in the level of technical expertise, independence, and scope of work performed. The Facilities Maintenance Specialist role requires advanced skills in carpentry, electrical, plumbing, and remodeling projects, along with the ability to interpret blueprints, ensure compliance with building codes, and oversee specialized projects with minimal supervision. Additionally, this position provides guidance and oversight to others on the maintenance team. In contrast, the Maintenance Worker classification encompasses semi-skilled work related to general facility upkeep, including routine repairs, basic electrical and plumbing maintenance, painting, minor carpentry, groundskeeping, and vehicle upkeep, such as taking vehicles to service providers for required maintenance and cleaning.

By reclassifying this position, the District can more effectively align job duties with classification standards while optimizing operational efficiency and cost-effectiveness. This adjustment will create a well-structured Facilities Maintenance Team consisting of a General Services Foreman, a Facilities Maintenance Specialist, and a Maintenance Worker, ensuring an effective distribution of responsibilities. The reclassification will enable the District to maintain essential maintenance services while structuring personnel resources to better meet ongoing facility and operational needs.

Salary Schedule Adjustment to General Services Foreman Classification

In order to address a compaction issue and ensure consistent differential among senior classification, an equity adjustment will be applied to the General Services Foreman classification.

Human Resources

Reclassification of One Senior Personnel Analyst to Personnel Analyst I/II

Given the anticipated workload, investments in technology, staff training, and process improvements, it will be necessary to ensure the successful execution of the initiatives we expect to accomplish. To better align the Human Resources Division structure with the District's evolving needs and growth, the District is proposing to reclassify a Senior Personnel Analyst position to a Personnel Analyst I/II position. This adjustment is being made with strategic considerations in mind, including operational expansion, recruitment efforts, and succession planning to better meet the needs of the District and the growth it has experienced. Converting the position to a Personnel Analyst role creates opportunities for internal growth and career development within the division. This change will support succession planning efforts and will increase our ability to attract and retain talent in a competitive job market. Adjusting this role will allow for a more streamlined separation of responsibilities and allow for more appropriate duties in this specific classification. By prioritizing all of the needs appropriately and with the proposed change, we aim to continuously enhance HR's ability to support employees, managers, and the organization as a whole.

SUMMARY OF POSITIONS

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Accountant I/II	6.0	6.0	0
Accounting Assistant I/II	5.0	5.0	0
Accounting Technician I/II	4.0	4.0	0
Air Quality Education Rep Bilingual I/II	3.0	3.0	0
Air Quality Education Rep I/II	2.5	2.5	0
Air Quality Specialist I/II	2.0	2.0	0
Assistant Counsel I/II	1.0	1.0	0
Audio Video Specialist I/II	.5	.5	0
Chief Communications Officer	1.0	1.0	0
Controller	1.0	1.0	0
Deputy APCO	3.0	3.0	0
Deputy Clerk to the Board	1.0	1.0	0
Director of Administrative Services	1.0	1.0	0
Director of Community Strategies & Resources	1.0	1.0	0
Director of Information Systems	1.0	1.0	0
Director of Personnel	1.0	1.0	0
District Counsel	1.0	1.0	0
Executive Assistant	1.0	1.0	0
Executive Director/APCO	1.0	1.0	0
Facilities Maintenance Specialist	2.0	1.0	-1.0
General Services Foreman	1.0	1.0	0
Information Systems Manager	1.0	1.0	0
Legal Technician (Conf)	1.0	1.5	.5
Maintenance Worker	0	1.0	1.0
Network Systems Analyst I/II	8.0	8.0	0
Office Assistant (Conf) I/II	1.0	1.0	0
Office Assistant I/II	3.0	3.0	0
Office Services Manager I/II	2.0	2.0	0
Operations Support Supervisor	1.0	1.0	0
Personnel Administrator	1.0	1.0	0
Personnel Analyst I/II	0	1.0	1.0
Personnel Technician (Conf) I/II	2.0	2.0	0
Program Manager	2.0	2.0	0
Programmer/Analyst I/II	8.0	8.0	0
Senior Accountant	3.0	3.0	0
Senior Air Quality Education Rep Bilingual	1.0	1.0	0
Senior Air Quality Specialist	1.0	1.0	0
Senior Network Systems Analyst	2.0	2.0	0
Senior Network Systems Security Analyst (Conf)	1.0	1.0	0
Senior Office Assistant	2.0	2.0	0
Senior Personnel Analyst	2.0	1.0	-1.0

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Senior Programmer Analyst	3.0	3.0	0
Senior Web Specialist	1.0	1.0	0
Supervising Accountant	3.0	3.0	0
Supervising Air Quality Education Rep Bilingual	1.0	1.0	0
Supervising Network Systems Analyst	1.0	1.0	0
Supervising Programmer/Analyst	1.0	1.0	0
TOTAL	<u>92.0</u>	<u>92.5</u>	<u>.5</u>

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Administration

	Adjusted* FY 24-25	Recommended FY 25-26	Budget/Budget	
			Increase (Decrease)	%
OPERATING APPROPRIATIONS				
SALARIES AND BENEFITS				
Regular Salaries	\$9,644,460	\$10,130,206	\$485,746	5%
Temporary Help	\$291,406	\$143,786	(\$147,620)	(51%)
On Call Pay	-	-	-	-
Overtime	\$135,483	\$141,595	\$6,112	5%
Unemployment	\$18,695	\$17,994	(\$701)	(4%)
Retirement	\$4,327,588	\$4,549,881	\$222,293	5%
OASDI	\$163,654	\$161,630	(\$2,024)	(1%)
Workers Compensation	\$75,756	\$99,323	\$23,567	31%
Cafeteria Plan Benefits	\$1,125,653	\$1,159,706	\$34,053	3%
Long-Term Disability Insurance	\$23,181	\$25,311	\$2,130	9%
Alternate Transportation Incentive	\$73,320	\$70,980	(\$2,340)	(3%)
TOTAL SALARIES AND BENEFITS	\$15,879,196	\$16,500,412	\$621,216	4%
SERVICES AND SUPPLIES				
Safety Supplies & Equipment	\$10,000	\$16,900	\$6,900	69%
Mobile Communications	\$46,609	\$43,681	(\$2,928)	(6%)
Telephone Charges	\$17,232	\$15,474	(\$1,758)	(10%)
Insurance	\$243,253	\$272,872	\$29,619	12%
Equipment Maintenance	\$63,814	\$38,547	(\$25,267)	(40%)
Vehicle Maintenance & Operations	\$19,200	\$65,400	\$46,200	241%
Computer Maintenance	\$344,543	\$442,263	\$97,720	28%
Video Conferencing Maintenance & Operations	\$128,800	\$101,800	(\$27,000)	(21%)
Building Maintenance & Operations	\$95,628	\$92,264	(\$3,364)	(4%)
Office Supplies	\$13,026	\$14,028	\$1,002	8%
Computer Software & Supplies	\$87,801	\$91,459	\$3,658	4%
Monitoring Station Supplies & Equipment	-	-	-	-
Postage	\$24,100	\$21,400	(\$2,700)	(11%)
Printing	\$111,244	\$111,441	\$197	-
Professional & Specialized Services	\$2,064,755	\$1,703,374	(\$361,381)	(18%)
Publications & Legal Notices	\$21,608	\$19,000	(\$2,608)	(12%)
Rents & Leases	\$7,801	\$8,113	\$312	4%
Small Tools & Equipment	\$34,565	\$24,565	(\$10,000)	(29%)
Special District Expense	\$177,069	\$211,520	\$34,451	19%
Travel & Training	\$168,520	\$150,110	(\$18,410)	(11%)
Travel & Training - Boards	\$39,550	\$39,550	-	-
Utilities	\$91,750	\$113,070	\$21,320	23%
Audit Services	\$30,000	\$30,000	-	-
Legal Services	\$342,400	\$342,400	-	-
TOTAL SERVICES AND SUPPLIES	\$4,183,268	\$3,969,231	(\$214,037)	(5%)
FIXED ASSETS				
Office Improvements	\$28,375	\$28,685	\$310	1%
Facilities & Equipment	\$91,290	\$59,303	(\$31,987)	(35%)
Computer Equipment	\$217,977	\$145,208	(\$72,769)	(33%)
Office Furniture / Equipment	\$7,873	\$8,684	\$811	10%
Office Machines	\$2,382	\$2,382	-	-
Telephone Systems	\$3,249	\$2,440	(\$809)	(25%)
Automobiles	\$74,000	\$74,000	-	-
Video Conferencing System	\$16,701	\$10,000	(\$6,701)	(40%)
TOTAL FIXED ASSETS	\$441,847	\$330,702	(\$111,145)	(25%)
TOTAL OPERATING APPROPRIATIONS	\$20,504,311	\$20,800,345	\$296,034	1%

* Adjusted Budget as of 2/28/2025

COMPLIANCE

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	
<u>Appropriations</u>				
Salaries and Benefits	14,004,512	14,455,373	450,861	3%
Services and Supplies	1,357,936	1,493,903	135,967	10%
Fixed Assets	<u>896,365</u>	<u>808,706</u>	<u>(87,659)</u>	<u>-10%</u>
 Total	 <u><u>16,258,813</u></u>	 <u><u>16,757,982</u></u>	 <u><u>499,169</u></u>	 <u><u>3%</u></u>
 <u>Position Summary</u>	 92.5	 91.5	 -1	

FUNCTIONS

The District’s Compliance Department performs a full suite of enforcement and compliance assistance related activities to ensure compliance with District, state, and federal rules and regulations. The program objectives for the Compliance Department are set forth in federal and state law and the District’s air quality attainment plans. In order to meet these program objectives, District staff annually perform inspections at over 15,100 permitted facilities, which include over 6,000 agricultural operations, respond to nearly 2,700 public complaints, and verifies emissions reductions at thousands of locations where emission reduction incentive projects have been implemented.

The major functions of the District’s Compliance Department are as follows:

Inspections of Stationary Sources

The District performs thousands of comprehensive on-site inspections each year to ensure compliance with District requirements. These inspections play a key role in helping to meet clean air requirements and are required by the United States Environmental Protection Agency (EPA) and the California Air Resources Board (CARB) as part of Federal Title V, EPA 105 Grant, and State Subvention requirements.

Under the District’s variable inspection frequency policy, inspection frequencies are assigned considering various factors, including a source’s compliance and complaint history, potential for air quality impact, frequency of equipment use, presence of toxic air contaminants, and potential for violations. Initial inspections of new and modified operations are performed as well, and they allow the District to ascertain whether the associated equipment complies with District rules. This District service can alert the source to any discrepancy and prevent significant non-compliance periods.

Complaint Investigations

The District receives thousands of complaints each year for which timely responses and investigations of alleged sources of non-compliance are top priorities. Inspectors are on-call 24 hours per day and use automated voicemail and computer systems to facilitate the timely response to complaints in order to abate potential public nuisances. Along these same lines, the District added the ability to easily submit complaints, including video and photographs, online via the District's website and through the District's mobile smartphone applications. The District provides a bilingual (Spanish-English) telephone complaint line and also has the capability to utilize translation services to ensure that all communities and groups within the Valley are properly served.

Compliance Assistance

Since its inception, the Compliance Assistance program has emphasized an educational approach to help Valley residents and businesses comply with a variety of air pollution regulations. Residents and businesses throughout the Valley are provided with:

- **Individualized Assistance**
Personalized, one-on-one help is provided to thousands of residents and businesses to ensure they understand the District's requirements.
- **Compliance Assistance Bulletins**
Active evaluation of upcoming rule compliance dates and analyzing compliance rates for various requirements to develop assistance bulletins that are then distributed and made available online for affected groups including, but not limited to, valley residents, realtors, building departments, contractors, industrial and commercial facilities, and farmers.
- **Compliance School**
Training classes provide information on the topics of open burning, gasoline vapor recovery, and wood burning fireplaces and heaters.
- **Gasoline Station Tester Training**
Ongoing training for contractors is provided for those wishing to perform vapor recovery testing within the District. A District rule requires testers be certified and ensures an adequate pool of qualified contractors from which stakeholders can select.
- **Asbestos Training**
Comprehensive assistance on asbestos regulations is provided to the public, building industry, building departments, fire departments, and realtors. Staff continues to spend considerable time providing one-on-one assistance, in addition to group trainings, to the regulated community.
- **Rule 4901 (Fireplace and Wood Burning Heater) Education**
Staff responds to public inquiries concerning the program, including providing compliance assistance brochures and one-on-one assistance to explain the rule requirements and steps needed to comply.
- **Regulation VIII (Fugitive Dust) Education**
Staff organizes and conducts classroom training for all groups required to submit Dust Control Plans (DCPs) for construction activities and provides ongoing training as needed.

- **Prescribed Burning Outreach**

The District meets periodically with other agencies and land managers including the USDA Forest Service, National Park Service, US Fish and Wildlife Service, Bureau of Land Management, and the California Department of Forestry and Fire Protection in order to minimize impacts of smoke from prescribed burns and wildfires. Compliance staff participate on the daily “1 O’clock Call” during fire season to keep abreast of wildfires, prescribed burn activities, and smoke impacts throughout the valley air basin.

- **Access to Compliance Policies**

Compliance policies are available on the District’s website for stakeholders to review, comment on, and use to assist them with complying with District requirements. The District website is updated regularly with new or modified policies to ensure availability of current information.

- **Permit Stakeholder Meetings**

The District’s Compliance Department continues to attend and give updates at these meetings as another way of providing compliance assistance. The District identifies upcoming rule requirements, provides clarification on rule and policy requirements, responds to industry inquiries, and provides updates in the meetings.

Emission Reduction Incentive Program Inspections

To ensure that the emission reduction projects funded by the District’s incentive programs are real and permanent, the District monitors the pre-contract and post-contract guideline adherence of grant recipients. Thousands of field inspections are conducted to verify that equipment is appropriately controlled or replaced, that it is adequately maintained, and verification that older equipment has been properly disposed of. Incentive projects requiring compliance inspections include the replacement of older, higher polluting equipment and vehicles with cleaner options, including heavy-duty diesel trucks, school buses, locomotives, tractors, fork lifts, Ag UTVs, emissions controls on trucks, electric vehicle charging infrastructure, and other related control strategies. Each of these funded project have inspection requirements, with some requiring multiple inspections at various stages of the project to assure emission reductions are realized as intended.

Emissions Testing

District inspectors directly oversee hundreds of source tests conducted at stationary sources for the purpose of measuring air pollutants. District staff have three main tasks when overseeing source tests at stationary sources. First, District staff review the protocols to ensure proper testing procedures and methods will be performed, and that the source test contractor has the proper equipment and certifications to conduct the testing. This service is beneficial to the source as it ensures the proper test is performed and eliminates the chance for additional testing due to improper testing methods or lack of proper tester certification. The second task is to witness the test to ensure the source test contractor follows the correct test methods and procedures. Lastly, District staff reviews the source test results to ensure the data is properly reported, and to act promptly on any compliance issues related to the testing.

In addition, the District utilizes its monitoring van and portable exhaust gas analyzers to assess the emissions from internal combustion engines, boilers, and other combustion devices to ensure they are operating according to specifications and complying with all

requirements. This service can alert sources to compliance issues and result in prompt resolution.

The source testing program has expanded to include continuous long-term testing of new technology to verify it can meet strict air quality regulations. This service is invaluable for the development of new regulatory requirements and will assist industry in determining which control strategies work best.

Portable Equipment Inspections

The District implements a portable equipment registration program that allows operators within the San Joaquin Valley to register equipment whose primary function requires it to be moved on a routine basis. Operators submit registration applications that are closely reviewed and discussed with the operator to ensure that the manner in which the equipment will be used is appropriate for portable equipment registration.

In addition to inspecting portable equipment registered in the District's portable equipment registration program, the District also inspects portable equipment registered in the State of California's registration program. There are several hundred portable equipment units that require inspection every year.

Examples of the types of portable equipment inspected include portable concrete batch plants, oil well service equipment, engines that power electrical generators, engines that power sandblasting/painting operations, grinding and screening equipment, and air curtain incinerators. This equipment can move many times during the course of the year. Inspections are conducted at large storage yards or in the field when the equipment is in operation.

Gasoline Station Inspection and Testing Program

Gasoline stations, in aggregate, are one of the largest potential sources of volatile organic compounds in the valley. A comprehensive and effective permitting, inspection, and testing program is important to ensure the vapor recovery systems operate as designed and the valley realizes the emission reductions anticipated in Rule 4621 (Gasoline Transfer Into Stationary Storage Containers, Delivery Vessels and Bulk Plants) and Rule 4622 (Gasoline Transfer into Motor Vehicle Fuel Tanks).

District staff continues to inspect gasoline station vapor recovery systems on a routine basis looking for torn hoses, damaged nozzles, and missing parts. Over the years there have been numerous changes in vapor recovery technology and state laws, such that the simple visual inspections are no longer sufficient. More emphasis is now being placed on the District's oversight of certified third-party performance tests that ensure the effectiveness of gasoline station emission control equipment. As a result, the District implemented a gasoline dispensing tester certification and training program to ensure qualified third-party contractors are available for operators of this equipment.

Agricultural and Prescribed Burning

Agricultural burning in the San Joaquin Valley is closely regulated by the District. Legislation is phasing out such activity, but it is still allowed for a few crop types where there are no economically or technologically feasible alternatives to burning available. As of January 1, 2025, all vineyard removals, small orchard removals, and surface harvested prunings are now prohibited from open burning with limited exceptions for apple, pear, and quince orchards,

and other diseased materials. There are also a few other limited materials where burning will continue to be allowed, including rice straw, rice levees/banks, orchard and vineyard attrition, tumbleweeds, and other maintenance purposes. In accordance with state law, on a daily basis, District staff determines when, how much, and where burning can occur.

District staff utilizes a sophisticated Smoke Management System (SMS) to manage permitted projects and track their status. Air quality and meteorological conditions determine if burning is allowed. The SMS divides the Valley into 97 zones. Each zone is analyzed and given a burn status and permissible burn acreage allocation. The goal of the SMS is to protect the public and prevent significant deterioration in air quality.

In order for a farmer to burn, they must first obtain a District permit and must receive approval to burn each day they wish to do so. Field staff monitor burning to ensure only authorized materials are burned and that best management practices are followed to minimize smoke impacts to the public.

Prescribed burning by land management agencies is another activity regulated by the District. In accordance with Title 17 of the California Code of Regulations, the District reviews burn plans, provides burn authorizations, and monitors the fires. District staff also have an ongoing dialogue with land management agencies and other air districts to improve communication and cooperation among all parties. To this end, the District continues to lead state-wide efforts to establish communication protocols between air districts and the land management agencies to ensure the smoke is well managed and its impact upon air quality and public health is reduced to the maximum extent feasible.

Additionally, District Staff coordinate with Land Management Agencies to deploy portable PM2.5 monitors to inundated areas and ensure communities have online access to the evolving smoke impacts. These communication protocols are vital due to changes in federal policy on wildfire management. The District is concerned that wildfires managed under the new federal policy may have greater impacts on valley residents. To address the concern over this potential, the District will have a greater presence during the fire season to help minimize smoke impacts. Staff will continue to conduct inspections and coordinate closely with land managers.

Residential Wood Burning Heater and Fireplace Program

Further reducing residential wood smoke emissions is a high priority under the District's Residential Woodsmoke Reduction Strategy, given the significant localized health impacts associated with residential wood smoke. Scientific studies show that prolonged inhalation of wood smoke contributes to lung disease, pulmonary arterial hypertension, and pulmonary heart disease, which can eventually lead to heart failure. The rule is designed to improve public health by reducing toxic wood smoke emissions in valley neighborhoods during the peak PM2.5 winter season (November through February).

Since 2004, the District has had a robust enforcement program for designated wood burning curtailment days to ensure the District is achieving the expected emission reductions as a result of the requirements of the rule. This includes having a significant portion of field staff assigned to conduct proactive observations each day in counties with

declared wood burning curtailments. These proactive efforts are also conducted on days that District offices are closed, and at night-time during the peak PM2.5 winter season.

Mutual Settlement Program

The Mutual Settlement Program evaluates violations of District rules and reaches mutually agreed upon settlements within guidelines established by the California Health and Safety Code and federal law. The Mutual Settlement Program is centralized in the Fresno office to provide for independent review and Valley-wide consistency in the settlement of thousands of violations every year. The program settles the majority of the cases through this mutual settlement process, with only a small percentage of cases requiring referral to the District's legal department, which greatly reduces costly litigation.

Continuous Emission Monitoring System Polling

Many stationary sources of air pollutants throughout the District are required to monitor their emissions with instruments known as Continuous Emissions Monitoring Systems (CEMS). While these instruments are invaluable in ensuring the facilities operate properly, it is very time consuming for inspectors to travel to each facility to review the records of the emissions. In an effort to better utilize existing resources, the District maintains an electronic CEMS polling system. The District utilizes its computer systems to automatically gather daily emissions data from each facility with an operating CEMS. Internal systems have been designed to evaluate received CEMS data and immediately notify inspectors of potential excess emissions or polling problems.

Fugitive Dust Regulations

District fugitive dust rules require the submittal of Dust Control Plans (DCPs) for residential developments when there will be ten acres or more of disturbed surface area, for non-residential developments when there will be five acres or more of disturbed surface area, or if more than 2,500 cubic yards of earth will be moved on at least 3 days. To ensure that construction operators are able to comply with dust control requirements, District staff provides training classes for those required to submit DCPs, and reviews each plan prior to the start of construction. A minimum of one field inspection is also required for each site.

Permit-Exempt Equipment Registration

The District has developed and implemented an innovative Permit-Exempt Equipment Registration (PEER) rule, designed to minimize the overall workload required to achieve the emissions reductions expected of permit-exempt equipment through a streamlined registration process that fits well with the typically smaller and lower-emitting equipment to which it applies. District staff routinely inspects the hundreds of permit-exempt equipment registrations issued each year, typically alongside other permitted or regulated processes, to efficiently ensure compliance with the emissions standards stipulated by District rules and registration conditions.

Conservation Management Practices Plans

The District, with strong coordination and cooperation with the Valley's agricultural representatives, as demonstrated by the implementation of its innovative and nation-leading Conservation Management Practices (CMP) plan program, are now responsible for regulating and updating thousands of CMP plans, which are designed to decrease dust emissions from agricultural operations on farms, dairies, and other confined animal operations. Along with

issuing and modifying the plans, the District performs inspections of agricultural facilities with CMPs to verify that they are complying with the management practices the operator selected, and that they are recording and maintaining the necessary documentation.

Hearing Board Activities

Petitions for variances are received, reviewed, and researched by the District's Compliance Department staff. Each petition results in a written staff report and a presentation of the case to the applicable Hearing Board having jurisdiction. Staff also handle public noticing of the hearings, reports of Board decisions, and variance tracking to ensure sources comply with approved variances and other Hearing Board orders.

SIGNIFICANT IMPACTS TO 2025-26 BUDGET

The workload associated with the duties performed by the District's Compliance Department, as discussed below, are expected to be accommodated by constant evaluation and assessment of District priorities and continuing to implement streamlining and efficiency improvements in all areas.

Significant Projected Workload

The District will need to continue to ensure facilities are complying with District rules and state regulations that will have increased compliance needs in Fiscal Year 2025-26 including: Rule 4103 – Open Burning; Rule 4320 – Advanced Emission Reduction Options for Boilers, Steam Generators, and Process Heaters; and Rule 4306 – Boilers, Steam Generators, and Process Heaters. Additionally, Compliance staff will be providing their expertise for rule development projects including conservation management practices, commercial cooking, the state's criteria pollutant and toxics emissions reporting regulation, and potential updates to federal and state oil and gas regulations.

The State's Criteria Pollutant and Toxics Emissions Reporting (CTR) Regulation

The significant increase in workload for the point source industry for 2025-26 is expected due to the ongoing phase-in schedule of CTR, a state regulation requiring regulated facilities to report their criteria air pollutants and toxic air contaminant emissions. In the coming year, the District will continue to prepare and update facility criteria and toxics inventories, including nearly 6,000 facilities that are required to provide inventories under the state's CTR. The District's Compliance Department devotes significant resources to conducting compliance assistance with respect to the ongoing CTR reporting requirements, including making field visits to affected facilities and offering individualized assistance to stakeholders to ensure the District receives the state required information.

Potential Additional Work from State's Oil and Gas Regulation Amendments

The District entered into a Memorandum of Agreement (MOA) with CARB, as a means of best utilizing District and state resources and as a means of improving customer service to the regulated oil and gas community. The MOA allows the District to enforce the state regulations. This is a streamlining measure because much of the equipment regulated under the state regulations are already subject to District rules and when done correctly results in a reduction in the number of inspections performed at the site and at the same

time, harnesses the considerable knowledge and experience that District staff have in performing these types of inspections to ensure they are thorough and complete. The District has been receiving regular updates from CARB on efforts currently underway to amend the state's Oil and Gas Regulation to comply with federal requirements. The District has been and will continue to be involved in the process to provide valuable perspective and insight into the changes that are being considered and any real world impacts they may have. The amendments that have been proposed would significantly increase the amount of work necessary to perform these inspections through the elimination of existing exemptions and requiring more equipment to be registered and inspected and due to the leak thresholds being reduced, which may impact compliance levels and the associated paperwork that may entail.

Extension of Winter Wood Burning Season

Rule 4901 reduces emissions from residential burning through stringent curtailment requirements during the woodburning season. Through the District's Residential Woodsmoke Reduction Program, the District has declared and enforced episodic wood burning curtailments, also called "No Burn" days, since 2003. Per commitments in the 2024 PM2.5 Plan, the District committed to further reduce PM2.5 emissions from wood burning fireplaces and heaters by extending the wood burning season through March 31. This will require additional staff time to enforce the requirements for an additional month.

Significant Grant Funded Equipment Replacement Inspections

As a direct result of the District's advocacy efforts at the state and federal levels and working closely with Valley stakeholders, the District has been successful in advocating for a significant level of incentive funding for the Valley, which will be used to greatly assist in achieving the enormous emissions reductions necessary for achieving the commitments in the approved State Implementation Plans aimed at attaining the federal health-based standards. In 2025-26, the District expects to receive an additional \$157 million from a variety of local, state, and federal sources for use in funding voluntary incentive-based emission reduction projects. Additionally, the District will have access to funds received prior to 2025-26 carried forward as reserved fund balance. These two sources will bring the total incentive funds available to the District in 2025-26 to \$406.6 million.

The significant amount of funding for voluntary incentive-based programs and the community engagement, monitoring, and protection mandates will lead to a significant amount of District workload. To ensure each equipment replacement project is realizing the expected benefits, the District inspects both old and new equipment multiple times throughout the process. Each vehicle or piece of equipment is inspected as soon as possible after the initial application is submitted to capture and document, with photographs, the condition of the vehicle. It is estimated that this level of funding may result in thousands of inspections being required.

Implementation of State's Community Air Protection Program

In 2025-26 the District will continue to work on implementation of AB 617, the state's Community Air Protection Program, in the Stockton, Arvin-Lamont Communities, and other low-income/disadvantaged communities throughout the Valley. As part of the adopted CERPs for Arvin-Lamont and Stockton, the District committed to implement a number of

new enforcement efforts focused on enhanced enforcement and compliance assistance measures aimed at increasing compliance with District rules and state law and thereby limiting the potential for localized air quality impacts. Each community selected enhanced enforcement and compliance assistance measures based on the needs of the community. Enhanced enforcement and compliance assistance selected by the communities includes:

- Enhanced enforcement at stationary sources with a recent history of emissions violations
- Enhanced enforcement of Rule 4901 (Wood Burning Fireplace and Wood Burning Heaters) mandatory wood burning curtailments via increased and focused surveillance
- Enhanced enforcement of District Rule 4103 (Open Burning) to reduce the illegal open burning of residential waste via increased surveillance
- Increased inspection frequency of permitted sources with a history of emission violations
- A pilot training program for gas station owners and workers who conduct self-inspections of the vapor recovery equipment
- Enhanced enforcement of the state's heavy-duty vehicle anti-idling regulation via increased surveillance
- Enhanced enforcement of fugitive dust requirements through increased inspections and surveillance of projects potentially subject to the requirements

The implementation of these measures require significant staffing resources as ongoing, targeted compliance efforts in these communities are maintained to ensure emission reductions are achieved.

In addition to this work, the District has been engaging with other low-income and disadvantaged communities across the Valley and have been sharing information about the programs and services that the District, and in particular the Compliance division, provide. The District has been supporting these efforts by having Compliance staff attend and provide presentations on enforcement resources available to them and an explanation on how to obtain and use these tools and resources. In most instances, the District provides staff who are fluent in Spanish to provide updates or someone capable of providing real-time interpretation. These efforts often result in higher levels of utilization of these resources and services, mostly in the form of air quality complaints being filed and requests to present information.

Advancing Alternatives to Open Burning of Agricultural Waste

In 2020, the District's Governing Board and CARB approved the Staff Report and Recommendations for Agricultural Burning, and subsequently the Supplemental Report and Recommendations on Agricultural Burning, which focuses on phasing out almost all agricultural burning over the next several years. As of January 1, 2025, the final stage of the phase-out occurred, ending the allowance to burn nearly all agricultural waste in the San Joaquin Valley. To support this transition, significant incentive funding for the District's alternatives to agricultural burning incentive program will continue to be needed. Collecting additional data from growers related to the efficacy of the program and the benefits to air quality, crop yields, and overall soil health will be vital to the overall success of the program. The program requires pre-and post-inspections of each of the projects to ensure the

integrity of the projects and resulting emission reductions are achieved. Completing this work will result in a significant workload in this area over the next several years.

The District has also allocated additional enforcement resources to ensure compliance with the phase out. Field staff routinely perform spot checks of District authorized burns and investigate smoke plumes in areas where burning has not been authorized. Furthermore, the District's next quinquennial Agricultural Burning Report will be completed during the 2024-25 fiscal year. The Compliance department's oversight of agricultural burn permitting and associated inspections, as well as daily stakeholder communications through the District's Ag Burn Hotline, establish unique and pragmatic expertise that will support the development of the 2024 Agricultural Burning Report, as well as its implementation over the following five years.

State-wide Methane Task Force and Satellite & Flyover Methane Data

The State-wide Methane Task Force (Task Force) is a joint effort led by the Department of Conservation's California Geologic Energy Management Division (CalGEM) and CARB, which seeks to identify and respond to methane leaks from oil infrastructure near communities.

Called for by Governor Newsom in a July 2022 letter to the CARB Chair, the Task Force will convene on a regular basis to share with the public updates on efforts underway at CalGEM and CARB aimed at addressing methane leaks from oil and gas infrastructure, and to elevate opportunities for deeper public and local agency engagement across these programs and efforts.

Air districts play a key role as they have stationary source regulations and have been delegated the responsibility for enforcing the state's COGR regulation. The District has been engaged with the lead agencies throughout the development of the State-wide Task Force, offering expert insight related to state and local oil and gas regulation and enforcement, and completing joint-inspections in and around the cities of Shafter, Arvin, and Lamont areas. Coordination between the District and the state agencies within the Task Force is expected to continue in the 2025-26 fiscal year as the Task Force plans its next joint-inspection initiatives within the Valley. Through this coordination, the District aims to maximize the efficiency of the Task Force's joint-inspections within the San Joaquin Valley by participating in planning and pre-inspection activities, and to facilitate the Task Force's targeted dialogues communities where these activities may take place.

Additionally, CARB has launched a satellite that is currently collecting methane plume data from sources throughout the state. Logistical plans are being developed on when air districts may be notified of significant plumes for action to be taken. These notifications will be important for Compliance staff to perform investigations as they may be indicators of significant non-compliance with District/state/federal requirements under the District's purview.

Efficiency and Customer Service Enhancements

Meeting new mandates with decreasing staffing levels will require further evaluation of District priorities, streamlining of functions and identifying and implementing efficiency enhancements. The District's Compliance Department has continued to develop new policies/procedures and amend existing policies/procedures to enhance consistency and efficiency while never sacrificing thoroughness or completeness of inspections or investigations. Providing detailed policies and standardizing operating procedures assists staff by answering common questions and providing guidance on common situations that may arise while they are performing their duties. Detailed policies also help to ensure consistency among staff in all three regions. Furthermore, well-trained staff ensures the highest level of customer service to stakeholders. For this reason, the District continuously evaluates its Compliance training program to ensure staff is provided with training opportunities that will improve their technical skills and customer service.

As part of inspection efficiency improvement, the District embarked on an effort aimed at reducing unnecessary redundancies with inspection paperwork. Transitioning to paperless processes and inspection forms and further streamlining and refining them to ensure important, relevant information is captured while limiting overall time spent on report writing. Furthermore, the District continues to expand the use of clerical and office-based support staff to process electronic paperwork and perform other office-based duties to allow field-based inspection staff to remain in the field conducting inspections. The process which Supervisory staff assign grant inspections to their field team was further streamlined following work flow upgrades to the District's state of the art Grant Management System (GMS) that were implemented in the 2023-2024 fiscal year and have received several improvements since. This streamlining will reduce the administrative time related to inspection preparation and coordination, which will translate into more prompt field-verifications of project emissions, and payment disbursement to stakeholders participating in the District's various incentive programs.

Optimizing Enforcement Resources

District enforcement staff inspect tens of thousands of emissions generating equipment or processes each year, ensuring air quality improvements through compliance with permit conditions, District Rules, as well as state and federal regulations. To optimize the responsiveness and quality of the services enforcement staff provide, the District has implemented effective and robust methods for supervising staff to utilize when assigning work to their teams. One method is an Inspection Prioritization Tool, which prioritizes the most critical inspections weighted in part by a facility's compliance history, their potential emissions, and their proximity to communities. This tool aligns enforcement staff toward the common goal of targeting compliance assistance and education efforts to regulated facilities and communities that would benefit the most, while ensuring those services equitably reach all valley stakeholders.

A key underpinning of the District's enforcement programs is the in-person accessibility of Air Quality Field Assistants and Air Quality Inspectors to their stakeholders. The dialogue that enforcement staff build with community members, and the professionalism established with regulated businesses support a strong, well-communicated regulatory framework.

Toward this end, the District built an Office-to-Field Work Report to monitor the deployment of enforcement staff in their assigned communities, and ensure accessibility to their stakeholders is optimized. This optimization translates into faster response times to public complaints, improved efficiency for inspection routes, and increases the likelihood to observe, and if possible correct, short-lived causes of deteriorating local air quality.

Prescribed and Hazard Reduction Burning

As directed by the District's Governing Board in November 2015, District staff has continued to work to facilitate effective use of prescribed burning as a means to reduce the number and severity of future wildfires. California's national forests are still recovering from the devastating consequences of the tree mortality epidemic as a result of unprecedented drought, bark beetle infestation, and high tree densities, from which an estimated 129 million trees have died according to the US Forest Service. This issue is still very relevant as the Sierra Nevada region has experienced a number of the largest wildfires in state history in recent years.

In December of 2023, the District and CAL FIRE entered into a Memorandum of Understanding (MOU) to provide an "online, one-stop shop" for obtaining hazard reduction burn permits in the Valley. The new process improves customer service by eliminating the need for residents to physically have to visit their local CAL FIRE station to fill out and obtain their hazard reduction permit. This MOU has helped to achieve the goal of streamlining the hazard reduction burning permitting process to reduce fuels and prevent devastating wildfires. Which is an important piece of the overall state and federal fuel load reduction strategy to better protect personal safety, public health, and property.

Another example of the District's ongoing collaborative efforts is with the local, state, and federal land managers and fire suppression agencies in an effort to identify gaps in land management and fire suppression policies and practices, while developing solutions to provide increased opportunities to reduce the high hazard waste from the tree mortality in a manner that limits the air quality impacts to Valley residents and localized impacts to nearby receptors. Furthermore, recent state laws, policies, plans, and Executive Orders require that public land management agencies increase the scale and scope of their fuel reduction efforts, including increasing the use of prescribed burning. These laws, policies, plans, and orders also task CARB and local air districts with facilitating this increase in prescribed burning and increasing the monitoring of emission impacts from such projects. These efforts to collaborate with land management agencies to facilitate and monitor increased levels of prescribed burning have resulted in significant new workload. To aid in this effort, the District had previously entered into a Memorandum of Understanding with the California Air Pollution Control Officers Association, which continues to provide more resources to air districts who perform these tasks.

Enforcement of New Leak Detection and Repair Requirements

The District's Leak Detection and Repair (LDAR) rules were amended recently to reduce emissions from oil and gas production operations, petroleum refineries, natural gas processing plants, and organic liquid storage and transfer operations. These amendments established more stringent LDAR requirements for VOC emissions from various types of components. Additionally, in order to provide better service to stakeholders and affected

industry, the rule amendments simplified and clarified existing rule standards and language. The LDAR compliance deadline for these rules is July 1, 2024, and the District's Air Quality Inspectors will play a crucial role providing compliance assistance as operators prepare for and embrace the new leak limits. The District identified and purchased specific pieces of monitoring equipment that facilitates and improves the effectiveness of these inspections while also reducing time necessary to perform the inspections, along with the development of streamlined inspection reporting forms. These forms have been shared with other state and local agencies who have used them as models for their own inspection reporting forms due to the comprehensive and streamlined nature of the documents.

Improved Inspection Reporting for Grant Inspections

Building on the assignment work flow upgrades to GMS, the District is planning on implementing a built-in inspection form to allow Air Quality Field Assistants (AQFAs) to complete select inspection reports within GMS – the same software that all grant programs are tracked and processed. AQFAs spend a significant amount of their time conducting inspections of numerous grant programs to ensure program guidelines are adhered to, and that the emissions reductions of each project are accurately accounted for. This further enhancement will bypass the current need for AQFAs to have multiple programs open while conducting equipment inspections and the need to assemble and email individual inspection reports, thereby streamlining the submittal of inspection reports for lead review, and achieving key processing milestones more quickly.

Fleet Management and GPS Optimization

The Compliance department had an opportunity to equip fleet vehicles with the latest advancements in communication technology and ensure state-of-the-art mobile data connection speeds, supporting infrastructure, and software interfaces are leveraged to maximize the quality of services provided to Valley stakeholders. Following the District's proactive upgrade of the fleet's GPS devices from the existing 3G standard to the faster and more reliable 4G system, and upgrading the vehicle tracking solution employed by the District to a new platform, which allowed additional geofencing, fleet reporting, trip playback, and tracking functionality, the benefit of these capabilities was passed onto stakeholders in the form of more efficient route planning for compliance inspections, and further accelerated complaint response times.

Online Submittal of Dust Control Plans

Prior to launching an online portal for businesses to submit required Dust Control Plans (DCPs) and construction notifications electronically, the District identified additional launch features that would include review workflows for District staff. The District is finalizing these additional launch features to ensure that the completed online portal and review processes are fully functional and intuitive to both the public when submitting applications, and to District staff when reviewing applications.

Currently, all DCPs are received as hard copies or via email. Prior to developing this process, District staff would review the submitted material and often times key pieces of information needed to deem a plan complete are missing, requiring follow up with the submitting party and waiting to receive the necessary information. Many of these projects are time sensitive and any delays could be costly to the businesses. The design of the new

system limits these occurrences. In addition to reducing time by streamlining plan completion, the system is also designed in a manner that it will automatically generate responses and required reports. Report review will also be done electronically and the required response letters will be generated automatically based on staff's review. An additional benefit is that all DCPs will be easily available to staff in the field, for when they are performing site inspections or complaint investigations. When conducting complaint investigations tied directly to excess dust emissions, having the DCP and the contact information readily available can significantly reduce the time of non-compliance. Until this online process is completed, we have created email folders for businesses to submit their DCPs electronically, additionally; there is an existing process through which electronic payments can be made. This is an effective interim measure that eliminates the need to scan paper copies. The electronic copies are able to be quickly uploaded for storage and available for all District staff. We have received positive feedback from businesses, construction project managers, and consultants who appreciate using the new interim system and have expressed a strong desire to use the new system once completed.

The District also provides stakeholders with the ability to process paperless DCPs as another way to submit their project paperwork. All records that are received via fax and e-mail are processed and stored electronically from start to finish; hard-copy records are scanned into PDF format and further processed electronically. This process improvement has resulted in increased efficiency by eliminating the time-intensive step of creating and archiving paper files.

Smart Phone Application Inspection Reporting

The District prides itself for being at the forefront of advanced technology utilization. One such example is the forthcoming development of a mobile application for District staff to complete and submit inspection reports. Development of this process will allow for timelier reporting of inspections by staff and provide the ability to easily associate pictures and video of the source with the inspection. Having the functionality to automatically collate picture and video into inspection reports will save time for compliance field staff, and automatically compiling inspection reports and sending them for lead review will save additional time.

Oil and Gas Training Workshop

Providing excellent service in the form of compliance assistance and education to the regulated community continues to be an integral component of the District's overall enforcement strategy. Towards that end, the District developed a comprehensive training to highlight recent District rule amendments with a focus on Leak Detection and Repair (LDAR) requirements for the following rules: District Rules 4401, 4409, 4623 and 4624 and the state's Oil and Gas Regulation. The District provided several of these trainings and they were extremely well received as demonstrated by the appreciation shared by the regulated community. Due to the success of the training, Valley consultants and state agencies have also requested to receive the training.

Thanks again for the opportunity to speak this week and wanted to send a follow up on the question I received about whether there was any additional funding for clean air centers.

I'm happy to say that we are still accepting applications and would appreciate you sharing this information with the Board.

PROPOSED STAFFING ENHANCEMENTS

Based on a thorough review of projected workload and available efficiency measures, the FY 2025-26 Recommended Budget includes the following staffing adjustment to ensure the District remains well-positioned to meet new mandates and continue delivering high-quality service to Valley residents and businesses. This recommendation was developed through the District's zero-based budgeting process and reflects careful consideration of all feasible streamlining opportunities.

Compliance Department

Reclassification of One Office Assistant I to Part-Time Legal Technician

To support the increasing workload in the Legal Department, the FY 2025-26 Recommended Budget includes the reclassification of Office Assistant I position to a part-time Legal Technician. This adjustment will provide enhanced administrative support to ensure time-sensitive legal matters are processed promptly, minimizing the risk of backlogs or delays. The reclassification will not adversely impact the services or operations of the Compliance Department.

SUMMARY OF POSITIONS

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Air Quality Assistant	6.0	6.0	0
Air Quality Compliance Manager	3.0	3.0	0
Air Quality Field Assistant	12.5	12.5	0
Air Quality Inspector I/II	44.0	44.0	0
Air Quality Specialist I/II	3.0	3.0	0
Director of Compliance	1.0	1.0	0
Office Assistant I/II	2.0	1.0	-1.0
Senior Air Quality Inspector	10.0	10.0	0
Senior Air Quality Specialist	1.0	1.0	0
Senior Office Assistant	1.0	1.0	0
Supervising Air Quality Inspector	8.0	8.0	0
Supervising Air Quality Specialist	1.0	1.0	0
TOTAL	<u>92.5</u>	<u>91.5</u>	<u>-1.0</u>

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Compliance

	Adjusted* FY 24-25	Recommended FY 25-26	Budget/Budget	
			Increase (Decrease)	%
OPERATING APPROPRIATIONS				
SALARIES AND BENEFITS				
Regular Salaries	\$8,070,731	\$8,369,657	\$298,926	4%
Temporary Help	\$519,930	\$459,205	(\$60,725)	(12%)
On Call Pay	\$126,518	\$133,677	\$7,159	6%
Overtime	\$133,389	\$134,344	\$955	1%
Unemployment	\$18,015	\$17,375	(\$640)	(4%)
Retirement	\$3,670,922	\$3,814,332	\$143,410	4%
OASDI	\$160,046	\$160,383	\$337	-
Workers Compensation	\$150,614	\$180,422	\$29,808	20%
Cafeteria Plan Benefits	\$1,060,187	\$1,090,898	\$30,711	3%
Long-Term Disability Insurance	\$20,840	\$22,540	\$1,700	8%
Alternate Transportation Incentive	\$73,320	\$72,540	(\$780)	(1%)
TOTAL SALARIES AND BENEFITS	\$14,004,512	\$14,455,373	\$450,861	3%
SERVICES AND SUPPLIES				
Safety Supplies & Equipment	\$21,140	\$21,730	\$590	3%
Mobile Communications	\$63,014	\$56,702	(\$6,312)	(10%)
Telephone Charges	\$22,191	\$15,569	(\$6,622)	(30%)
Insurance	\$244,578	\$274,356	\$29,778	12%
Equipment Maintenance	\$116,269	\$80,146	(\$36,123)	(31%)
Vehicle Maintenance & Operations	\$192,200	\$185,900	(\$6,300)	(3%)
Computer Maintenance	\$224,500	\$320,092	\$95,592	43%
Video Conferencing Maintenance & Operations	-	-	-	-
Building Maintenance & Operations	\$96,166	\$92,781	(\$3,385)	(4%)
Office Supplies	\$9,381	\$10,388	\$1,007	11%
Computer Software & Supplies	\$61,321	\$59,928	(\$1,393)	(2%)
Monitoring Station Supplies & Equipment	-	-	-	-
Postage	\$11,800	\$13,000	\$1,200	10%
Printing	\$21,238	\$21,279	\$41	-
Professional & Specialized Services	\$78,077	\$75,463	(\$2,614)	(3%)
Publications & Legal Notices	\$5,000	\$5,000	-	-
Rents & Leases	\$3,529	\$3,574	\$45	1%
Small Tools & Equipment	\$13,177	\$13,777	\$600	5%
Special District Expense	\$8,605	\$22,041	\$13,436	156%
Travel & Training	\$27,190	\$61,290	\$34,100	125%
Travel & Training - Boards	\$29,202	\$27,363	(\$1,839)	(6%)
Utilities	\$109,358	\$133,524	\$24,166	22%
Audit Services	-	-	-	-
Legal Services	-	-	-	-
TOTAL SERVICES AND SUPPLIES	\$1,357,936	\$1,493,903	\$135,967	10%
FIXED ASSETS				
Office Improvements	\$12,837	\$12,222	(\$615)	(5%)
Facilities & Equipment	\$193,764	\$173,315	(\$20,449)	(11%)
Computer Equipment	\$202,076	\$127,074	(\$75,002)	(37%)
Office Furniture / Equipment	\$7,917	\$8,733	\$816	10%
Office Machines	\$2,398	\$2,398	-	-
Telephone Systems	\$3,278	\$2,464	(\$814)	(25%)
Detection Equipment	\$50,300	\$75,500	\$25,200	50%
Automobiles	\$407,000	\$407,000	-	-
Video Conferencing System	\$16,795	-	(\$16,795)	(100%)
TOTAL FIXED ASSETS	\$896,365	\$808,706	(\$87,659)	(10%)
TOTAL OPERATING APPROPRIATIONS	\$16,258,813	\$16,757,982	\$499,169	3%

* Adjusted Budget as of 2/28/2025

PERMIT SERVICES

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	
<u>Appropriations</u>				
Salaries and Benefits	13,988,435	14,544,950	556,515	4%
Services and Supplies	834,275	961,183	126,908	15%
Fixed Assets	<u>361,887</u>	<u>250,962</u>	<u>(110,925)</u>	<u>-31%</u>
 Total	 <u><u>15,184,597</u></u>	 <u><u>15,757,095</u></u>	 <u><u>572,498</u></u>	 <u><u>4%</u></u>

<u>Position Summary</u>	86	86
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FUNCTIONS

As mandated by state and federal law, the District is charged with the primary responsibility for the permitting of stationary sources of air contaminants. To fulfill this responsibility and other related duties, the District's Permit Services Department performs the following major functions:

Authorities to Construct and Permits to Operate

Before stationary sources of air pollution may construct or operate in the San Joaquin Valley, the appropriate air quality permits must be obtained. The permitting process involves two steps. The first step requires the applicant to submit project-specific information for evaluation in order for an Authority to Construct (ATC) permit to be issued. This process is critical because construction of new facilities or equipment, or modifications of existing equipment, may not legally commence until the ATC is issued by the District. District, state, and federal regulations require the best possible pollution controls and mitigation for new and modified sources of air pollution. The second step, issuing the Permit to Operate, occurs after the applicant has installed the equipment as specified in the ATC and has demonstrated that the equipment complies with District rules and regulations.

Applicants are aided in these steps through the following measures and resources:

- The District's Certification of Air Permitting Professionals (CAPP) program,
- The District's small business assistance offices,
- Close coordination with various economic development organizations throughout the Valley,
- Outreach to city and county building and planning agencies throughout the Valley,
- Continuous efforts by District staff and management to implement efficiency gains, and
- On-going cooperative permit streamlining efforts with regulated industries.

This past calendar year the Permit Services Department processed 5% more ATC projects for new and modified stationary source equipment and operations than the previous year, for a total of 1,295 ATC permitting projects. In the new fiscal year, the District expects to complete approximately 1,425 ATC projects, which accounts for the baseline amount of applications received and finalized, backlog reduction plans, and increased activity due to prohibitory rule compliance projects, such as for amended Leak Detection and Repair (LDAR) Rules 4401, 4409, 4455, 4623, and 4624.

Federally Mandated Operating Permits (Title V)

Consistent with federal requirements, there are currently 240 sources in the Valley that are operating under federal Title V permits issued by the District. Title V does not impose any new emission standards or any new controls on emissions. However, Title V permits prescribe numerous detailed monitoring, recordkeeping, and reporting requirements for permits, and require significantly increased administrative steps that must be met when issuing, renewing, or revising permits. In general, these latter requirements expand public and Environmental Protection Agency (EPA) participation in the permitting process for the largest emitters of air contaminants in the District. The District's workload in this area continues to be significant. This past calendar year, the District issued initial and renewal Title V permits for 37 facilities, and processed 101 Title V permit modification projects. In the next fiscal year, the District expects to process 65 Title V initial and renewal projects.

Emission Reduction Credits

The District administers an Emission Reduction Credit (ERC) banking program; the purpose is to allow sources to store credit for voluntary emission reductions for later use as offsets where required by District, state, and federal rules and regulations. This mechanism also allows sources to transfer emission reduction credits to other sources for use as offsets. The administration of deposits, transfers, and withdrawals from the bank is accomplished through the filing of a banking application. When processing ERC banking applications, the District ensures reductions are real, permanent, quantifiable, surplus, and enforceable as mandated by local, state, and federal regulations. This past calendar year, the District processed 38 ERC-related projects, including ERC banking, transfers, withdrawals, and surplus reviews. In the next fiscal year, the District expects to process 51 ERC-related projects.

District's BACT Clearinghouse

Best Available Control Technology (BACT) is a key requirement of the District's New and Modified Stationary Source Review rule, which is applicable to new or modified stationary sources. The process for determining BACT for each new project involves complex technical and cost-effectiveness analyses. To assist applicants in selecting appropriate control technology for new and modified sources and to guide staff in conducting the necessary analysis, the District maintains and updates a comprehensive BACT Clearinghouse.

The BACT Clearinghouse helps to expedite the permitting process by minimizing the need for lengthy project-specific BACT determinations. It also aids new project proponents in designing new or expanding facilities by outlining air pollution control requirements early in the process. The District has initiated an effort to update and improve this valuable permit-expediting tool. In the next fiscal year, the District plans to continue updating BACT guidelines in the District's BACT Clearinghouse, and will submit these determinations to the state and federal BACT databases, as well.

Air Toxics Program

State and federal laws mandate a number of requirements aimed at reducing emissions of, and the risk associated with, hazardous and/or toxic air contaminants. Under state mandates, the District is required to enforce emissions standards established by Air Toxics Control Measures (ATCMs). Additionally, the state's Air Toxics Hot Spots Act requires the District to systematically inventory emissions of toxic air contaminants, assess the potential health risks to the public caused by toxic air emissions, notify the public of these potential health risks, and reduce the facility's risk to a level below significant. In 1990, amendments to the Federal Clean Air Act Title III, required EPA to promulgate regulations, called Maximum Achievable Control Technology (MACT) standards, for controlling toxic air contaminants. The District must implement all point-source MACT standards that apply to facilities within its jurisdiction. The District's air toxics program integrates state and federal air toxics mandates and is designed to provide for cost effective implementation without duplication.

As an additional part of its integrated air toxics program, the District assesses the health risk associated with proposed increases in air toxic emissions through a Risk Management Review (RMR) process during permit processing to avoid the creation of new health risks. The District only approves permitting proposals that do not constitute a significant health risk. This past year the District processed 687 RMRs.

The District's risk evaluation processes implement the health risk assessment methodologies established by the state's Office of Environmental Health and Hazard Assessment (OEHHA). The District's health risk assessment processes for Valley stationary sources implements the state's methodologies to provide enhanced protection of children, and the public overall, while maintaining the public right-to-know about air toxics risk in their neighborhoods. In addition to the RMRs performed under our new and modified source permitting program, the OEHHA guidance also affects how we analyze risk due to air toxics from existing sources under the AB 2588 Air Toxic Hot Spots program. The District has finalized the AB 2588 assessments for more than 7,500 facilities. In the coming year, the District will continue efforts to implement the revised guidelines for performing Health Risk Assessments in both the permitting and AB 2588 programs.

Emissions Inventory

The District maintains an annual criteria and air toxics pollutant inventory of emissions from stationary sources. The emissions inventory system contains data from two types of sources. One type is the Point Source inventory for which emissions data is maintained for specific permitted equipment. The other type is the Area Source inventory, which is made up of smaller sources that are grouped together and evaluated and reported by source category. The process includes the gathering of data from facilities and other information sources, calculating emissions, reporting the emissions to the California Air Resources Board (CARB), and associated quality assurance work.

This past year, the District processed more than 6,900 emissions inventory statements and survey responses. The District continues to combine the emissions inventory program with other emissions information gathering efforts, such as those required under the state's Criteria and Toxics Reporting (CTR) regulation and District Rule 3170. This combined effort contributes to significantly reduce and streamline the workload and paperwork requested from regulated sources. In the coming year, the District will continue to prepare and update facility

criteria and toxics inventories, including additional facilities that are now required to provide inventory under the state's CTR.

Portable Equipment Registration

The District implements a portable equipment registration program that allows operators within the Valley to register equipment whose primary functions require it to be moved on a routine basis. Operators submit registration applications that are closely reviewed and discussed with the operator to ensure that the manner in which they equipment will be used is appropriate for portable equipment registration. This past year the District processed 58 portable-equipment registration projects.

Permit-Exempt Equipment Registration

The District has developed and implemented an innovative Permit-Exempt Equipment Registration (PEER) rule, designed to minimize the overall workload required to achieve the emission reductions expected of permit-exempt equipment through streamlined registration processes that fit well with the typically smaller and lower-emitting equipment to which it applies. This past year the District processed 178 PEER projects.

Wood Burning Heater and Fireplace Device Registration

Further reducing residential wood smoke emissions is a high priority under the District's Health Risk Reduction Strategy given the significant localized health impacts associated with residential wood smoke. Scientific studies show that prolonged inhalation of wood smoke contributes to lung disease, pulmonary arterial hypertension, and pulmonary heart disease, which can eventually lead to heart failure. Rule 4901 is designed to improve public health by reducing toxic wood smoke emissions in the Valley neighborhoods during the peak PM2.5 winter season.

Rule 4901 offers Valley residents two options for registering their EPA-certified wood burning device. The first option is through the District's Burn Cleaner incentive program, where they can pay a nominal fee and provide needed information to register the device online, without an inspection. The other option is they can contact a Registered Wood Burning Heater Professional (RWBHP) to inspect their device and register it if it is EPA-certified and in good operating condition. To ensure RWBHPs are qualified, the District has implemented a registration program requiring applicants to demonstrate necessary certifications or job experience. Upon completing training and signing a contract, RWBHPs are added to the District's publicly accessible list on the District's website. District staff review and process registrations, review RWBHP applications, train RWBHPs, and oversee contract drafting.

Conservation Management Practice Plans

The District, with strong coordination and cooperation with the Valley's agricultural representatives, implemented an innovative and nation-leading Conservation Management Practices (CMP) plan program. CMP plans are designed to decrease dust emissions from agricultural operations on farms, dairies, and other confined animal operations. This past year the District processed 275 CMP plans.

Employer Based Trip Reduction

District Rule 9410 (Employer Based Trip Reduction), was adopted by the District's Governing board in December 2009. The purpose of Rule 9410 is to reduce vehicle miles traveled from private vehicles used by employees to commute to and from their worksites in order to reduce

NOx, VOC and PM10 emissions. The District assists employers with the registration process, including providing training to employers in the implementation of successful Employer Based Trip Reduction measures. In addition to this, the District provides customer service to employers subject to rule requirements. The District also receives and reviews annual reports submitted that are required to be performed and submitted by subject employers.

Small Business Assistance (SBA)

The District operates an effective Small Business Assistance program to provide assistance to businesses that lack the resources or expertise needed to complete the process to obtain air permits. District SBA staff are available in each of the District's regional offices or by calling District's toll-free SBA hotline telephone number. District SBA staff provide expert advice on technology options, application processes, and other air issues. The District's three SBA offices typically respond to more than 13,000 requests for assistance per year.

SIGNIFICANT IMPACTS TO 2025-26 BUDGET

The increasing workload associated with the duties performed by the District's Permit Services Department, as discussed below, is expected to be accommodated by available staff resources due to the District's continual focus on streamlining and efficiency improvements in all areas.

Consistent with the District Core Values of ingenuity and innovation and continuous improvement, additional streamlining measures will continue to further enhance the already excellent District level of performance in term of efficiency and customer service.

Significant Workload

Rule Compliance Authority to Construct (ATC) Projects

In the next fiscal year, the District will continue to process the additional permitting workload due to rule compliance projects. In order to continue processing this new workload as efficiently as possible, the District has developed specific supplemental application forms, emission control plan forms, and streamlined engineering evaluation templates so these permits can be issued in a timely manner.

Updates to the District's Best Available Control Technology (BACT) Clearinghouse

The District maintains a clearinghouse of BACT guidelines to streamline BACT determinations associated with issuing ATCs for new and modified equipment. Many of the District's BACT guidelines are currently being updated to reflect the most current BACT requirements and to further streamline the ATC application processing time. The District plans on continuing this effort and on updating 24 BACT guidelines in the new fiscal year. This effort will also compliment the District's work under AB 617 to submit BACT determinations to the statewide control technology clearinghouse discussed above.

Emissions Inventory under the State's CTR Regulation

An emission inventory is an estimation of the amount of pollutants discharged into the atmosphere that can be broken down by specified source categories in a certain geographical area and within a specified time span (e.g., in a calendar year). The District's point source inventory is required each year for certain facilities pursuant to:

- District Rule 1160: Emissions statements
- The State's Criteria Pollutant and Toxics Emissions Reporting (CTR) Regulation
- District Rule 3171: Federally Mandated Ozone Nonattainment Fee - 1997 8-Hour Standard
- District Rule 4320: Advanced Emission Reduction Options for Boilers
- District Rule 4702: Internal Combustion Engines

A significant increase in workload for point source emissions inventory for the next Fiscal Year is due to the phase-in schedule in the CTR regulation, which will require more than 7,000 permitted facilities to report their criteria and toxic emissions under the CTR, some of which were previously exempt from reporting under state regulation until recently. Along with the increase in facilities required to submit inventory, the CTR requires additional data to be collected and evaluated by the District. In order to process, track, and report this new information, the District continues to enhance the District's emission inventory procedures, inventory software (HEARTs), and related inventory survey forms.

Area-Wide Emissions Inventory

Area-wide inventory, which cover non-point source and non-mobile sources, is an important part of the State Implementation Plan, and therefore necessary to update on an ongoing basis. The area-wide emissions inventory program is requiring additional work as well. Area-wide emissions can take up to several months to develop the methodologies to collect and review the information, all while working with cities, counties, or other public entities as necessary. For the next Fiscal Year, the area-wide categories to update include: wind-blown dust, agricultural harvest operations, residential and industrial natural gas combustion, military and commercial aircraft, commercial deep-frying, commercial mobile cooking, agricultural burning, gasoline dispensing, urban fires, and several other categories.

Planning and Rule Development Support

Over the years, the District has supported the maintenance and updating of valley-wide emissions inventories used in the ozone and particulate matter State Implementation Planning (SIP) processes and has provided technical support when evaluating rules and control measures to ensure those strategies meet Best Available Retrofit Control Technology (BARCT) and Most Stringent Measures (MSM) requirements. In the new fiscal year, the District plans to amend several rules associated with adopted attainment plans and evaluate potential control strategies that may be used as contingency measures. As part of these processes, the Permit Services Department will continue to provide resources and its extensive knowledge of control technologies and emissions inventory. The workload necessary to support the rule development and control measure evaluations in the upcoming fiscal year is projected to increase from approximately 2,700 hours to 3,700.

Rule Amendment Projects (District Rules 1020, 4001, and 4002)

In the upcoming fiscal year, the District is proposing to amend a number of District rules to address EPA comments on federal approvability issues (Rule 1020), and to update the list of federal New Source Performance Standard (NSPS) and National Emission Standards for Hazardous Air Pollutants (NESHAPS) regulations listed in the District's rules. These rule development processes will require a detailed analysis of the proposed amendments and a determination of the potential impacts to affected industries. The Permit Services Department

will engage in a public process, including hosting workshops to solicit comments on draft rule language, prior to taking any rule to the Governing Board.

Implementing Rule 3171

In the next fiscal year, the District will implement a program to collect the mandatory federal ozone nonattainment fees required by Section 185 of the Clean Air Act for the 1997 8-hour ozone standard. The required fee collection program will be implemented via Rule 3171, and will require:

- Development and implementation of a system to collect Section 185 fees from major stationary sources with permit units that do not meet the requirements of a “Clean Emissions Unit”, which includes work to:
 - Modify the PAS database to identify and track permits at major stationary sources that are subject to the fee requirements,
 - Implement controls to ensure the list of subject permits is updated and correct to ensure accurate fee collection,
 - Integrate this system with the District’s Emissions Inventory system to calculate the required fees every year,
 - Integrate this system with the District’s Finance system to automate and streamline the invoicing process, and
 - Develop and implement a fee tracking and reporting system to verify that this overall program meets the Section 185 fee obligation.

Implementing AB 617

In the next fiscal year the District will be continuing the implementation of state law AB 617, Community Air Protection Program. As part of this effort, the District’s Permit Services Department will:

- Develop specialized emission inventories and emission reporting systems for facilities in AB 617 communities and those subject to the state’s Criteria and Toxics Reporting (CTR) regulation,
- Provide significant support to the District Strategies and Incentives department to amend several District rules pursuant to AB 617 BARCT rule review requirements and to implement stationary source control measures contained in the District’s PM2.5 plan,
- Actively participate in the state’s compilation of the required emissions control technology clearinghouse for criteria and toxic emissions, and
- Actively participate in the associated public process (public outreach, meetings, workgroups, local community meetings, etc.).

Providing Support to Other Agencies and Stakeholders

District staff will continue to provide support and information to the California Department of Resource Recycling and Recovery, and to the California Department of Food and Agriculture, to addresses issues related to diverting organic waste from landfills to new composting operations and increasing the use of waste digesters at dairies. These types of projects have the potential to significantly increase emissions in the District, and the District must assure that the resulting emission increases are avoided to the extent possible, or otherwise

minimized and mitigated.

District staff will continue to provide assistance to other air districts, as well as various California Air Pollution Control Officer Association (CAPCOA) subcommittees that address statewide issues in permitting and air toxics. The efforts include being the chairperson for the Engineering Managers Committee, participating in the composting and air curtain incinerator (ACI) workgroups, providing input on the implementation of CARB's Criteria Pollutant and Toxics Emissions Reporting (CTR) regulation and revised Air Toxics Hot Spots Guidelines, leading the state's uniform emissions inventory workgroups for electric generation facilities and oil and gas facilities, leading the state's health risk assessment training regiment, and participating in CAPCOA subcommittees for air toxics emission factors, composting and auto-body shops.

Emission Reduction Credit Banking Program / Offset Equivalency Demonstration

The District will continue to evaluate, enhance and implement updates to District Rule 2201 (New Source Review) and Rule 2301 (Emission Reduction Credit) to maintain an effective permitting system that protects public health and allows for strong economic growth in the Valley.

AB 2588 Air Toxics "Hot Spots" Information and Assessment Act

OEHHA's revised guidance has also been incorporated into the District's implementation of the AB 2588 Hot Spots Program. Since the calculated health risk under the new methodologies is higher than previous estimates for the same level of exposure to toxic air contaminant emissions, facilities that were subject to the AB 2588 Air Toxics "Hot Spots" program are being reassessed, along with newly permitted facilities that are subject to AB 2588. Under this act, facilities are required to prepare Toxic Emission Inventory Plans and Reports to develop site-specific inventories of air emissions from toxic substances. Plans provide an outline and methodology for calculating toxic emissions for all permitted and non-permitted stationary sources operated at the facility. This is reviewed and approved by the District prior to emission quantification. Reports include calculations of facility's toxic emissions using site-specific process rates and emission factors in order to perform a "Prioritization" of the facility's air toxic emissions.

Recent amendments were made to the CARB's Emission Inventory Criteria and Guidelines Regulation (EICGR) and approved by the Office of Administrative Law. CARB amended the EICGR to collect more comprehensive emission data across the state. The primary amendments to the EICGR include:

- Updated reporting requirements for diesel engines
- Added factors in determining facility exemptions, reinstatements, and update reporting provisions
- Increased the number of reportable substances in Appendix A from approximately 700 to over 1,700 substances
- Established a phase-in schedule for evaluating newly added substances, consistent with the CTR Regulation's emissions inventory schedule
- Added new source test requirements for certain source types

The District has reassessed more than 7,500 facilities under AB 2588, and the assessment of facilities under this Right-to-Know Act will continue to drive a steady workload for Technical Services in the coming year and for several years to come. The District will continue to: 1) evaluate facilities due to the aforementioned changes to the state's regulations and guidelines, 2) evaluate facilities remaining in the program that are required to provide updates on an ongoing basis, and 3) evaluate new sectors of source that have not been re-assessed to date, such as auto body shops, dairies, and other agricultural facilities. In implementing these new state requirements, many additional facilities will require an AB 2588 assessment. Meanwhile, the District is following the quadrennial emissions update process and performing refined health risk assessments for a smaller subset of facilities as prescribed in AB 2588. The number of facilities subject to quadrennial reporting is continually increasing each year, as more facilities are initially assessed under AB 2588. Due to this, more than 1,700 facilities will be subject to reassessment on quadrennial cycles. The District will continue to benefit from previously implemented streamlining and efficiency measures that were put into place in previous years.

Conservation Management Practices Plans

The District's Rule 4550 (Conservation Management Practices) is designed to limit fugitive dust emissions from agricultural operation sites within the Valley. Consistent with attainment plan commitments, the rule is expected to be amended and in the upcoming year potentially resulting in additional workload in future years.

Employer Based Trip Reduction

The District's Rule 9410 (Employer Based Trip Reduction) is designed to reduce vehicle miles traveled from private vehicles used by employees to commute to and from their worksites. In the new fiscal year it is expected there will be an increase in the submittal of annual reports, due to enhanced outreach and web-based tools.

EFFICIENCY AND STREAMLINING

In order to effectively and efficiently handle an increasing workload, and in the interest of developing the best and most economical programs possible, the District must and will continue its streamlining efforts.

The District's efforts to implement streamlined methodologies have significantly reduced the workload associated with all permitting activities, but the District has demonstrated the ability to continue to identify and implement new and innovative ways to improve efficiency. As a result, the District processes more permits per person than any other air district in California, without sacrificing the quality or health-protective nature of the permit evaluation process. In addition to continuing efforts in this area, the following specific streamlining efforts are to be undertaken in the new fiscal year.

ATC Processing

Over the years, the District has implemented many permit application streamlining measures designed to increase efficiency mostly through the development of templates, guidance documents, and various forms of automation. In the new fiscal year, Permit Services will continue to find new and innovative ways to improve efficiency, such as developing and modifying supplemental application forms and application review templates for upcoming rule

compliance projects and to address amendments to the District's NSR rule. This will result in consistency and efficiency gains when processing ATC projects.

These streamlined supplemental application forms, emission control plan forms, and engineering evaluation templates are specifically tailored to the equipment covered by each rule. Many of these rule compliance projects are complex, with additional complications at major sources. As a result of the continued implementation of these streamlining measures, the District will continue to see reduced staff processing time.

As part of the ATC workflow, the District conducts a Risk Management Review (RMR) to evaluate potential health risks. To enhance efficiency, Permits is planning to further streamline key modeling steps by leveraging Geographic Information System (GIS) software. This approach will allow for the automated identification of rural and urban areas, and identify the most accurate MET sites to use in an evaluation based on EPA's methodology. Additionally, GIS tools will be developed to assist with the Ambient Air Quality Analysis (AAQA) portion of the ATC project, by identifying which monitoring sites to select for an analysis and provide the background data. These efforts will improve the efficiency of the RMR process while also increasing the accuracy of the data used in the analysis.

Emissions Inventory

In the new fiscal year, the District will experience an increased workload due to the State's Criteria and Toxics Reporting (CTR) regulation that was recently amended. The District has already implemented numerous measures intended to streamline emissions inventory processes. Previous efforts to be fully realized in the coming year, and new efforts, are as follows:

- The District will continue to utilize a web-based emissions inventory portal in which facility operators may submit annual inventory-related activity and process information. This electronic submittal system provides additional customer service, enhances facilities' own efficiencies, and improves the District's efficiency and overall performance. The inventory portal will continue to be updated to include additional interactive online forms and other features identified and proposed by stakeholders and staff,
- Added new programming to Permit Application System (PAS), which ensures accurate and efficient tracking of CTR applicability and reporting year by facility. To categorize each facility, Technical Services built a CTR database that analyzed thousands of records of data to label every facility in PAS according to their CTR applicability and phase-in schedule,
- The District's emission inventory database (HEARTs) was updated to including additional data fields required by the CTR,
- Facility inventory data surveys were updated to request relevant information under the CTR,
- To accommodate the additional inventory-related information, new staff-interface data entry forms have been created to streamline the data inputs. The new interface enhances accuracy and quality due to the automation,
- The HEARTs update also included additional programming quality assurance measures, such as locking forms until required fields have been updated, linking more data to PAS to streamline review,

- GIS software is now used to assist with location data for permitted sources, streamlining the data collection process,
- Automating the process to log in emission inventory projects to reduce the amount of clerical time spent logging in these types of projects.

AB 2588 Air Toxics “Hot Spots” Information and Assessment Act

The District has already implemented numerous measures intended to streamline air toxics-related risk assessment processes. Additional efforts in the new fiscal year will further streamline the assessment of District permitted facilities under the Air Toxics Hot Spots program. Previous efforts to be fully realized in the coming year, and new efforts, are as follows:

- Continued integrating the District’s Air Toxics databases, by updating the emissions inventory database (HEARTs) to have the ability to prioritize a facility under AB 2588 in a more streamlined fashion, which previously required the use of a secondary database,
- Enhance the Emissions Inventory (EI) online portal by updating it with the ability to collect AB 2588 Update Summary forms along with EI submittals, creating a seamless submittal process, further integrating the EI and the AB 2588 programs,
- Develop additional improvements in the District’s Permit Administration System (PAS) for processing of facility plans, reports, and prioritizations, and ensuring that a facility’s Hot Spots status will be readily available,
- Continue utilization of an online survey for AB 2588 applicability determinations as the state’s regulations and guidelines change,
- Develop a facility-specific emissions inventory-related questionnaire that automatically pulls facility data from the District’s PAS program to identify required information when working with applicants,
- Implement improved tracking of toxic fee code changes to streamline invoicing and coordination with CARB on pass-through fees,
- Continue utilization of a streamlining tool for “diesel engine only” facilities to automatically prioritize and calculate screening health risk with minimal staff time spent,
- Further develop the District’s PAS program to include the AB 2588 letters for streamlined access by staff,
- Create additional facility-specific Toxic Emission Inventory Plan (TEIP) templates to ensure consistency amongst similar facility types and to streamline staff time on TEIPs for similar facility types,
- The District is taking the lead on writing the auto body industry-wide AB 2588 guidance document for the CAPCOA/TARMAC workgroup, which will streamline the assessment of these facilities,
- Create a health risk assessment (HRA) template to identify to facilities the expectations of a complete HRA and the information required to be presented,
- Create technical guidance documents to assist staff and stakeholders with complex modeling and risk assessment scenarios such as the application of variable emissions and worker adjustment factors,
- Integrated a programmatic approach to addressing changes in toxic weighted emissions on a facility-by-facility basis year over year and then using that data to determine whether or not an AB 2588 reassessment is required,
- Continue to use the CARB-approved screening risk assessment tool to be used for

gasoline dispensing facilities to automatically prioritize and calculate screening health risk with minimal staff time spent.

- Developing enhancements to PAS to facilitate enhanced AB 2588 project tracking and streamlined reporting to CARB.

After factoring these efficiency measures, the workload due to the implementation of the Toxics Hot Spots program plan is expected to be stable compared to last year. In the future, as the District processes and reassesses permitted facilities, District staff will look to continue to identify and develop new streamlining measures necessary to minimize the significant impact of the workload associated with the Hot Spots program.

PASPort Web-based Facility Portal

The District continues to develop the PASPort web-based facility portal. In 2014, the District released PASPort, and made it available to all regulated facilities with the goal of providing quick, easy, “around the clock” access to a facility’s own permit information and related documents. Through PASPort, approved users from each facility can track the progress of permit applications, and view and download the facility’s permits, applications, and related correspondence at any time. New features continue to be added to expand PASPort’s capabilities, such as the ability to submit ATC applications and several types of compliance reports electronically, view billing information, view PEER registrations and Conservation Management Plans, and allow user management features to allow a facility PASPort administrator to manage the access of other users.

The industry response to PASPort continues to be overwhelmingly positive, with over 2,800 facilities participating, to date. The PASPort system has been updated to allow facilities to pay bills online, directly from the PASPort system. In the future, PASPort will continue to be updated to include interactive online application forms and other features identified and proposed by stakeholders and staff.

Public Permits Information Portal

Consistent with the District’s core value of conducting all of the business through open and transparent public processes that provide meaningful opportunities for public input and are responsive to all public inquiries. While the District currently provides extensive information online to the public, the District has continued to increase public accessibility of District programs and information through enhanced public outreach and expanded online availability of information on District programs.

On January 1, 2023, the District launched a web-based Public Permits Information Portal. The portal provides the public access to view and download finalized Authority to Construct permits and active Permits to Operate. The use of the portal has been increasing since it was launched, and has been utilized for more than 65,000 permit searches. The portal is supported by AB 1749 (Cristina Garcia 2022), that requires air districts with a population of at least one million persons to make their stationary source permits available online. In addition, the District’s portal compliments the District’s Public Records Act program by streamlining public access to permits.

ETRIP

In the new fiscal year the District plans to further enhance web-based eTRIP-related tools and resources, including launching a newly enhanced eTRIP web portal that will allow worksites to register and submit their eTRIP plans and annual reports electronically. Additionally, it will allow worksites to view and/or update their eTRIP information at any time. This will provide a “one stop shop” for worksites to submit and/or modify eTRIP plans and annual reports, but will also reduce District staff time logging in project information, as this will be automated.

Title V Permit Processing

Similar to the efforts put forth in ATC permit processing, the District has implemented many Title V streamlining measures over the years to increase efficiency. Most recently, the District has further streamlined the processing of Title V Minor Modification applications by leveraging the ATC application review that precedes most Title V minor modification applications. This streamlining effort, which removes unnecessary steps, has already shown a great reduction in Title V minor modification application processing time since implemented, and is expected to continue to streamline this process.

Over the years, District staff has also developed new tools and templates designed to streamline the Title V permit renewal process. These efforts have resulted in significant productivity gains by decreasing the time necessary to process Title V permit renewals in the past. The efficiency gains in this area will greatly contribute to minimizing additional hours needed to process significantly more Title V renewal applications projected for the new fiscal year, without sacrificing the quality and effectiveness of the final products.

Furthermore, the District is also developing templates for addressing compliance with new and newly amended District and Federal air quality regulations (such as multiple, new overlapping Federal regulations for landfills), which will increase consistency, quality, and expediency for future Title V renewal projects.

Rule 3171 - Federally Mandated Ozone Nonattainment Fee - 1997 8-Hour Standard

The District will work with ITS to incorporate a CAA Section 185 fee program for Rule 3171 into the PAS database and will implement programmatic enhancements to:

- Identify and track permits at major stationary sources that are subject to the fee requirements,
- Implement controls to ensure the list of subject permits is updated and correct to ensure accurate fee collection,
- Integrate this system with the District’s Emissions Inventory system to calculate the required fees every year,
- Integrate this system with the District’s Finance system to automate and streamline the invoicing process.

Staff Development and Job Knowledge

The District’s Permits Department recognizes the importance of developing Engineering and Technical Services staff, given the unique and specialized nature of our work. To ensure staff are well-equipped with the necessary expertise, Permits will utilize the knowledge of more experienced staff to create comprehensive training resources. One of the approaches in this

effort is the utilization of Target Solutions, a highly effective software platform designed to manage and develop staff training materials. By implementing this approach, the department aims to enhance staff proficiency and maintain a high standard of technical expertise. Additionally, we are committed to continue to standardize processes through the development of new policies, guidance, and templates. These initiatives collectively strengthen the Department's ability to maintain high-quality and standardized permitting procedures.

Other Streamlining and Efficiency Actions

The District will also continue to work closely with stakeholders in efforts to find further gains in efficiency and productivity. District staff meets regularly with a permit stakeholder group that is comprised of industry representatives and other interested parties to get their ideas and input on a wide variety of issues related to decreasing the time and work associated with implementing the District's programs. The District's goal is to streamline processes to reduce the resource needs for both the District and the regulated sources to implement air quality mandates, while maintaining the highest levels of quality in the District's work product.

In addition, the following are just a few other streamlining measures that the District has implemented and some that are currently under development:

- Developed paperless workflow systems to maximize efficiency in processing permit applications,
- Continued to work cooperatively with the Compliance Department to identify ways to improve service to permit holders,
- Trained staff to more accurately record time spent on various activities to allow management to better track staff time, with the goal of finding additional streamlining opportunities,
- Continued effort to further cross-train staff thus further improve staff knowledge and the District capacity to better respond to new workload,
- Develop new tools and guidance designed to help staff quickly provide final plan and rule development products,
- Developed supplemental application forms and application review templates for upcoming rule compliance projects,
- Developed enhancements to the application review format to assist staff in evaluating the proper emission offset requirements for major source projects,
- Developing new and enhanced database features related offset equivalency tracking,
- Developed an automated emissions inventory non-confidential report to streamline public records requests for inventory-related information,
- Updated the content of various permits-related webpages, including the applications, air toxics, air quality modeling, and emission inventory, so information is more accessible for stakeholders and the public.

Through ongoing comprehensive implementation of the District's Service Teamwork Attitude Respect (STAR) program, and consistent with the District's Core Values, the District is continuously improving quality and program effectiveness and efficiency by implementing internally-generated process improvement suggestions from those who know the processes best - District staff. The department will continue the streamlining benefits realized through STAR suggestions.

SUMMARY OF POSITIONS

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Air Quality Assistant	1.0	1.0	0
Air Quality Engineer I/II	36.0	36.0	0
Air Quality Specialist I/II	16.0	16.0	0
Director of Permit Services	1.0	1.0	0
Office Assistant I/II	3.0	3.0	0
Permit Services Manager	3.0	3.0	0
Program Manager	1.0	1.0	0
Senior Air Quality Engineer	12.0	12.0	0
Senior Air Quality Specialist	4.0	4.0	0
Senior Office Assistant	1.0	1.0	0
Supervising Air Quality Engineer	5.0	5.0	0
Supervising Air Quality Specialist	3.0	3.0	0
TOTAL	<u>86.0</u>	<u>86.0</u>	<u>0</u>

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Permit Services

	Adjusted* FY 24-25	Recommended FY 25-26	Budget/Budget	
			Increase (Decrease)	%
OPERATING APPROPRIATIONS				
SALARIES AND BENEFITS				
Regular Salaries	\$8,710,020	\$9,043,771	\$333,751	4%
Temporary Help	-	-	-	-
On Call Pay	-	-	-	-
Overtime	\$127,461	\$129,489	\$2,028	2%
Unemployment	\$15,175	\$15,056	(\$119)	(1%)
Retirement	\$3,920,876	\$4,081,894	\$161,018	4%
OASDI	\$129,930	\$135,445	\$5,515	4%
Workers Compensation	\$56,496	\$67,857	\$11,361	20%
Cafeteria Plan Benefits	\$939,901	\$980,977	\$41,076	4%
Long-Term Disability Insurance	\$20,716	\$22,601	\$1,885	9%
Alternate Transportation Incentive	\$67,860	\$67,860	-	-
TOTAL SALARIES AND BENEFITS	\$13,988,435	\$14,544,950	\$556,515	4%
SERVICES AND SUPPLIES				
Safety Supplies & Equipment	-	-	-	-
Mobile Communications	\$8,062	\$7,558	(\$504)	(6%)
Telephone Charges	\$16,122	\$14,474	(\$1,648)	(10%)
Insurance	\$227,391	\$255,076	\$27,685	12%
Equipment Maintenance	\$59,806	\$36,178	(\$23,628)	(40%)
Vehicle Maintenance & Operations	-	-	-	-
Computer Maintenance	\$171,171	\$274,094	\$102,923	60%
Video Conferencing Maintenance & Operations	-	-	-	-
Building Maintenance & Operations	\$89,404	\$86,258	(\$3,146)	(4%)
Office Supplies	\$8,721	\$9,658	\$937	11%
Computer Software & Supplies	\$55,596	\$54,908	(\$688)	(1%)
Monitoring Station Supplies & Equipment	-	-	-	-
Postage	\$15,500	\$22,000	\$6,500	42%
Printing	\$11,331	\$10,996	(\$335)	(3%)
Professional & Specialized Services	\$25,360	\$22,926	(\$2,434)	(10%)
Publications & Legal Notices	\$20,343	\$20,343	-	-
Rents & Leases	\$5,480	\$5,699	\$219	4%
Small Tools & Equipment	\$8,476	\$8,476	-	-
Special District Expense	\$5,471	\$5,244	(\$227)	(4%)
Travel & Training	\$13,075	\$13,567	\$492	4%
Travel & Training - Boards	-	-	-	-
Utilities	\$92,966	\$113,728	\$20,762	22%
Audit Services	-	-	-	-
Legal Services	-	-	-	-
TOTAL SERVICES AND SUPPLIES	\$834,275	\$961,183	\$126,908	15%
FIXED ASSETS				
Office Improvements	\$19,931	\$20,031	\$100	1%
Facilities & Equipment	\$128,627	\$101,807	(\$26,820)	(21%)
Computer Equipment	\$185,079	\$116,486	(\$68,593)	(37%)
Office Furniture / Equipment	\$7,360	\$8,119	\$759	10%
Office Machines	\$2,229	\$2,229	-	-
Telephone Systems	\$3,047	\$2,290	(\$757)	(25%)
Video Conferencing System	\$15,614	-	(\$15,614)	(100%)
TOTAL FIXED ASSETS	\$361,887	\$250,962	(\$110,925)	(31%)
TOTAL OPERATING APPROPRIATIONS	\$15,184,597	\$15,757,095	\$572,498	4%

* Adjusted Budget as of 2/28/2025

STRATEGIES AND INCENTIVES

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	
<u>Appropriations</u>				
Salaries and Benefits	17,595,830	18,482,670	886,840	5%
Services and Supplies	3,536,747	3,057,310	(479,437)	-14%
Fixed Assets	<u>3,376,520</u>	<u>1,483,357</u>	<u>(1,893,163)</u>	<u>-56%</u>
Total	<u><u>24,509,097</u></u>	<u><u>23,023,337</u></u>	<u><u>(1,485,760)</u></u>	<u><u>-6%</u></u>

<u>Position Summary</u>	105	105
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FUNCTIONS

The San Joaquin Valley Air Basin is designated as nonattainment for state and federal air quality standards for ozone and fine particulate matter (PM2.5). To attain the state and federal air quality standards by the legislated deadlines, the federal Clean Air Act and the California Clean Air Act require the District to develop attainment plans, adopt rules and regulations, and implement other programs to reduce emissions. New, rigorous federal standards for ozone and PM2.5 require an improved understanding of the atmospheric processes involved in pollutant formation, and will require new plans and innovative control measures to reach attainment. Additionally, the District's Governing Board has adopted policy direction that prioritizes employing air quality strategies that maximize health benefits, in addition to meeting federal air quality standards.

While the reductions in emissions being achieved through regulatory control measures are improving Valley air quality, attainment with stringent federal health-based air quality standards cannot be achieved by regulations on stationary sources alone. The District's voluntary incentive grant programs complement regulatory control measures by providing much needed reductions from other source types, including motor vehicles, which the District has little or no direct authority to regulate. District incentive programs have a positive impact on air quality and are also highly successful due to the fact that participation is voluntary and the emission reductions are both highly cost-effective and surplus of the reductions required by the control measures. Recent audits conducted by the California Air Resources Board (CARB) and the Department of Finance (DOF) confirmed that the District's programs are fiscally sound and are "efficiently and effectively achieving their emission reduction objective."

Air Quality Science and Planning Programs

District staff within the Air Quality Science and Planning programs conduct a number of key and foundational tasks within the District. The foundation of this program is air monitoring data, which is collected through the expansive air monitoring network in the Valley, requiring ongoing equipment maintenance, calibration, repair, and data validation. Close analysis of this data is used in various public facing programs, including air quality forecasting, agricultural burning, prescribed burning, EPA's AirNow system, and the Real-time Air Advisory Network (RAAN) system. This analysis leads to air quality modeling and planning tasks, which are focused on preparing attainment plans to meet various federal air quality standards, often leading to the need to develop and implement rules and regulations to achieve additional emissions reductions, leading the Valley to improved air quality and public health.

Air Quality Plan Development

The District prepares long-range plans to attain and maintain state and federal air quality standards for ozone and particulate matter. In developing air quality plans, District staff members work closely with CARB staff, the agency responsible for the control of mobile source emissions; staff of the United States Environmental Protection Agency (EPA); members of non-governmental organizations; and representatives of sectors that will be affected by the controls listed in the plans. These plans and the associated progress reports and supporting documents must meet all legal requirements, and must account for the needs of Valley citizens and industry. Developing air quality plans requires analyzing measured air quality and emission inventories, conducting atmospheric modeling, developing emission control strategies, and coordinating efforts with Valley transportation planning agencies, stakeholders, CARB, and EPA. The District develops its air quality plans in an open public process with numerous public meetings, and the plans are then presented to the Governing Board for adoption. After Governing Board adoption, the District submits its air quality plans to CARB, who in turn approves and transmits the plans to EPA for incorporation into the State Implementation Plan (SIP). Federal planning requirements also include "Mid-Course Review," "Rate of Progress", and "Reasonable Further Progress" plans for ozone and particulate matter, and "Milestone Compliance Demonstration" reports for ozone to assure that the District and partnering agencies continue to reduce emissions as specified in the federal Clean Air Act.

Even after attainment plans are adopted by the Governing Board, District staff allocates the resources needed to fully implement the adopted strategies, responding to requests from CARB and EPA for supporting plan information, and preparing retrospective progress reports. Additionally, when EPA revises ambient air quality standards in response to federal Clean Air Act requirements, they set new attainment targets and plan submittal deadlines. Litigation against EPA over new air quality standards has historically caused significant delays and uncertainty in how the District was expected to plan for the new standards. Finally, when an area attains a federal air quality standard, the area must prepare, submit, and, at times, defend Clean Data Determinations that

demonstrate attainment, and Maintenance Plans are designed to assure the area continues to stay in attainment.

Rulemaking and Emission Control Strategy Development

The District develops new rules and rule amendments to achieve emission reductions pursuant to its air quality attainment plans. For decades, the District has adopted multiple generations of rules reducing emissions from the Valley's stationary sources, such as boilers, steam generators, internal combustion engines, and flares. In recent years, the District has also drafted rules addressing indirect sources (mobile sources from new development), wood-burning fireplaces and heating devices, and employee vehicle trips. In developing new rules, District staff implements the Governing Board-approved Rule Development Procedures, and complies with the California Environmental Quality Act (CEQA) and other state laws regarding public hearings and economic analysis. During the development of each rule, staff works closely with CARB and EPA to satisfy state and federal requirements, and solicits stakeholder comments at public workshops. Additionally, staff collaborates closely with affected businesses to gain a better understanding of regulatory economic impacts. As appropriate, staff develops industry-wide cost estimates and provides this data to an economic consultant, who in turn prepares a regional economic impact analysis. As a result of the time needed for the full public review process and extensive analysis, major rule development projects may take more than one year to complete in order to produce rules that meet the District's air quality goals and provide cost-effective compliance options for affected businesses.

District staff is also responsible for the implementation of other innovative strategies adopted by the Governing Board, such as the Fast Track program and Health Risk Reduction Strategy. The Fast Track program established a non-regulatory approach to reducing emissions and expediting attainment of federal standards through a variety of innovative pollution control measures, such as the establishment of green contracting/procurement guidance, public funding for incentive grant programs, energy efficiency/conservation, and Healthy Air Living. In light of the latest air quality science and health research, the District's Health Risk Reduction Strategy established a policy position emphasizing the prioritization of strategies providing for maximum health benefits. In 2017, as a supplement to the District's attainment strategy, the Governing Board adopted the Community-Level Targeted Strategy to pursue regulatory or incentive-based control measures focused on pollution sources that do not necessarily advance attainment of the federal standards but improve localized air quality by reducing emissions from source categories that can cause periodic short-term localized concern. Additionally, attainment plans often include Further Study Measures, which are aimed at identifying and pursuing emission reduction technologies and practices as they become technologically and economically feasible into the future.

Air Quality Modeling and Monitoring Data Analysis

Air quality modeling uses highly complex computer programs, sophisticated computer hardware, and large databases to predict ambient pollution concentrations given future emission inventory and meteorological scenarios. These models bring together the

science of emissions generation, meteorological transport, and atmospheric photochemistry in a “computerized laboratory” that can mathematically simulate pollutant concentrations and atmospheric conditions in the San Joaquin Valley. Many of the inputs and algorithms in these models were derived from the ground-breaking and cutting-edge research performed through the San Joaquin Valleywide Air Pollution Study Agency.

In a general context, air quality modeling activities are fundamental to understanding the San Joaquin Valley’s complex air quality problems. The District collaborates extensively with modelers from CARB, industry, academia, and other air districts on air quality research and modeling projects. In particular, the District has worked extensively with CARB on air quality analysis and modeling in support of attainment planning efforts. This collaboration will continue as the District continues to implement its various emissions control strategies and future air quality plans over the next several years.

In the context of the District’s air quality plans, modeling is necessary to provide estimates for the quantities of emission reductions necessary to attain the federal air quality standards. These models are also highly valuable for estimating the contribution of ozone and PM precursor emissions from outside the District. Until recently, CARB conducted all SIP-related modeling for the District’s air quality plans which required the District to rely solely on CARB for all modeling needs including acceptance of the results of the model runs. The continued utilization of the District’s Air Quality Modeling Center will allow the District to conduct air quality modeling in addition to what is being conducted by CARB and evaluate potential strategies as the District continues to prepare the next ozone attainment plan.

District staff also assures that the overall design of the San Joaquin Valley’s air monitoring network complies with state and federal regulations and prepares the Annual Air Monitoring Network Plan for submission to EPA, which includes technical analysis and documentation for any requested monitoring network modifications. Staff also develops Requests for Proposal and contracts for the replacement of existing or construction of new air monitoring stations when needed. Additionally, staff is responsible for the on-going quality assurance and certification of data collected from the District’s air monitoring stations, and the submission of the data to EPA’s nationwide air quality database.

Air Quality Forecasting and Analysis

District staff provides a variety of air quality forecasting services, including providing daily Air Quality Index (AQI) forecasts, daily reporting of observed air quality levels, health advisory notifications, declarations for the episodic curtailment provisions of Rule 4901 (Wood Burning Fireplaces and Wood Burning Heaters), and allowances in support of the Smoke Management Program for agricultural and prescribed burns. Each day, District staff analyzes forecasted weather conditions using state-of-the-art tools, such as National Weather Service meteorology models and District-customized meso-scale weather and statistical air quality prediction models. The District’s Smoke Management

Program is designed to minimize impacts of smoke on public health while addressing the open burn needs of agricultural operators and land managers. Staff continuously works on improvements of the forecasting tools used to support the burn allocation program and other forecast-dependent programs. Implementation of the mandatory residential wood burning curtailment provisions in Rule 4901 and the Smoke Management Program have raised the importance of accurate and timely air quality forecasts.

District staff also works closely with Land Management Agencies (LMA) who wish to perform prescribed burning projects, by evaluating smoke management plans and issuing smoke dispersion forecasts along with declarations of when LMAs will be allowed to conduct their fuel reduction projects. The District places a strong emphasis on finding windows of time with good dispersion so that a maximum amount of prescribed burning can happen each year, in an effort to reduce fuel and minimize the probability and strength of wildfires in the future. When wildfires do occur, District staff also closely monitor the progress and impact of these incidents on the Valley's air quality, and work hard to provide timely public notifications of when wildfire smoke may impact the health of Valley residents.

In addition to forecasts, District staff also conducts extensive analysis of air quality data generated from the District's network of air quality monitoring stations in support of planning efforts and to provide timely, accurate information to the public regarding air quality progress. Staff dedicates significant effort towards forecasting, measuring, and analyzing the weather conditions and emissions sources that cause sporadic, high concentrations of particulate matter and ozone concentrations. With adequate meteorological justification, pollution exceedances that can be attributed to unusual or overwhelming weather or wildfires can be classified as Exceptional Events, and be excluded from consideration as violations of a national ambient air quality standard. When this occurs, District staff prepares thorough examinations of the causes of these Exceptional Events, solicits public review, and submits the documentation to EPA. Under these circumstances, the District provides notifications to Valley residents so that sensitive individuals, in particular, can take precautions to minimize exposure.

Air Monitoring

The District operates a comprehensive ambient air monitoring network for criteria air pollutants in each of the eight counties of the Valley. This federally-approved network is operated in collaboration with CARB, and is utilized to meet federal Clean Air Act requirements, provide timely air quality information to the public, and to support a number of District programs. The equipment operates continuously and must be maintained to meet very strict state and federal criteria.

The data gathered from the District's air monitoring stations is reviewed for quality and completeness by District staff and then transmitted to EPA. Air quality data is used to determine the District's progress toward achieving state and federal air quality standards, which is used to assess the benefits of control strategies, and to document

air quality trends over long periods of time. Real-time air monitoring data is also used in daily air quality forecasts and Smoke Management Program forecasts.

Pollutants monitored include ozone, PM_{2.5} and PM₁₀, nitrogen oxides, hydrocarbons, and carbon monoxide. In addition to routine monitoring, the District operates a network of five Photochemical Assessment Monitoring Stations (PAMS) focused on capturing volatile organic compounds (VOCs), which is an important precursor to the formation of ozone. Lastly, the majority of these stations include meteorology equipment that measure a number of important atmospheric parameters.

The District currently has equipment at 24 stations located throughout the eight counties, comprised of numerous gas analyzers, particulate samplers, meteorological sensors, and PAMS sampling units. Most of this equipment runs continuously, must be calibrated, and must be maintained to meet strict requirements. Many of the stations have been in place for a significant amount of time, and ongoing repairs are necessary to support new instruments and to assure a proper environment for the sensitive equipment.

Incentive Grant Programs

District staff is responsible for the development, implementation, and on-going administration of a variety of incentive grant programs, including the Heavy-Duty Engine Program, Burn Cleaner Program, Drive Clean in the San Joaquin Program, Public Benefit Grants Program, FARMER Program, AB 617 Community Air Protection Program, and other incentive programs. District staff is serving as the statewide administrator of the school and transit portion of the Volkswagen Mitigation Trust Settlement fund. Additionally, staff is responsible for ongoing administration of the District's Cap and Trade Action Plan, Smoking Vehicle Program, and other non-regulatory control strategies. Timeliness in the evaluation of grant applications and payment of claims is imperative to allow the District to obtain much needed emission reductions. Applicants expect quick turnaround times on their completed applications in order to install the new reduced-emission technologies in a timely manner. Failure to expend funds within specified time frames may result in the loss and return of unused funds.

Heavy-Duty Engine Program

The Heavy-Duty Engine Program is the District's largest and most successful incentive program. The Heavy-Duty Engine Program accepts applications for a wide variety of engines that power vehicles or equipment. Heavy-duty trucks, buses, and off-road engines are significant sources of nitrogen oxides (NO_x), particulate matter (PM) and reactive organic gases (ROG) emissions within the San Joaquin Valley. Although the District does not have the authority to regulate vehicle tailpipe emissions, it can provide monetary incentives to reduce emissions from these sources. The program provides funding for equipment replacements, engine repowers, or retrofits that are cost-effective in reducing emissions. Emission reductions are obtained when the project applicant purchases vehicles and engines that are cleaner than required by regulatory emission

standards or installs an emission certified retrofit device on an existing engine. Project types funded include, but are not limited to, on-road vehicles (heavy duty trucks, school buses, etc.), locomotives, off-road vehicles and equipment (construction, agricultural tractors, etc.), agricultural irrigation pump engines, forklifts, and engine idle reduction technology. During the first eight months of 2024-25, the District obligated over \$197 million in incentive funds through its various heavy-duty programs for over 2,500 engines/vehicles, and paid out over \$158.8 million in grant claims.

Fireplace and Woodstove Change-Out Program

The Fireplace and Woodstove Change-Out Program is a critical part of the strategy to address the effects of residential wood burning. The Fireplace and Woodstove Change-Out Program provides Valley residents with incentives to replace their old high-polluting devices, or modify their existing open hearths, with new, cleaner burning devices, electric, or gas burning alternatives. Recent enhancements to the program, including increased incentive amounts, have resulted in steady participation by Valley residents during the most recent winter season. During the first eight months of 2023-24, the District has issued over 1,425 vouchers for more than \$5.1 million.

Truck Replacement Program

The Governing Board authorized the creation of the District's Truck Voucher Program in 2012. This program was created to ensure that Valley truck fleets had opportunities to replace their older, high-polluting trucks well in advance of the Statewide Truck and Bus Regulation deadlines. The program is primarily focused on providing funding for truck replacements for small businesses that do not generally qualify for funding under the Proposition 1B or other programs. District verification of all information submitted, as well as physical inspections of new and old vehicles, help ensure that the integrity of the program is maintained throughout the process. In March of 2018, the Governing Board approved enhancements to the Truck Voucher Program to incorporate requirements of new state funding and ensure cost-effectiveness and SIP creditability of the resulting emission reductions. In addition, the District added new funding options to encourage Valley fleets to adopt zero and near-zero emission truck technology. The enhancements approved by the Board included rebranding the program under one name, simply the Truck Replacement Program, in order to be more intuitive and inclusive of all District truck programs. During the first eight months of 2024-25, the District obligated over \$7.7 million in incentive funds through its heavy-duty truck replacement programs for over 50 engines/vehicles, and paid out over \$2.9 million in grant claims.

Drive Clean in the San Joaquin

Through a variety of programs, the District encourages Valley residents to choose advanced, clean vehicles such as plug-in electric, plug-in hybrids and conventional hybrids. By providing rebates for the purchase or lease of these cleaner options, the District can assist Valley residents in making a direct positive impact on air quality and public health. The rebate provided by the District can be combined with the rebate provided through the state's Clean Vehicle Rebate Project which results in the most

attractive savings statewide. During the first eight months of 2024-25, the District has provided more than 2,600 rebates for over \$7.88 million. In addition to this rebate program for new vehicles, the District offers a variety of incentives to encourage the early retirement of the highest polluting light-duty vehicles by encouraging the scrapping or repair of these vehicles. The State Bureau of Automotive Repair (BAR) currently has a statewide program that encourages the early retirement of vehicles that fail their smog check. The District's Tune In Tune Up program, run in partnership with Valley Clean Air Now, has reached out to Valley residents who otherwise may not be able to afford costly emissions-related vehicle repairs. Through weekend events, participating residents could have their vehicles screened to determine if they qualified for emissions-related repairs at little to no cost to them. Funding from the Air Resources Board through the Enhanced Fleet Modernization Program (EFMP) and EFMP Plus Up has allowed the Drive Clean in the San Joaquin program to provide incentives for the replacement of old high polluting vehicles with newer, cleaner, and more fuel efficient models. The vehicles repaired and replaced through the Drive Clean in the San Joaquin program provide direct emissions benefits in low-income disadvantaged communities located throughout the Valley.

Agricultural Equipment Replacement Program

The Agricultural Equipment Replacement Program funds the replacement of various types of older agricultural equipment with the latest generation certified equipment. District staff evaluates all applications for eligibility and emissions benefits and performs extensive monitoring to verify emissions reductions. This program has seen extensive interest and is one of the primary incentive programs operated by the District. During the first eight months of 2024-25, the District obligated over \$106 million in incentive funds through its heavy-duty agricultural equipment replacement programs for over 1,200 engines/vehicles, and paid out over \$108 million in grant claims.

Low Dust Nut Harvesters Replacement Program

The District developed and implemented an incentive program to deploy and further evaluate low-dust harvesting technology on a broad scale in the San Joaquin Valley. The new program replaces older nut harvesting equipment with newer, low-dust nut harvesting equipment in a variety of applications throughout the Valley and will monitor its effectiveness in reducing particulate matter. During the first eight months of 2024-25, the District obligated over \$1.8 million in incentive funds through its heavy-duty Low Dust Nut Harvester Replacement programs for 17 vehicles, and paid out over \$2.8 million in grant claims.

Alternative to Ag Burn Program

The District's rules restricting agricultural burning along with a comprehensive Smoke Management System have significantly reduced the amount of burning that is permissible as well as limiting the number of days when burning may be allowed. In an effort to provide Valley growers with viable alternatives to open burning, the District launched the Alternatives to Open Burning of Agricultural Materials Program. The program provides incentives to farmers to chip, shred, or mulch woody agricultural waste materials from orchard and vineyard removals as an alternative to the open

burning of these materials. In the first eight months of 2024-25, the District has issued 1,090 vouchers for more than \$35 million in incentive funds.

Dairy Feed Mixer Electrification Program

The District implemented an incentive program to provide funding for the purchase of electric dairy feed mixer equipment. This technology was successfully demonstrated under our Technology Advancement Program and is now commercially available. This program provides incentives for the purchase of electric feed mixing technology that replaces diesel-powered equipment used in dairy operations with significant associated emission reductions. Each application is evaluated against the specific criteria developed as a part of this program. To date, 21 projects have been implemented and 2 more are under contract for a total of \$35.5 million.

Zero Emission Agricultural Utility Terrain Vehicle Program

The District developed a Zero Emission Agricultural Utility Terrain Vehicle (Ag UTV) Program. This program, funded through the state's Funding Agricultural Replacement Measures for Emissions Reductions (FARMER) program provides incentives to replace older, higher polluting gasoline or diesel powered Utility Terrain Vehicles (UTVs) used in agriculture operations with new, zero-emission UTVs. This program was launched by the District in October 2018 and was immediately well-received by the agricultural community. For the first 8 months of FY 2024-25 the District has provided more than \$3.0 million, to replace more than 220 units and paid out more than 320 claims for over \$4.2 million.

Charge-Up Program

The District launched the Charge Up Program on June 1, 2015, to not only support the investment made by many Valley residents who have already purchased advanced clean vehicles, but to also ensure the growth and ongoing viability of the technology in the region by looking to continuously expand the infrastructure. The program provides funding for Valley public agencies and businesses to purchase and install publicly accessible electric vehicle chargers. During the first eight months of 2024-25, the District issued vouchers for \$1.9 million for 61 separate charging sites and paid out 35 claims for more than \$1.1 million.

Proposition 1B – Goods Movement Emission Reduction Program

An important component of the Heavy-Duty Engine Program is the Goods Movement Emission Reduction Program, funded through Proposition 1B. This funding is allocated for reducing emissions from heavy duty diesel trucks operating in the Valley, locomotives and transport refrigeration units. This program requires a competitive application solicitation process. Emissions from every application submitted to the District for funding must be calculated and ranked by cost-effectiveness. Each eligible piece of equipment is then funded in order of cost-effectiveness until program funds are exhausted. There are also substantial monitoring, auditing and reporting requirements associated with these funds. At this time, a new solicitation is being processed and contracts offered for truck replacements.

Public Benefit Grants Program

The Public Benefit Grant Program provides funding to Valley cities, counties and other public agencies for a wide variety of clean-air public-benefit projects that provide benefits to Valley residents. Eligible applicants are cities, counties, special districts (i.e. water districts, irrigation districts, etc.) and public educational institutions (i.e. school districts, community colleges, state universities, etc.) located within the geographic area of the District. During the first eight months of 2024-25, the District contracted over \$4.4 million in incentive funds through the Public Benefit Grants program.

Residential Lawn Mower Replacement Program

The District has run a highly successful residential lawn mower replacement program for a number of years. The program is designed to operate as a rebate program and provides incentives for the replacement of old, high polluting gas powered lawnmowers with electric mowers. As a condition of receiving a rebate, this program requires verification that an old lawn mower has been destroyed. During the 2019-2020 fiscal year, additional options for purchasing new equipment without destroying old equipment have been implemented, as well as expanded equipment options. During the first eight months of 2024-25, the District has provided more than 2,990 rebates for over \$651,000.

Commercial Lawn Mower Replacement Program

The District's Clean Green Yard Machine Commercial Voucher Incentive Program provides incentives for the replacement of landscape maintenance equipment to lawn care providers, such as public agencies and private entities in the San Joaquin Valley. The program operates as a voucher program and requires the applicant to destroy an older, high-polluting piece of equipment and purchase a zero-emission unit. During the first 8 months of 2024-25, the District has funded 978 vouchers for more than \$2.99 million.

Clean Air Rooms Residential Air Filtration Program

The Clean Air Rooms Program provides off-the-shelf residential air filtration devices to eligible Valley residents living within identified Disadvantaged Communities. The program is designed to create "clean air rooms", such as a bedroom; which will ensure that the home has a dedicated space with safe indoor air quality during smoke events at no out-of-pocket expense to the resident. During the first eight months of 2024-25, the District has provided more than 6,600 filtration devices for over \$1.29 million.

Zero-Emissions Technology Demonstration Projects

Supporting the advancement of clean technology is a necessary strategy in improving the air quality for the San Joaquin Valley. For years, the District has provided funding through its incentive programs to help Valley residents and businesses make long-term investments in such technology. In addition to these efforts, the District has developed partnerships with regional stakeholders and technology manufacturers to actively compete for state and federal funds that further the deployment and demonstrate the viability of clean, zero- and near-zero emissions technology in a variety of applications

throughout the Valley. The District is currently implementing several innovative projects and anticipates that they will help the Valley move towards advanced clean technology. These projects include transit electrification, commercial and parcel electric delivery vehicles, car sharing, ride sourcing, and electric vanpool options. These projects provide a real world demonstration of advanced technology with the ultimate goal of widespread adoption of zero and near-zero emission technologies where feasible.

Vehicle Miles Travelled (VMT) Reduction Program

The VMT Reduction Program provides incentives for projects that reduce vehicle miles travelled and motor vehicle emissions within the District, one of the largest sources of emissions not under the direct regulatory authority of the District. All projects must have a direct air quality benefit to the District, and includes high-polluting vehicle scrappage, E-mobility (video telecommunications), bicycle infrastructure, alternative fuel vehicle mechanics training, and public transportation subsidies.

Technology Advancement Program

The District created the Technology Advancement Program (TAP) in late 2010 to encourage the development of advanced new emission reduction technologies in the Valley. The program provides funding for clean air technology advancement projects in several focus areas. In total, the District's Governing Board has approved 35 of the proposed projects for total funding of over \$12 million, with successful demonstrations of zero emissions yard trucks, electric composting, ultra-low NOx biogas engines, and other technologies.

Smoking Vehicle Program

The District also administers the Smoking Vehicle Program; a voluntary compliance program intended to inform drivers that their vehicle has been witnessed emitting excessive smoke and pollutants. Anonymous reports are received by the District's Smoking Vehicle telephone hotline, website, or through regular mail. Owners of the reported smoking vehicles are contacted via letter informing them that their vehicles were seen emitting excessive smoke, along with information on ways they could repair their vehicles.

SIGNIFICANT CHANGES TO 2025-26 BUDGET

As detailed in the next section, the District anticipates significant workload in the planning, air monitoring, and incentive program functions, including the need to develop and adopt rules to fulfill federal mandates and District commitments, and administration of additional incentive grant funding projects. This workload is expected to be accommodated with existing staff by continuing to implement streamlining and efficiency improvements in all areas.

Significant Projected Workload

Rulemaking, Emission Control Strategy Development and Air Quality Analysis

In 2025-26, a significant amount of work will be required to continue to implement the District's *2022 Ozone Plan* and *2024 PM2.5 Plan*, and develop the new emission control measures laid out in these plans. Key areas of focus for rule development include conservation management practices, residential wood burning, and ongoing contingency measure strategies for both PM2.5 and ozone. Development of new rules will involve extensive public engagement and working closely with affected entities to devise innovative and creative measures that effectively reduce emissions in a cost-effective fashion. Additionally, the District will continue its work to design and implement the SIP-creditable incentive-based measures included in the 2018 PM2.5 Plan and 2024 PM2.5 Plan.

In addition, as the Valley has already demonstrated attainment of the federal PM10 standard, the District needs to develop a second maintenance plan for this standard, demonstrating the Valley's ongoing compliance with this standard. In addition, with the Valley now meeting the 1997 24-hour and annual PM2.5 standards, a maintenance plan for this standard will also need to be developed in the coming year, supporting the Valley's formal redesignation to attainment for these standards.

On top of this planning workload, with EPA recently issuing a new annual PM2.5 standard of 9 $\mu\text{g}/\text{m}^3$, the District will continue early analysis and modeling to determine strategies for the Valley to make progress towards this stringent standard. As this is the most stringent PM2.5 standard issued by EPA, an extensive amount of work and coordination with CARB and EPA will be needed well ahead of any attainment plan submittal deadlines. The preparation for attaining this standard requires significant work by the District to identify, assess, and craft new feasible and cost-effective measures to reduce air pollution from already well-regulated stationary sources, as well as interfacing with CARB and U.S. EPA to adequately address mobile source emissions under their jurisdiction.

To assist in the preparation of attainment plans for ever-tightening federal standards, the District will continue to focus on full utilization of the state of the art Air Quality Modeling Center at the District. The expanded capabilities of the modeling center will continue to provide extensive computer resources that will allow the District to conduct complex air quality modeling. These models are critical to understanding the Valley's complex air quality and evaluating potential strategies as the District implements its various emissions control strategies and prepares additional attainment plans in the coming years. Significant staff resources will be required to continue the in-house capacity necessary to fully utilize the resources available through the modeling center as the District prepares the next attainment planning efforts.

Modeling staff will continue to focus their efforts in the coming year in ensuring the current modeling center hardware and software is optimized in its performance and fully operational. Staff will also continue to complete ongoing training to increase modeling

skills and capabilities, and will conduct modeling of various potential scenarios to assist with the development of control strategies for the upcoming attainment plans.

The District continues its tradition of relying on sound science in formulating effective air quality management strategies. Consistent with this and in support of the District's Health Risk Reduction strategies aimed at maximizing and prioritizing public health benefits, the District anticipates providing review and support to university and other research groups to support research studies in a number of important areas, including: understanding the impacts of the implementation of SMGA and potential measures to reduce dust from fallowed lands, understanding changing PM2.5 source apportionment through the implementation of air quality strategies, evaluating the effectiveness of the Valley's criteria pollutant and air toxics reduction strategies, evaluating the effectiveness of the Valley's community-level air quality improvement strategies, assessing public health benefits from the air quality strategies implemented in the Valley, developing new alternatives to agricultural open burning, evaluating heavy-duty truck emissions impacts to Valley air quality, studying the nexus between climate change and air quality, evaluating the air quality and public health impacts from wildfires in the region, and testing the effectiveness of the latest low-dust nut harvesting technology in reducing dust emissions and supporting pilot projects demonstrating air pollution control technologies at Valley restaurants.

The Recommended Budget contains adequate staffing and financial resources to administer the District's Technology Advancement Program. Under this program the District provides funding and support for projects that promote the development and advancement of new low-emissions technologies through Valley-based demonstrations. Using existing and new incentive funding sources, this program provides opportunities for new technology developers and entrepreneurs to work with the District to secure funding to demonstrate low-emissions technologies that work effectively in the San Joaquin Valley. The Technology Advancement Program also enables the District to create public-private partnerships to advance low-emissions technologies to build and expand local capacity for research and development in the San Joaquin Valley.

The District anticipates completing several Exceptional Events documents in 2025-26 as wildfire impacts on the Valley's air quality continue to be common. These projects require a significant amount of data gathering, analysis, and modeling of meteorological and emissions parameters during recent wildfire and windblown dust pollution episodes, in order to demonstrate conclusively that the events were beyond the scope of the District's comprehensive, stringent control strategies. The completion of these documents will support the District as it prepares any necessary Maintenance Plans or potential Clean Data Determination demonstrations for ozone and PM2.5 standards that have federal deadlines in the coming years.

In 2025-26, District staff will also assess the status of the current air monitoring network to ensure that it meets federal air monitoring requirements, and identify if any changes to the network are needed based on county population and air quality changes. This work will culminate in the EPA-required 2026 Air Monitoring Network Plan, which is an

annual report required by federal EPA that demonstrates the Valley's air monitoring network meets all requirements.

District staff will also conduct ongoing air quality analysis and forecasting duties, and support smoke management programs such as agricultural burning, hazard reduction burning, prescribed burning, and wildfire tracking. Staff regularly compare and analyze air quality trends among locations across the Valley to observe improvements and other changes. District staff are also responsible for coordinating the contracts with the laboratories that analyze the samples collected for the Photochemical Air Monitoring System (PAMS) program.

In addition, with the implementation of AB 617 for the Valley, there will be an extensive amount of ongoing air monitoring data to validate and analyze as community air monitoring campaigns are continued this next year. The Air Quality Analysis team will be conducting ongoing analysis of this data and preparing technical reports as these campaigns unfold, including source apportionment, support for research projects, and modeling analysis.

New State Mandates under Assembly Bill 617

In 2025-26, extensive work will be required to implement the Community Air Monitoring Plans (CAMPs) and Community Emissions Reduction Programs (CERPs) for South Central Fresno, Shafter, Stockton, and Arvin/Lamont in consultation with the community steering committees, resulting in emissions reductions and health benefits to the residents of these Valley communities. This will take an extensive amount of additional staff time to manage this engagement process and develop successful strategies with the community members.

Additional AB 617 mandates requires air districts that are in nonattainment for one or more air pollutants to adopt expedited schedules by January 2019 for the implementation of Best Available Retrofit Control Technology (BARCT) for facilities subject to market-based compliance mechanisms under the state Cap and Trade program. To satisfy the applicable mandates, significant support work will be needed through the next fiscal year to support EPA's review of submitted rules recently amended to meet BARCT requirements.

As an essential component of implementing new mandates under AB 617, the District has successfully advocated for resources from the state to cover the District's associated costs discussed above.

Air Monitoring

A significant amount of workload for the District's air monitoring program is expected during the 2025-26 year as the community air monitoring networks in Shafter, South Central Fresno, Stockton, and Arvin/Lamont continue to be operated. This expanded program area will include the development and deployment of new air monitoring platforms for community monitoring. These various platforms will be designed and deployed for air monitoring campaigns for the Valley communities selected under AB

617, providing critical and timely information to the District for trends analysis and emission reduction plan development, and to residents within each community for their reference. The work to operate, maintain, and repair the deployed air monitoring equipment, and the review and validation of the collected data, will result in a substantial workload in the District's air monitoring operations.

To comply with the requirements under the recently state enacted Assembly Bill 1647 (Refinery Monitoring), the District has developed rules to govern the establishment of fence-line air monitoring systems at affected petroleum refineries in the Valley, as well as the installation and operation of community air monitoring systems in communities near the affected refineries. While the petroleum refinery facilities will be responsible for the installation and operation of the fence-line systems, during the 2025-26 fiscal year, District staff will continue to operate the community air monitoring systems, as well as maintain tools for the public to view the collected data in real-time. With recent amendments to the District's petroleum refinery fence-line air monitoring rules, the District is planning to expand the number of community air monitoring systems to support this growing program area.

In addition, the District's air monitoring staff manage an in-house equipment cache in coordination with CARB to provide mobile and rapidly deployable air monitoring equipment for prescribed burning projects. This effort supports the implementation of SB 901 and SB 1260, which focus on increasing the pace and scale of fuel reduction in the forests, and providing resources to support the goal of increasing these projects. The District's air monitoring team works closely with land management agencies (LMA) conducting prescribed burning projects to provide air monitoring equipment for their use during fuel reduction projects in the region. District staff also provide technical support to the LMAs for the use of the equipment as needed.

Recent changes implemented by EPA and CARB are resulting in significant increased workload associated with the requirement to update and create numerous policies and procedures relating to the operation and maintenance of the District's air monitoring network. These new and updated policies are intended to ensure greater consistency in the operation of monitoring networks by local districts under CARB's air monitoring umbrella. The District has made progress in developing the required policies and procedures, but will need to continue to develop more documentation as new equipment and processes are implemented in the air monitoring network.

The use of new technologies and efficiencies, such as the expansion of remote connection and automation capabilities, will enable more efficient operation of the air monitoring stations. The number of potential trips that staff will need to make to maintain a station and diagnose small problems with equipment will be significantly reduced. Additionally, the continued use of the new air quality data management system will also save significant staff time as the current labor intensive manual review and validation of air monitoring data will be greatly automated and streamlined, achieving more time savings for the program. These efforts to automate air monitoring

tasks and allow remote connection to air monitoring stations are essential to absorb the new workload without corresponding significant increases in program staffing.

The District will also evaluate other network modifications, including potential consolidation of sites. Potential changes will require extensive documentation and staff time.

Incentive Grant Program

In 2025-26, the District expects to receive an additional \$157 million from a variety of local, state, and federal sources for use in funding voluntary incentive-based emission reduction projects. Additionally, the District will have access to funds received prior to 2025-26 carried forward as a reserved fund balance. These two sources will bring the total incentive funds available to the District in 2025-26 to over \$406.6 million.

One of the largest components of the District's Heavy-Duty Engine Program is the agricultural equipment replacement program. This program is targeted at reducing emissions from off-road equipment and provides funding for equipment replacement, engine repowers, and engine retrofits that are cost-effective in reducing emissions. The District has seen a high level of interest from the agricultural sector in this program, and plans on providing significant funds towards these cost-effective projects in 2025-26. These funds will come from a variety of sources, including the state Carl Moyer Program, FARMER Program, AB 617 Community Air Protection Program, federal DERA and Targeted Air Shed programs as well as a variety of locally-generated funding sources. Additionally, there will be significant additional workload associated with numerous opportunities resulting from the Inflation Reduction Act, Bipartisan Infrastructure Law and other new Federal and State actions. This work will include tracking, and participating in the development of these new opportunities, building regional and statewide coalitions and applying for and administering new funding available through these actions. In addition to the significant workload associated with increased outreach and processing of new applications, significant workload is also expected for the review and processing of grant claims and payments associated with the extensive funding provided.

In June 2021, your Board adopted and CARB approved the final phase-out strategy for the remaining agricultural open burning in the San Joaquin Valley. This strategy includes the near-complete phase-out of open burning by January 1, 2025, and included phase-out schedules that maximize the reduction of tonnage of material burned as early as possible, taking into account feasibility of alternatives for different crop types. The Strategy includes the maximum amount of flexibility and the longest time to adjust to the phase-outs for the smallest agricultural operations. Due to the high cost and limited availability of alternatives to agricultural open burning, significant incentives will be required to assist growers with this transition. As such, significant District work will be required to coordinate with CARB, interested public, and agricultural community to implement and enforce the final phase-out strategy. This includes extensive outreach to Valley growers regarding available resources for alternative practices as well as the

implementation of the District's Ag Burn Alternatives Incentive Program. As such, open burning of agricultural material is expected to significantly decrease in 2025.

In August 2021, your Board accepted \$178,200,000 in funding for the District's Alternatives to Agricultural Open Burning Incentive Program and approved several enhancements to the program that included funding to enhance chipping capacity in the Valley. This funding has been exhausted however, additional state funding for this program has been included in the FY 2025-26 Proposed Budget. This program has been extremely popular and significant workload is expected into the 2025-26 fiscal year.

In October 2018, your Board authorized the District to take a statewide lead role in administering \$130,000,000 in incentive funding from the Volkswagen Mitigation Trust. The District is administering the Transit, School, and Shuttle Bus component that provides funding throughout California. This program requires staff time to develop applications, guidelines and solicitation materials, conduct statewide outreach and administer the \$130,000,000 in incentive funding over the next 10 years. The District began implementation of this program in 2019 with a coordinated statewide outreach effort and development of application materials, guidelines and associated solicitation materials. The District launched this statewide program solicitation in 2019. Administration of this program includes review and processing of grant applications, contracting, contract management and review and processing of claims for payment. This work is ongoing. In addition, in 2024 CARB allocated an additional \$30,000,000 to the District to further implement this program on behalf of the State.

The District will be continuing to implement its robust truck replacement program in 2025-26. Given the substantial funding and increased demand for this program, significant staff time associated with application processing, monitoring, auditing, and reporting will be required.

The Recommended Budget includes \$10.4 million for the Fireplace and Woodstove Change-Out program in 2025-26 with demand from Valley residents and corresponding workload remaining extremely high. Additionally, in 2019-20 the District incorporated changes to the program necessitated by implementation of the recently adopted Wood Burning Fireplaces and Wood Burning Heaters rule (Rule 4901). Additional work will continue to be required to administer these new requirements and significantly expand the program outreach and participation.

With continued implementation of the AB 617 program, the District will see a significant ongoing workload related to the implementation of adopted CERPs in South Central Fresno, Shafter, Stockton and Arvin/Lamont. This will include the development and implementation of a variety of new, community-identified voluntary incentive programs, which will require significant coordination by District staff with CARB and the community steering committees as well as ongoing progress tracking and reporting.

In addition to the District's award-winning Tune In, Tune Up repair program, the District implemented a vehicle replacement component program with Valley local funds. Based on the success of the District's vehicle replacement program, the proposed District Budget includes \$2.6 million in funding for the continued implementation of the Drive Clean in the San Joaquin Program. The program provides higher incentives for residents of disadvantaged communities to purchase advanced technology vehicles including, plug in hybrids, and battery electric. In 2018, the District launched an online portal that provides Valley residents the opportunity to apply online to retire and replace their old high emitting vehicle with a newer, cleaner vehicle. In combination with the weekend event process, the direct application method has resulted in a significant increase in the number of vehicles replaced in the District. The District is working closely with CARB on identifying additional funding for this important program.

For the past several years, the District has operated the Drive Clean Rebate Program to provide incentives for the purchase of advanced technology clean light-duty vehicles. This program is now part of the District's Drive Clean in the San Joaquin Program. More recently, the District has engaged in a planning effort to ensure that the Valley is well positioned and ready to respond to increasing availability of electric vehicles in the coming years. In addition, to encourage electric vehicle deployment, the District provides incentives for workplace and publicly accessible charging stations through its Charge-Up Program. The expected increase in workload from this program will come from increased participation from the public, a strong outreach component and program implementation activities.

The District continues to enter into Voluntary Emission Reduction Agreements (VERAs) to mitigate the increased emissions from development projects in the Valley. In addition to entering into VERAs aimed at reducing criteria emissions increases, the District has also entered into mitigation agreements with project proponents to mitigate greenhouse gas emissions through incentive programs. Funding from these various agreements will be utilized in the District's incentive programs to fund qualifying emission reduction projects. Additionally, with increased construction in the Valley, the District forecasts receiving additional Indirect Source Review (ISR) revenue. These mitigation programs will impact the District workload with increased application processing, contract administration, grant tracking requirements, and grant payments.

The District's Technology Advancement Program will continue in 2025-26, with over \$1,800,000 in funding for Valley-based technology demonstration projects. Substantial staff time will be required to administer ongoing demonstration projects, solicit and evaluate new project proposals, and execute agreements for new Board-approved demonstration projects.

In addition to the work to administer the above programs, the District will also spend a significant amount of staff resources in securing additional funding sources by preparing and submitting applications for new funding opportunities and exploring partnership opportunities with other agencies and organizations. Preparing grant applications requires significant staff resources, and several key grant opportunities will likely

become available in 2025-26. This will include a significant amount of time tracking these opportunities, building coalitions regionally and statewide and aggressively pursuing funding opportunities with strong applications and proposals. Additionally, the District will spend a significant amount of staff time securing additional funding through the state Cap and Trade program as well as federal DERA and Targeted Air Shed programs. As directed by your Board, the District will continue to implement the multi-faceted action plan to ensure that the Valley is well positioned to take full advantage of, and effectively compete for, the numerous funding opportunities created under the Cap and Trade Program.

It is important to note that many incentive funding sources include provisions for a portion of the funds to be used for their administration. Administrative funds are included in the District's Recommended Budget and are adequate to support the District's incentive grant programs without impacting stationary source fees.

Efficiency and Streamlining

Plan Development, Rule and Emission Control Strategy Development, and Air Quality Analysis

In 2025-26, several streamlining initiatives will leverage computer automation and technology improvements to replace tasks currently or previously performed by staff. Automation through the use of information technology is instrumental in a number of initiatives pursued by the District to improve efficiency and quality of work. The continued implementation of the new automated air quality data/monitoring system will significantly reduce the amount of staff time required to perform quality assurance/control of air quality data. As staff continue to explore and leverage the capabilities of the new air quality data management system for air monitoring operations, even more efficiencies with this system will be achieved this next year.

Forecasting staff have developed and implemented several automated modules in the daily Air Quality Index and burn allocation routines that have significantly reduced the time spent on those tasks. In 2025-26, the District will build off of this recent success and continue to develop additional forecasting tools, including the integration of various forecasting processes into one system, improving functionality and efficiency.

During 2025-26, the District's air quality forecasting and compliance staff will continue to work with CARB to improve the system that has been developed to issue weather forecasts and approvals for prescribed burn projects in the same system where smoke management plans for burn projects are submitted and approved. Combining these processes into one centralized system has simplified the process for the District and land managers to submit plans and approvals to each other for proposed prescribed burn projects. Additionally, it has streamlined the resources needed to organize and retain the necessary information to operate the prescribed burn program. This new system will continue to be used in 2025-26 to continue the gained efficiency in this program for the air quality forecasting and compliance staff. District staff will also

continue to work with CARB staff to make improvements to the system to make it even more efficient for the processes of both the District and land managers.

The District's robust air quality modeling system, which was approved by your Board several years ago, has been an invaluable resource for the District's modeling analysis efforts. Specifically, the modeling system was heavily utilized during the development of the *2018 PM2.5 Plan*, the *2022 Ozone Plan*, and the *2024 PM2.5 Plan*. Through this modeling work, a significant number of emissions control scenarios were processed and analyzed to assist the District and CARB in forming an effective attainment strategy for the Valley. In this work, having a state-of-the-art modeling system available has allowed the District to efficiently process a high number of attainment strategies, while reducing our dependence on CARB for modeling support. Overall, having this resource available was key to the success of this comprehensive effort. In 2024-25 budget year, the District upgraded the hardware associated with the modeling system, and will realize the improved performance of the system over this next year. In 2025-26, the District will continue to improve and upgrade the modeling system, as needed, to ensure that this resource will be used to its full potential over this next year, as it will be used directly to support the early development of the strategies for meeting the latest annual PM2.5 standard of 9 µg/m³. These improvements will be valuable as the District uses this system to conduct analyses of local air quality for AB 617 communities, and continues its modeling analysis for other upcoming planning and regulatory projects.

To streamline the training of newer staff members, staff will continue utilizing web training seminars (webinars) where more than one person can participate, in order to save time, reduce travel, and maximize the number of people trained. Staff also attend in-office trainings on specific air quality issues and technologies, hosted by CARB. To better respond to an increasing and dynamic workload, significant cross-training of newer staff across a variety of job functions is being conducted. This cross-training assists in succession planning for key staff, and helps to better provide consistent customer service to our stakeholders, since there will be more staff able to assist in answering questions.

As the use of the internet has spread throughout the Valley's communities, the demand for paper documents, such as rules and plans, has dramatically decreased. The practice of using the District's website as the primary means of publishing large documents such as plans, rules, and air quality data continues to expand. This means use of paperless documents has become widely accepted by stakeholders and reduces the up-front printing, postage, and administrative staff time costs to the District. Additionally, the District notifies many stakeholders of workshops, hearings, and other advisories via e-mail. The e-mail notifications contain a hyperlink to the District web page for that project, and users are encouraged to download documents from the web page. The e-mail notifications have significantly reduced mailing and printing costs and staff processing time. To maintain effective communication with stakeholders who desire paper documents, the District has retained its hardcopy mailing function, and has developed programs to manage mailing list databases to avoid mailing duplicate copies to recipients.

Air Monitoring

The ongoing introduction of new ambient regulatory air quality monitoring mandates and the increasing demand for high-quality, real-time ambient air monitoring data results in dramatic increases in the workload within the District's air monitoring program each year. Aggressive efforts to automate air monitoring tasks and remote connection to air monitoring stations are essential to allow for mandates and monitoring data needs to be met without corresponding significant increases in program staffing. Without these efforts, meeting future regulatory air monitoring mandates and demands will not be sustainable with existing staffing levels. In 2025-26, the District is proposing to continue its aggressive efforts in the areas of streamlining, automation, remote connection and modernization by undertaking the following projects. Note that these initiatives and projects will benefit both the operation of the regulatory air monitoring network, as well as the community air monitoring networks for AB 617:

- Continued replacement of aging analyzers with newer "intelligent" models which incorporate remote connection capabilities to run diagnostic checks, to update/change configurations, and to evaluate operating parameters; this reduces trips to stations by allowing weekly and biweekly maintenance checks to be performed remotely, and facilitates timely completion of analyzer repairs by allowing the problem to be diagnosed remotely prior to visiting the station to affect the repair,
- Continued replacement of aging support equipment such as calibrators and zero air generators with new models which enhance remote connection capabilities and which will decrease analyzer downtime and maintenance costs associated with operating older equipment,
- Implement new flow rate standards for calibrating particulate matter analyzers that allow for remote connections, streamlining the calibration process for PM instruments,
- Use of the newer Data Management System (DMS) for the network which allows for automation of quality assurance/quality control (QA/QC) data analysis using data validation protocols with suspect data warnings,
- Develop scripting processes to assist in the further automation and streamlining of the validation process of regulatory air monitoring data, allowing for more efficient reporting to the EPA Air Quality System
- Use of the newer Data Acquisition System and Remote Control setup at stations which will allow for increased control and automation of station tasks (filter changes, calibrations, etc.) and will allow for the acquisition and uploading of analyzer operating parameters for use by the newer DMS in automated QA/QC data analysis; the acquisition and uploading of analyzer operating parameters also allows for pro-active maintenance work to ensure data completion and instrument availability mandates are met,
- Purchase a variety of fixed assets that will streamline calibration processes and reduce staff time that are conducted on a routine basis throughout the year,

- Continue to enhance task management tools and processes to allow for improved organization of tasks, and quicker processes for reassigning tasks to other staff when needed, improving the overall operations of the air monitoring team,
- Continue to implement software to catalog and track warehouse parts inventory, fixed assets at air monitoring stations, and regular maintenance and calibration tasks needing to be completed to properly maintain the network; this software will allow staff to catalogue and organize all spare parts being housed in storage, and be able to track when part inventory is low so that replacements can be ordered in a timely manner; this software will assist in streamlining repair and maintenance tasks, and reduce potential data loss by ensuring that parts will not run out when they are needed most; this system could also have the potential to track where parts are being used,
- Implement the full use of recently deployed ultrasonic anemometers to significantly reduce meteorological calibration time at sites as well as needed repairs due to ultrasonic anemometers having no moving parts,
- Continue the use of recently deployed security cameras throughout the air monitoring network to enhance the protection of key assets, and provide valuable imagery of surrounding conditions during periods of suspicious data which could be contributed to exceptional events or localized sources of pollution,
- Continue to implement the use of a 3D printer to quickly create needed parts to maintain the air monitoring network, and create custom parts for innovative projects as needed to continue to improve operations of the network,
- Continue the installation of electric vehicle chargers at select air monitoring sites in the Valley, providing for staff to charge their vehicle while conducting air monitoring maintenance and operations.

In 2025-26, the District will also be continuing an effort to evaluate the current Air Monitoring Network to ensure that it is correctly suited to provide the information necessary to meet federal requirements and District and stakeholder objectives while avoiding duplicative monitoring. This effort to “right-size” the monitoring network will allow the District to efficiently and effectively meet air monitoring requirements and needs while controlling costs in the face of new ambient air quality monitoring mandates and the increasing demand for high-quality, real-time ambient air monitoring data.

Incentive Grant Program

Timeliness in the evaluation of incentive applications and payment of claims is imperative to allow the District to obtain much needed emission reductions within mandated state and federal timelines. Applicants expect quick turnaround times on their completed applications in order to install the new reduced-emission technologies in a timely manner. Failure to expend funds within specified timeframes may result in the loss and return of unused funds.

The most critical tool utilized in the administration of the District’s voluntary incentive programs is the Grants Management System (GMS) database. This system tracks all

activities related to the administration of all of our programs. The District's new and redesigned Grants Management System (GMS) has provided many new opportunities to improve District grant application and payment processing including data entries, project review, and reporting. Recent enhancements include improved internal controls and project monitoring, and streamlined claim processing. The District has also implemented remote grant project inspections to reduce travel time.

The District has continued to successfully design and launch multiple online grant portals to provide applicants access to submit their applications and supporting documents online, receive notification, and check status of their application without the need to contact District staff. These portals are available for the Alternatives to Agricultural Open Burning, Tractor Replacement, Fireplace and Woodstove Change-Out Program, Drive Clean in the San Joaquin Program and Lawn and Garden Programs. The District is in the process of developing portals for other incentive programs.

The District is continuing to develop and finalize new policies and procedures to improve consistency and efficiency within the incentive programs. Having detailed policies will provide staff with answers to most common questions that arise and will allow them to proceed quickly with their various tasks. Additionally, well-trained staff will allow for improved operational efficiency and better customer service. The District will continue to provide staff with enhanced training opportunities to improve their technical skills and customer service.

Historically, the District has managed one of the most efficient grant processing programs in the state, as recognized by numerous independent audits. CARB and Department of Finance (DOF) audits found the District's incentive programs as fiscally sound and "efficiently and effectively achieving their emission reduction objectives." District staff has implemented numerous operational efficiencies to expedite the application and contract process and will continually look for opportunities for streamlining.

The following highlights some of the streamlining and efficiency measures that the District will be implementing in the administration of its grant programs:

- Expanded automation of grant process through the implementation of new technology, including the ability to receive online applications, and continued improvement of the District's custom grant management database,
- Expansion of electronic workflow and electronic and digital signature processes,
- Continually revamping programs, where applicable to eliminate unnecessary information and steps. This includes switching from a contract-based process to a voucher process and rebate process wherever applicable,
- Continued enhancement and development of new grant program guidelines and materials to provide diverse grant programs through which to expend existing and new funding sources, while streamlining the process for applicants,

- Continue to work closely with CARB to reduce administrative requirements under the FARMER, Carl Moyer and Community Air Protection Program,
- Refine templates and boilerplate contracts and supporting documentation to increase efficiency and consistency,
- Continued consolidation of inspection procedures to provide enhanced customer service while reducing inspection staff time,
- Expand use of various outreach options, including use of the District's website to make available program information and resources,
- Testing and implementation of new grant program reporting tools for public and internal use.

The District will continue developing and enhancing campaigns designed to promote awareness and participation in grant programs such as the Fireplace and Woodstove Change-Out Program, Alternatives to Agricultural Open Burning Program, and the Heavy Duty Engine Program. As in previous years, the District will implement a comprehensive multilingual outreach campaign to promote the Check Before You Burn Program and the Healthy Air Living programs. With the amendments to Rule 4901 (Residential Wood-burning Fireplaces and Wood-Burning Heaters) fully implemented, the District will work to ensure that the public is educated regarding the revised no burning thresholds, proper registration of clean burning devices, and grant funding opportunities for upgrading older wood burning devices.

Since all of the funds currently used for incentive programs and subsequent projects come from public funding sources, it is imperative that the District remains closely involved with guideline and parameter changes that may affect the implementation, distribution, and efficiency of these grants. For that reason, staff actively participates in CARB and EPA workshops, public meetings, board meetings, working groups, and committee meetings that directly affect operations.

SUMMARY OF POSITIONS

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Air Quality Analysis and Research Supervisor	1.0	1.0	0
Air Quality Assistant	4.0	4.0	0
Air Quality Instrument Specialist I/II	7.0	7.0	0
Air Quality Instrument Tech I/II	6.0	6.0	0
Air Quality Specialist I/II	40.0	40.0	0
Director of Air Quality Planning	1.0	1.0	0
Director of Strategy & Incentives	2.0	2.0	0
Office Assistant I/II	3.0	3.0	0
Operations Support Supervisor	1.0	1.0	0
Program Manager	5.0	5.0	0
Senior Air Quality Instrument Specialist	1.0	1.0	0
Senior Air Quality Instrument Tech	2.0	2.0	0
Senior Air Quality Specialist	19.0	19.0	0
Staff Technician I/II	3.0	3.0	0
Supervising Air Quality Instrument Specialist	1.0	1.0	0
Supervising Air Quality Instrument Tech	1.0	1.0	0
Supervising Air Quality Specialist	7.0	7.0	0
Supervising Atmospheric Modeler	1.0	1.0	0
TOTAL	<u>105.0</u>	<u>105.0</u>	<u>0</u>

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Strategies and Incentives

	Adjusted* FY 24-25	Recommended FY 25-26	Budget/Budget	
			Increase (Decrease)	%
OPERATING APPROPRIATIONS				
SALARIES AND BENEFITS				
Regular Salaries	\$9,925,601	\$10,471,042	\$545,441	5%
Temporary Help	\$1,288,978	\$1,295,894	\$6,916	1%
On Call Pay	-	-	-	-
Overtime	\$140,863	\$144,988	\$4,125	3%
Unemployment	\$22,244	\$21,982	(\$262)	(1%)
Retirement	\$4,461,981	\$4,718,699	\$256,718	6%
OASDI	\$240,647	\$249,103	\$8,456	4%
Workers Compensation	\$95,052	\$114,803	\$19,751	21%
Cafeteria Plan Benefits	\$1,311,163	\$1,354,949	\$43,786	3%
Long-Term Disability Insurance	\$26,621	\$29,310	\$2,689	10%
Alternate Transportation Incentive	\$82,680	\$81,900	(\$780)	(1%)
TOTAL SALARIES AND BENEFITS	\$17,595,830	\$18,482,670	\$886,840	5%
SERVICES AND SUPPLIES				
Safety Supplies & Equipment	\$13,874	\$13,124	(\$750)	(5%)
Mobile Communications	\$67,007	\$70,099	\$3,092	5%
Telephone Charges	\$21,605	\$17,704	(\$3,901)	(18%)
Insurance	\$277,638	\$311,436	\$33,798	12%
Equipment Maintenance	\$79,761	\$43,996	(\$35,765)	(45%)
Vehicle Maintenance & Operations	\$66,600	\$52,800	(\$13,800)	(21%)
Computer Maintenance	\$292,829	\$538,892	\$246,063	84%
Video Conferencing Maintenance & Operations	-	-	-	-
Building Maintenance & Operations	\$109,588	\$105,373	(\$4,215)	(4%)
Office Supplies	\$10,657	\$11,802	\$1,145	11%
Computer Software & Supplies	\$74,424	\$79,313	\$4,889	7%
Monitoring Station Supplies & Equipment	\$1,434,728	\$1,089,608	(\$345,120)	(24%)
Postage	\$41,600	\$46,000	\$4,400	11%
Printing	\$15,762	\$14,036	(\$1,726)	(11%)
Professional & Specialized Services	\$600,975	\$210,629	(\$390,346)	(65%)
Publications & Legal Notices	\$43,200	\$39,600	(\$3,600)	(8%)
Rents & Leases	\$122,423	\$126,488	\$4,065	3%
Small Tools & Equipment	\$11,857	\$11,857	-	-
Special District Expense	\$5,593	\$8,343	\$2,750	49%
Travel & Training	\$51,600	\$45,200	(\$6,400)	(12%)
Travel & Training - Boards	-	-	-	-
Utilities	\$195,026	\$221,010	\$25,984	13%
Audit Services	-	-	-	-
Legal Services	-	-	-	-
TOTAL SERVICES AND SUPPLIES	\$3,536,747	\$3,057,310	(\$479,437)	(14%)
FIXED ASSETS				
Office Improvements	\$35,480	\$35,669	\$189	1%
Facilities & Equipment	\$83,383	\$47,098	(\$36,285)	(44%)
Computer Equipment	\$752,786	\$197,289	(\$555,497)	(74%)
Office Furniture / Equipment	\$8,995	\$9,921	\$926	10%
Office Machines	\$2,733	\$2,733	-	-
Telephone Systems	\$3,780	\$2,847	(\$933)	(25%)
Automobiles	\$222,000	\$222,000	-	-
Video Conferencing System	\$19,075	-	(\$19,075)	(100%)
Air Monitoring Station Equipment	\$2,237,288	\$954,800	(\$1,282,488)	(57%)
Air Monitoring Automation/Remote Control Project	\$11,000	\$11,000	-	-
TOTAL FIXED ASSETS	\$3,376,520	\$1,483,357	(\$1,893,163)	(56%)
TOTAL OPERATING APPROPRIATIONS	\$24,509,097	\$23,023,337	(\$1,485,760)	(6%)

* Adjusted Budget as of 2/28/2025

Policy and Government Affairs

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	
<u>Appropriations</u>				
Salaries and Benefits	1,692,746	1,794,577	101,831	6%
Services and Supplies	259,100	311,467	52,367	20%
Fixed Assets	36,100	22,869	(13,231)	-37%
Total	<u>1,987,946</u>	<u>2,128,913</u>	<u>140,967</u>	<u>7%</u>

<u>Position Summary</u>	10	10
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FUNCTIONS

As the District continues its efforts to meet ever more challenging air quality standards, and improve the health of Valley residents, it has become increasingly important for the District to interact with governmental entities at the federal, state, and local level to address emissions that are not directly under the District’s authority to control. This is particularly true with regards to mobile sources of emissions which account for up to 90% of the emissions of concern in the San Joaquin Valley. These interactions have increased in both volume and complexity. The Department of Policy and Government Affairs engages in the following activities:

Federal Activities

To date, working with our congressional delegation, the District has secured diesel emission reduction funding through the Environmental Protection Agency budget, air quality funding for non-attainment areas in the Farm Bill, funding for air quality monitors, and funding for Valley-specific air quality research to guide development of the District’s air quality management strategies. Additionally, the District has been successful in educating federal agencies about the Valley’s air quality challenges and helping to develop federal policies and programs that are more responsive to the Valley’s needs. While the District has had great success in our federal advocacy efforts, the need for interaction with the Valley’s legislative delegation and our federal partners continues to increase.

In the past year, the District has continued to work to secure full EPA approval of the District’s PM2.5 plans, worked to ensure EPA approval of the District and California Air Resources Board Contingency Plan prior to the imposition of highway sanctions under the Federal Clean Air Act, pursued opportunities for more effective and efficient implementation

of Federal Clean Air Act mandates that will serve to expedite air quality improvements and protect public health, successfully advocated for increases of incentive funding through the Diesel Emission Reduction Act and the Targeted Airshed programs and other federal programs, pursued infrastructure/climate initiative funding, and pursued enhanced forest management resources and practices to reduce the air quality impact associated with wildfires.

State Activities

The District has aggressively advocated for resources and policy changes at the state level to assist the District in meeting our air quality and public health goals. Historically, the District has advocated for funding programs to address the Valley's specific air quality needs including the development of the FARMER program, dedicated funding for alternatives to agricultural burning, AB 617 Community Air Protection Funding, and state authorization for the District to generate local revenue to reduce emissions in the San Joaquin Valley (Carl Moyer Program and AB 2522 funding). Collectively, these efforts have led to billions of dollars of investment in clean air projects in the San Joaquin Valley.

Each year, the State Legislature proposes hundreds of bills dealing with air quality. The District often takes positions of support or opposition on these proposals depending upon whether they are beneficial to Valley's efforts to improve public health and meet air quality standards. Often, this involves meeting with outside stakeholders, extensive meetings with legislative offices, and testifying at legislative hearings. The scope and breadth of issues that the District is involved with at the state legislature has continued to increase over time.

Additionally, consistent with the District's adopted Legislative Platform, the District engages with state policy makers on new climate initiatives to maximize opportunities for achieving the dual goals of reducing air pollution (criteria/air toxics) and greenhouse gas emissions (GHG). There are a number of current activities at the state level that the District is engaging in. These include:

- **Cap and Trade Reauthorization:** It is critical state funding be secured and prioritized for programs that provide the most effective public health, climate and economic benefits. The current Cap and Trade program (and associated GGRF) is set to expire in 2030. As the reauthorization and extension of the Cap and Trade program is considered, it is imperative that the state work to ensure sustained, cost-effective funding as needed to support clean air efforts in the Valley communities and the state.
- **State Climate Bond:** California's new climate bond, approved in 2024 is aimed at reducing climate change impacts and promoting environmental resilience. Funding under this bond is allocated across multiple programmatic areas including wildfire prevention, carbon capture, water conservation, and the protection of natural resources. The bond includes funding aimed at supporting sustainable agriculture and Sustainable Groundwater Management Act implementation, such as the \$200 million allocation for the state's Multibenefit Land Repurposing Program and \$300 million for improving climate resilience and sustainability of agricultural lands.

- **CARB Scoping Plan Update:** CARB is developing an updated scoping plan aimed at addressing various state climate goals, including achieving carbon neutrality in either 2035 or 2045. CARB is in the process of developing a number of scenarios for consideration ranging from “no combustion” scenarios as well as other scenarios that include new low carbon technologies, such as bioenergy with engineered carbon sequestration.
- **New State Mobile Source Strategy:** CARB will be developing an updated State Mobile Source Strategy to achieve climate and air quality mandates and goals. This strategy will build upon the current Mobile Source Strategy that includes measures to reduce air pollution from a variety of mobile sources, including passenger vehicles, heavy duty trucks, off-road equipment, cargo handling equipment, and other sources. In developing the strategy, it is critical that CARB prioritizes near term public health as well as long-term climate goals.

Local Activities

California Environmental Quality Act (CEQA)

The California Environmental Quality Act (CEQA) requires environmental impacts of a proposed project be identified, assessed, and avoided or mitigated as feasible, if these impacts are significant. The District analyzes its own permitting and rule development actions, as well as developer and Lead Agency project proposals for compliance with CEQA. In 2024, District staff reviewed 1,132 CEQA documents and sent approximately 448 comment letters to other CEQA lead agencies, and processed 182 CEQA projects related to Authority to Construct permitting. In the coming year, the District will continue to review and comment on project proposals received under CEQA.

Voluntary Emission Reduction Agreements (VERAs)

Voluntary Emission Reduction Agreements (VERAs) provide a mechanism under which project proponents can voluntarily enter into a contractual agreement with the District to mitigate their project’s impacts on air quality. Once entered into, VERAs become legally enforceable mechanisms for achieving air quality mitigation.

Dollars provided by the project proponent are reinvested in the Valley economy in emission reduction projects. Utilizing the District’s highly successful incentive grant programs, the funds provided through the VERA are awarded to Valley businesses, residents, and municipalities to generate real and quantifiable reductions in emissions. The emission reductions secured through VERAs are “surplus” to existing regulations, achieving reductions earlier or beyond those required by regulations. Over the years, the District has built a reputation for excellence in the implementation of these programs, as highlighted in multiple audits by state agencies that lauded the District’s incentive programs for their efficiency and effectiveness.

Indirect Source Review (ISR)

District Rule 9510 (Indirect Source Review), was adopted by the District's Governing Board in 2005, and strengthened in 2017, to reduce the impacts of growth in emissions resulting from new land development projects in the San Joaquin Valley. The objective of the rule is to reduce emissions associated with construction and operational activities of development projects, particularly from vehicle miles traveled and other mobile-source related activities.

In 2024, the District received 484 ISR-related applications, which includes development project ISR applications and requests for ISR applicability determinations. Under the ISR rule, a project application review consists of assessing a project's potential emissions, quantifying mitigations proposed by the applicant, and assessing any required additional project mitigations under the rule, and associated fees, if applicable. A report of ISR activity and the emissions reductions generated by the program is published by the District in its annual ISR report each year.

SIGNIFICANT IMPACTS TO 2025-26 BUDGET

The increasing workload associated with the duties performed by the District's Department of Policy and Government Affairs, as discussed below, is expected to be accommodated by available staff resources due to the District's continual focus on streamlining and efficiency improvements in all areas.

Consistent with the District's Core Values of ingenuity and innovation and continuous improvement, additional streamlining measures will continue to further enhance the already excellent District level of performance in terms of efficiency and customer service.

Significant Workload

In the coming year, the Department of Policy and Government Affairs expects continued significant workload in our advocacy and outreach at the federal, state, and local level. The breadth and scope of activities that the District is engaged in continues to increase.

At the federal level there are a number of legislative and policy issues that impact air quality, as included in your Board approved Legislative Platform, that the District will be engaged in this next year. These include:

- Work with the incoming administration and congressional delegation about air quality challenges and needs, actions the District has taken to meet those challenges, and importance of EPA and federal government support in addressing increasingly difficult requirements under the Clean Air Act.
- Obtain federal resources in the form of grants and air quality incentives to allow the District to meet the aggressive air quality attainment timelines established by the Clean Air Act.
- Support adequate resources and policies to reduce the impact of wildfires and their attendant public health impact.

- Advocating for the continuation of air quality funding in the Farm Bill and through sustainable agriculture initiatives.
- Advocating for full funding of the Environmental Protection Agency's Diesel Emission Reduction and Targeted Airshed Grant Programs, which provide incentive funding for diesel emission reduction projects.
- Secure full EPA approval of the District's PM2.5 plans and ensure that the Valley is not subjected to punitive highway sanctions under the Federal Clean Air Act.
- Seeking federal resources for alternatives to agricultural burning including for the support of biomass power plants and the development of new technologies for the beneficial utilization of agricultural waste material.

At the state level, the District will be actively involved in policy and budget issues to ensure continued state policies and resources provide maximum air quality and public health benefits in the San Joaquin Valley.

It is typical in the State of California to see boom and bust budget cycles. This year, the state is projecting a modest surplus of \$363 million. The District will need to be extremely active working with Valley stakeholders and state policy makers to avoid losing any of the resources we have been able to garner to date. Additionally, as was mentioned previously, each year the state legislature proposes hundreds of bills dealing with air quality. The District will continue to be actively engaged with our stakeholders, legislative delegation, and state policy makers to ensure that the District's perspectives and priorities are considered as bills are crafted and acted upon.

Finally, consistent with the District's adopted Legislative Platform, the District will continue to engage with state policy makers on new climate initiatives to maximize opportunities for achieving the dual goals of reducing air pollution (criteria/air toxics) and greenhouse gas emissions (GHG).

Indirect Source Review (ISR)

The District's Indirect Source Review (ISR) program implemented the first-of-its-kind Rule 9510, which is designed to mitigate increases in emissions from development projects. The District processed 484 ISR-related applications in 2024, which includes development project applications and requests for ISR applicability determinations. In the new fiscal year it is expected Permit staff will experience an increase in ISR applications due to a robust outreach and coordination plan with public agencies and project proponents for development projects in the Valley. This plan is to ensure rule applicability, verification of mitigation measures and overall ensure compliance with Rule 9510 requirements. Additionally, the District is enhancing its review of mitigation measures as well as evaluating the rule for stringency and other amendment potential, as it aligns with the District's emission reduction commitments in its attainment plans and as the District does on an ongoing basis for District rules and regulations.

California Environmental Quality Act (CEQA) for ATC Projects

California Environment Quality Act (CEQA) requires environmental impacts of a proposed project be identified, assessed, and avoided or mitigated as feasible if these impacts are

significant. It is expected that the CEQA workload of ensuring the environmental impacts have been evaluated for ATC projects will increase in the new fiscal year.

California Environmental Quality Act (CEQA) Commenting for Development Projects

CEQA requires environmental impacts of a proposed project to be identified, assessed, and avoided or mitigated as feasible, if these impacts are significant. Under this CEQA process the District serves as a commenting agency and reviews comments on CEQA documents submitted by public agencies. Based on the recent year trends, the District is expecting a workload increase in the number of CEQA documents submitted by public agencies in the next fiscal year for review and comment.

Voluntary Emission Reduction Agreements (VERAs)

For the coming year, the overall time to process VERA contracts is projected to remain stable. Under District CEQA review, the District continues to encourage the use of the VERAs to allow project proponents to mitigate air quality impacts of future projects. The District expects several additional contracts processed in the new fiscal year. In addition, previously approved VERAs under which developers have begun construction, require accurate tracking to ensure compliance with the terms of the contract and verify that the targeted emission reductions are achieved. With new VERA contracts being approved and the tracking of previously approved contracts, the District will experience a sustained workload associated with the VERA program.

Efficiency and Streamlining

In order to effectively and efficiently handle an increasing workload, and in the interest of developing the best and most economical programs possible, the District must and will continue its streamlining efforts. The following are just a few other streamlining measures the Policy and Government Affairs Department has implemented and some that are currently under development:

- Developed paperless workflow systems to maximize efficiency in processing CEQA commenting projects, Air Impact Assessment Applications and CEQA-related work to support District permitting process,
- Continued efforts to cross-train staff with the goal of further improving staff knowledge in departmental programs,
- Streamlined the CEQA-information gathering process related to District permitting process,
- Streamline and efficiency gains due to enhancing the CEQA commenting standardized template,
- Updated the content of Policy and Government Affairs webpages, including applications, tools, and resources with the goal of ensuring information is more accessible to stakeholders and the public.

Through the District's Service, Teamwork, Attitude and Respect (STAR) program, and District's Core Values, the department is committed to continuously improving the quality, effectiveness, and efficiency of programs by implementing process improvement suggestions from those who know the process best – District staff.

SUMMARY OF POSITIONS

<u>Title</u>	<u>2024/2025</u>	<u>2025/2026 Recommended</u>	<u>Increase/ Decrease</u>
Air Quality Specialist I/II	6.0	6.0	0
Director of Policy & Government Affairs	1.0	1.0	0
Program Manager	1.0	1.0	0
Senior Air Quality Specialist	1.0	1.0	0
Supervising Air Quality Specialist	1.0	1.0	0
TOTAL	<u>10.0</u>	<u>10.0</u>	<u>0</u>

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Policy & Government Affairs

	Adjusted* FY 24-25	Recommended FY 25-26	Budget/Budget	
			Increase (Decrease)	%
OPERATING APPROPRIATIONS				
SALARIES AND BENEFITS				
Regular Salaries	\$1,046,439	\$1,111,836	\$65,397	6%
Temporary Help	-	-	-	-
On Call Pay	-	-	-	-
Overtime	\$21,046	\$21,858	\$812	4%
Unemployment	\$1,953	\$1,955	\$2	-
Retirement	\$473,261	\$501,326	\$28,065	6%
OASDI	\$15,822	\$16,699	\$877	6%
Workers Compensation	\$6,877	\$8,359	\$1,482	22%
Cafeteria Plan Benefits	\$117,085	\$121,974	\$4,889	4%
Long-Term Disability Insurance	\$2,463	\$2,770	\$307	12%
Alternate Transportation Incentive	\$7,800	\$7,800	-	-
TOTAL SALARIES AND BENEFITS	\$1,692,746	\$1,794,577	\$101,831	6%
SERVICES AND SUPPLIES				
Safety Supplies & Equipment	-	-	-	-
Mobile Communications	\$2,808	\$2,512	(\$296)	(11%)
Telephone Charges	-	\$1,679	\$1,679	-
Insurance	\$26,440	\$29,660	\$3,220	12%
Equipment Maintenance	-	\$4,183	\$4,183	-
Vehicle Maintenance & Operations	-	-	-	-
Computer Maintenance	\$16,394	\$31,719	\$15,325	93%
Video Conferencing Maintenance & Operations	-	-	-	-
Building Maintenance & Operations	\$10,014	\$10,024	\$10	-
Office Supplies	\$1,013	\$1,122	\$109	11%
Computer Software & Supplies	\$6,438	\$6,357	(\$81)	(1%)
Monitoring Station Supplies & Equipment	-	-	-	-
Postage	-	-	-	-
Printing	-	\$1,278	\$1,278	-
Professional & Specialized Services	\$175,348	\$178,543	\$3,195	2%
Publications & Legal Notices	\$12,220	\$12,220	-	-
Rents & Leases	\$928	\$965	\$37	4%
Small Tools & Equipment	\$985	\$985	-	-
Special District Expense	\$12	\$612	\$600	5000%
Travel & Training	\$6,500	\$17,640	\$11,140	171%
Travel & Training - Boards	-	-	-	-
Utilities	-	\$11,968	\$11,968	-
Audit Services	-	-	-	-
Legal Services	-	-	-	-
TOTAL SERVICES AND SUPPLIES	\$259,100	\$311,467	\$52,367	20%
FIXED ASSETS				
Office Improvements	\$3,377	\$3,393	\$16	-
Facilities & Equipment	\$7,936	\$4,477	(\$3,459)	(44%)
Computer Equipment	\$21,513	\$13,539	(\$7,974)	(37%)
Office Furniture / Equipment	\$855	\$943	\$88	10%
Office Machines	\$258	\$258	-	-
Telephone Systems	\$346	\$259	(\$87)	(25%)
Video Conferencing System	\$1,815	-	(\$1,815)	(100%)
TOTAL FIXED ASSETS	\$36,100	\$22,869	(\$13,231)	(37%)
TOTAL OPERATING APPROPRIATIONS	\$1,987,946	\$2,128,913	\$140,967	7%

* Adjusted Budget as of 2/28/2025

NON-OPERATING BUDGET

NON-OPERATING BUDGET

FISCAL SUMMARY

	<u>Budgeted 2024-25</u>	<u>Recommended 2025-26</u>	<u>Increase/ (Decrease)</u>	<u>%</u>
<u>Appropriations</u>				
Other Charges	117,200	70,600	(46,600)	-40%
Incentive Programs	619,767,955	408,928,592	(210,839,363)	-34%
Approp. for Contingencies	<u>221,760</u>	<u>850,000</u>	<u>628,240</u>	<u>283%</u>
 Total	 <u><u>620,106,915</u></u>	 <u><u>409,849,192</u></u>	 <u><u>(210,257,723)</u></u>	 <u><u>-34%</u></u>

FUNCTION

This budget unit has been established for those expenditures that are not related to the internal operations of the District or are not attributable to any specific program. The large majority of the appropriations in this budget unit are for the District’s incentive grant programs. This budget unit also contains the Appropriation for Contingencies account. Descriptions for each account, along with explanations for any significant changes as compared to 2025-26 budget, are included below.

OTHER CHARGES

Air Toxics - Pass Through

This appropriation represents that portion of the Toxic “Hot Spots” fees collected by the District on behalf of the state that is intended to reimburse the California Air Resources Board (ARB) and the Office of Environmental Health & Hazard Assessment (OEHHA) for their share of the costs associated with this program. These fees are forwarded to the state only after the cost of the District’s program has been recovered. The recommended appropriations for Fiscal Year 2025-26 is \$70,600.

INCENTIVE PROGRAMS

The 2025-26 Recommended Budget includes \$409,849,192 of appropriations for emission reduction incentive grants. These appropriations represent revenues anticipated to be received in 2025-26 and unused funds that carry over from the prior year. The District expects that additional incentive funds will be added to the 2025-26 Non-Operating Budget throughout the year with budget amendments brought to the Governing Board as additional funding is secured.

The following is the detail of the incentive program appropriations currently included in the 2025-26 Recommended Budget:

• DMV Surcharge Fees - Incentives	\$ 59,506,700
• Carl Moyer Program	30,219,900
• ISR & VERA	22,875,500
• Proposition 1B Funding Program	5,981,300
• Federal Funding	53,087,492
• Community Incentives	6,911,600
• Enhanced Fleet Modernization	5,250,400
• Community Air Protection	163,565,800
• FARMER	26,496,600
• Alternatives to Ag Burning	5,235,100
• Volkswagen Mitigation Funding	28,478,400
• Miscellaneous Incentive Grants	1,390,400
• Contingencies	850,000
Total Incentive Grants	<u>\$409,849,192</u>

DMV Surcharge Fees

This appropriation is funded by DMV Surcharge Fee revenue. The District’s DMV Surcharge sources available to the District for appropriation include those authorized under AB 2766, AB 923, SB 709, and AB 2522. Depending on the source of the DMV Surcharge Fee revenue, the restrictions included with the enabling legislation, and the types of grant applications received by the District, these funds can be used in several of the District’s programs.

Carl Moyer Program

This appropriation is funded through state allocations of Carl Moyer Program funding to the District. These funds are used predominantly in the Heavy-Duty Program and are granted in strict accordance with guidelines adopted by the Air Resources Board.

Indirect Source Review and Voluntary Emission Reduction Agreements

This appropriation represents the estimate for incentive grant revenue available as the result of the District’s ISR Rule and voluntary development mitigation agreements. Residential and commercial development projects provide these funds to offset emissions associated with projects. The Heavy-Duty Program and other programs, such as the District’s Burn Cleaner Program, use these funds for quantifiable and enforceable projects that reduce surplus emissions of NOx and PM.

Proposition 1B Funding

This appropriation includes Proposition 1B Goods Movement Reduction Program funding anticipated to be liquidated in 2025-26. Funding from Proposition 1B will be used for specific advanced technology heavy-duty on-road vehicle projects providing funding for truck replacements, transport refrigeration units (TRUs), and locomotive replacements.

Federal Funding

This appropriation represents funding from the EPA Air Shed funds for Agricultural Tractor Replacement Program, Low Dust Nut Harvester Program, Heavy-Duty Truck Replacement, Electric Yard Truck Replacement Program, Fireplace and Woodstove Change-Out Program and the Electric Freight Corridor Program. In addition, the District will receive federal funding for the Technology Advancement Program.

Community & Other Incentives funded by Operating Revenues

This appropriation represents funding transferred from Operating Revenues to fund various incentive programs. The District is currently receiving annual revenue through both Rule 4320 (Advanced Emission Reduction Options for Boilers, Steam Generators, and Process Heaters Greater than 5.0 MMBtu/hr), and through Rule 3170 which implements Section 185 of the federal Clean Air Act. These revenues primarily provide the funding to transfer \$1,000,000 in resources from the Operating Budget to the Non-Operating Budget for incentive programs, including the District's Fireplace and Woodstove Change-Out Program and Low Dust Nut Harvester Equipment Replacement Program. The District may create new program components to complement those already existing.

Enhanced Fleet Modernization

Funding is for projects that generate reductions in greenhouse gas emissions with potential co-benefits of criteria pollutant reductions. Per state legislation and guidelines, funding must provide significant benefit to disadvantaged communities. This appropriation represents incentive funding for light duty vehicle replacement through the District's Drive Clean in the San Joaquin Replacement program utilizing state Enhanced Fleet Modernization Program (EFMP)/EFMP Plus-Up and Clean Cars for All funding.

Community Air Protection

These funds are intended to reduce emissions in low-income and disadvantaged communities throughout the region, including funds allocated to communities selected through the AB 617 process and included in Board-approved Community Emission Reduction Programs. Funds from this category can be used on existing programs such as Carl Moyer and Proposition 1B, new stationary source categories developed by CARB, and projects identified through the Community Emission Reduction Program.

FARMER

These funds are utilized to reduce emissions from the agricultural sector by providing grants, rebates, and other financial incentives for agricultural tractors, zero-emission agricultural utility terrain vehicles (UTVs), harvesting equipment, agricultural pump engines, and other equipment used in agricultural operations.

Alternatives to Agricultural Open Burning

This program provides financial incentives to commercial agricultural operations located within the District boundaries to chip agricultural material. The chipped material is then used for soil incorporation, land application on agricultural land or other approved off-site beneficial reuse as an alternative to the open burning of the agricultural materials.

Volkswagen Mitigation Funding

The District is administering \$160 million of the Volkswagen Mitigation Trust funding program on behalf of the California Air Resources Board. The District is administering funding to replace transit, school and shuttle buses with zero-emission buses through a statewide solicitation. The funding is allocated in two phases of \$65 million each. The District is currently administering the second phase of this program.

Miscellaneous Incentive Programs

This appropriation includes Hearing Board funds, Clean Air Center funds and other qualified funds designated to various incentive projects.

Appropriation for Contingencies

The purpose of the Appropriation for Contingencies Account is to provide a prudent safety net should the District encounter a reduction in revenue or an increase in expenditures caused by state or federal actions, or other unforeseen circumstances. The recommended appropriation for this account for 2025-26 is \$850,000, the same as recommended and adopted for 2024-25.

INCENTIVES SPENDING PLAN

BACKGROUND

The District operates one of the largest and most well-respected voluntary incentive programs in the state. With strong advocacy efforts at the state and federal levels, the District has seen a significant increase in incentive funding levels over the past several years. Incentive program appropriation rose from \$25 million in the 2005-06 Budget, to the proposed incentive program appropriations of \$409.9 million in the 2025-26 Recommended Budget. The District’s voluntary incentive programs complement regulatory control measures by providing much needed reductions from source types that the District has little or no direct authority to regulate. District incentive programs have a positive impact on air quality and are highly successful due to the fact that participation is voluntary and the emission reductions are both highly cost-effective and go beyond the reductions required by regulations.

Since the District’s inception in 1992, considerable funding has been expended in support of clean-air projects in the Valley, as summarized in the following table. These projects have achieved significant emissions reductions and corresponding air quality and health benefits. The District typically requires match funding of 30% – 70% from grant recipients. To date, grant recipients have provided over \$4.26 billion in match funding, with a combined District and grant recipient funding investment of more than \$7.2 billion.

District Incentive Funding (\$)	Grant Recipient Match Funding (\$)	Emissions Reductions (tons)	Cost- effectiveness (\$/ton)
\$2,977,457,000	\$4,263,606,000	289,908	\$10,270

Over the past 10 years, the District has provided incentive funding to purchase, replace or retrofit thousands of pieces of equipment, including:

- 351 agricultural irrigation pump engines (~\$3,500/ton)
- 12,471 agricultural equipment replacements (~\$12,990/ton)
- 6,137 Alternatives to agricultural burning projects (~\$3,000/ton)
- 78 off-road equipment repowers (~\$17,100/ton)
- 2,664 heavy-duty trucks (~\$26,000/ton)
- 110 school bus retrofits (dedicated funding source –funding based on public health considerations rather than \$/ton cost effectiveness)
- 288 school bus replacements (dedicated funding source –funding based on public health considerations rather than \$/ton cost effectiveness)
- 7,660 lawnmower replacements (dedicated funding source –funding based on public health considerations rather than \$/ton cost effectiveness)

- 28,150 fireplace change-outs (dedicated funding source –funding based on public health considerations rather than \$/ton cost effectiveness)
- 35 locomotive replacements/retrofits (~\$14,400/ton)
- 37,425 new alt fuel light duty vehicles Public & Private (~\$50,000 - \$150,000/ton)
- 7,770 vehicle retirements (car crushing) (~\$15,000-\$50,000/ton)
- 107,180 vehicle emissions repairs (~\$20,000/ton)
- 12 bicycle infrastructure projects (bike paths) (~\$31,200/ton)

INCENTIVE STRATEGY

Each of the funding sources administered by the District includes different guidelines and statutory requirements for the expenditure of those funds, but generally, the District currently considers the following factors when deciding how and where to spend our incentive funds:

Cost-effectiveness – An important influence when considering where to invest District funds, is determining which types of projects and programs will give the District the greatest return on its investment. This is typically represented in dollars per ton of emissions reduced. While cost-effectiveness is a primary factor, the District also considers the funding of projects that may not have the highest cost-effectiveness, but provide other benefits, such as the advancement of new technology, or community involvement (as described below).

Inventory of available projects – This factor is critical in all District incentive programs. To date, the District has been extremely successful in designing programs that have broad appeal and applicability across a wide variety of industries. The result has been that, for the last 10 years, the District has had a substantial backlog of eligible projects waiting for funding. However, with the regulatory landscape changing, many of the past project categories that created the enormous backlog have come under regulation, making them, in most cases, ineligible for funding. As a result, the District must continue to work within the existing regulations to find cost-effective, surplus project categories but also to focus in areas in which a significant inventory of eligible projects still exists.

Required expenditure timeframes – Each funding source that the District administers generally requires obligation and expenditure by certain deadlines. These deadlines greatly impact our funding priorities and choice of projects. The District may prioritize a funding category over others due to the timeframe associated with a particular funding source. For instance, we may prioritize certain projects that we can reasonably expect to be completed prior to the deadline for a specific fund, over other projects of equal relevance or cost-effectiveness but with longer expected completion times. Again, the flexibility of this option works in concert with the dynamic nature of our programs and projects and numerous expenditure deadlines.

Upcoming regulatory deadlines – To ensure that the District's incentive programs obtain the maximum SIP creditable emission reductions, a thorough analysis of all local, state and

federal regulations relating to our target categories is performed. In addition, the District works proactively with the regulating agencies during the rule development process to understand the potential impacts of that rule on incentive projects and to ensure that opportunities for early incentive funding are maximized. These analyses determine which types of projects can be funded and for how long and also impacts the potential cost-effectiveness of certain categories.

Health benefits – In addition to seeking emissions reductions that provide benefit in attaining federal air quality standards, the District also seeks opportunities to incentivize projects that provide direct health benefits. For instance, the District’s Lower Emission School Bus Program is focused primarily on the localized toxic risk involved in children’s exposure to diesel particulates. While not the largest source of regional particulate pollution, replacing or retrofitting aging school buses has an enormous impact on the toxic risk of school transportation.

Promoting technology advancement – Given the immense challenge faced by the Valley in attaining federal air quality standards, funding projects that demonstrate and advance new emission reduction technologies are essential. The Board’s adoption of the Technology Advancement Program emphasizes the priority given to this area.

Community involvement/benefits – The District places a strong emphasis in providing funding in a manner that recognizes the challenges in socioeconomically and environmentally impacted communities, consistent with state guidelines. As an important component, the District engages with residents, non-governmental organizations, public agencies, and businesses in developing and administering programs with an emphasis on community involvement. Some examples of these are the Lawnmower Change-Out, Burn Cleaner, Transit Pass Subsidy, and the Drive Clean in the San Joaquin Programs.

Distribution of funds – It is important that the distribution of funds closely follows population and location of key sources in the Valley

Statutory Constraints

The District derives its current incentive funding from a range of local, state and federal funding sources. These funding sources contain restrictions on the types of projects that may be funded, funding limitations, expenditure deadlines, and administrative approach for distribution. These requirements vary significantly from one funding source to another, resulting in a complex matrix of funding categories and program requirements. Some key examples include:

Proposition 1B Goods Movement - Funding for this program must be used on heavy duty trucks and locomotives. The program’s procedures require the use of an RFP process and that the most cost-effective projects are funded first.

Carl Moyer - Funding is predominately used for heavy duty projects. The program has strict funding caps and cost-effectiveness requirements.

DMV Funds - Funding must primarily be used for on-road and off-road mobile sources. Portions of funds must follow State Carl Moyer and Lower Emission School Bus guidelines.

Advanced Emission Reduction Option (AERO) Funds – Funding is for emission reduction incentive projects. The Governing Board has discretion as to where to apply these funds.

Indirect Source Review (ISR) Funds and Voluntary Emission Reduction Agreement Funds (VERA) – Funding preference is given to projects within proximity to development projects.

Federal Funding – Funding is for emissions reductions incentive projects that reduce diesel emissions (NOx and PM). Some funding eligibility is restricted to the top 5 non-attainment air shed regions for ozone and particulate matter.

Community Air Protection Funds – These funds are intended to reduce emissions in low-income, disadvantaged, and other communities throughout the region, including funds allocated to communities selected through the AB 617 process and included in Board-approved Community Emission Reduction Programs. Funds from this category can be used on existing programs such as Carl Moyer and Proposition 1B, new stationary source categories developed by ARB, alternatives to open burning, and other programs identified through the Community Emission Reduction Program.

Volkswagen Mitigation Trust Funding – The District is administering \$130 million of the Volkswagen Mitigation Trust funding program on behalf of the California Air Resources Board. The District is administering funding to replace transit, school and shuttle buses with zero-emission buses through a statewide solicitation. The funding is allocated in two phases of \$65 million each. Additionally, CARB recently released an additional \$40,000,000 in funding under this program to project categories with additional need. Due to the District's success in administering this funding, we have been awarded \$30,000,000 in additional bus funding and are currently administering this funding.

FARMER Program Funding – These funds are utilized to reduce emissions from the agricultural sector by providing grants, rebates, and other financial incentives for agricultural harvesting equipment, heavy-duty trucks, agricultural pump engines, tractors, and other equipment used in agricultural operations.

Ag Burn Alternatives Funding – These funds provide financial incentives to commercial agricultural operations located within the District boundaries to chip agricultural material. The chipped material is then used for soil incorporation or land application on agricultural land as an alternative to the open burning of the agricultural materials.

PROPOSED INCENTIVE SPENDING PLAN

Based on the above factors, the District proposes the below incentive program spending plan for the 2025-26 Budget. The actual spending in different project categories will depend on the cost-effectiveness and number of applications received for each category. Due to the economic circumstances and uncertain timing of several of the funding sources, the expenditure of the below funds may take more than one fiscal year to complete.

Fiscal Year 2025-26 Spending Plan

Heavy-Duty Programs

Ag Equipment Replacement	\$133,373,381
Ag Pump Replacement	\$1,000,000
Alternative Fuel Infrastructure	\$16,254,500
Dairy Feed Process Electrification Program	\$2,000,000
Electric Ag UTV	\$3,000,000
Electric Yard Trucks	\$1,271,660
Emergency Vehicle Replacement	\$500,000
Forklifts	\$2,000,000
Locomotives	\$10,981,300
Low-Dust Nut Harvester Replacement	\$11,940,455
Off-Road Engine Repower	\$500,000
Truck Replacement Program	\$7,645,701

Community Incentives

Clean Air Rooms	\$1,162,600
Commercial Lawn and Garden	\$2,000,000
Drive Clean Rebate Program	\$5,000,000
Drive Clean Repair Program (Tune-In Tune-Up)	\$12,000,000
Drive Clean Replacement Program	\$10,050,400
Fireplace and Woodstove Change Out	\$10,413,550
Miscellaneous Incentives	\$94,600
Residential Lawn and Garden	\$500,000
VMT Reduction Program	\$500,000

Community Air Protection (CERP) Funds

Ag Burn Alternatives	\$1,070,350
Ag Equipment Replacement	\$1,722,607
Ag Pump Replacement	\$188,000
Air Filtration In Schools	\$579,388

Alternative Fuel Infrastructure	\$281,490
Charbroilers	\$150,000
Charge Plugs for Electric TRUs	\$200,000
Charge Up Program	\$1,011,262
Commercial Lawn and Garden	\$91,927
Drive Clean Repair Program (Tune-In Tune-Up)	\$1,060,000
Drive Clean Replacement Program	\$8,117,480
DPR Notification System	\$125,000
Educational Training for EV Mechanics	\$255,000
Electric Yard Trucks	\$4,900,000
Fireplace and Woodstove Change Out	\$2,113,825
Locomotives (Railcar Movers and Switchers)	\$14,341,009
Public Benefits	\$400,000
Residential Air Filtration	\$1,492,971
Residential Lawn and Garden	\$198,875
School Bus Replacement and Retrofit	\$4,415,861
Solar Match	\$1,500,000
Truck Replacement Program	\$16,750,000
Truck Rerouting Study	\$500,000
Urban Greening	\$500,000
Vegetative Barriers	\$500,000

Advanced Transportation/Vehicles

Charge Up Program	\$2,000,000
EPA – Heavy Duty Truck Replacement	\$8,375,000
FHWA – Watt EV	\$30,000,000
Public Benefits	\$3,537,700
Volkswagen Mitigation Trust	\$28,478,400

Non-Mobile Programs

Alternatives to Agricultural Open Burning	\$40,235,100
Clean Air Centers Program	\$62,600

Technology Advancement

Charbroilers	\$1,586,600
Contingencies	\$850,000
Air Toxics	\$70,600

Grand Total **\$409,849,192**

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
TOTAL DISTRICT**

	Adjusted* FY 24-25	Estimated Actuals FY 24-25	Recommended FY 25-26	Budget/Budget		Budget/Actual	
				Increase (Decrease)	%	Increase (Decrease)	%
NON-OPERATING APPROPRIATIONS							
OTHER CHARGES							
Air Toxic Pass Through	\$117,200	\$98,857	\$70,600	(\$46,600)	(40%)	(\$28,257)	(29%)
TOTAL OTHER CHARGES	\$117,200	\$98,857	\$70,600	(\$46,600)	(40%)	(\$28,257)	(29%)
INCENTIVE PROGRAMS							
DMV Surcharge Fees - Incentives	\$62,026,000	\$59,619,766	\$59,506,700	(\$2,519,300)	(4%)	(\$113,066)	-
Carl Moyer Program	\$44,289,700	\$43,570,082	\$30,219,900	(\$14,069,800)	(32%)	(\$13,350,182)	(31%)
ISR and VERA'S	\$21,393,600	\$15,162,919	\$22,875,500	\$1,481,900	7%	\$7,712,581	51%
Proposition 1B Funding Program	\$5,762,300	\$200,000	\$5,981,300	\$219,000	4%	\$5,781,300	2891%
Federal DERA/Designated Funding Program	\$99,286,955	\$93,085,968	\$53,087,492	(\$46,199,463)	(47%)	(\$39,998,476)	(43%)
Community & Other Incentives Funded by Operating Reven	\$8,615,800	\$8,156,398	\$6,911,600	(\$1,704,200)	(20%)	(\$1,244,798)	(15%)
Miscellaneous Incentive Programs	\$42,300	\$42,188	\$94,600	\$52,300	124%	\$52,412	124%
State Cap & Trade Funding	\$342,260,200	\$340,351,578	\$201,773,100	(\$140,487,100)	(41%)	(\$138,578,478)	(41%)
Volkswagen Mitigation Funding	\$36,091,100	\$8,248,038	\$28,478,400	(\$7,612,700)	(21%)	\$20,230,362	245%
TOTAL INCENTIVE PROGRAMS	\$619,767,955	\$568,436,937	\$408,928,592	(\$210,839,363)	(34%)	(\$159,508,345)	(28%)
Appropriation for Contingencies	\$221,760	-	\$850,000	\$628,240	283%	\$628,240	-
TOTAL NON-OPERATING APPROPRIATIONS	\$620,106,915	\$568,535,794	\$409,849,192	(\$210,257,723)	(34%)	(\$158,686,602)	(28%)

* Adjusted Budget as of 2/28/2025

PRIOR YEARS BUDGET COMPARISON

**SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
BUDGET SUMMARY**

Prior 3 Years and 2025-26 Recommended

	Adjusted 2022-23 @ 6/30/23	Adjusted 2023-24 @ 6/30/24	Adjusted 2024-25 @ 2/28/25	Recommended 2025-26
APPROPRIATIONS				
Salaries & Benefits (net of Salary Savings)	\$ 57,845,815	\$ 58,955,806	\$ 63,160,719	\$ 65,777,982
Services & Supplies	9,805,598	9,970,050	10,171,326	9,793,094
Fixed Assets	4,505,591	3,936,801	5,112,719	2,896,596
OPERATING APPROPRIATIONS	<u>72,157,004</u>	<u>72,862,657</u>	<u>78,444,764</u>	<u>78,467,672</u>
Other Charges	189,000	232,400	117,200	70,600
Incentive Contracts	899,242,192	850,260,419	619,767,955	408,928,592
Appropriation for Contingencies	451,104	850,000	221,760	850,000
NON-OPERATING APPROPRIATIONS	<u>899,882,296</u>	<u>851,342,819</u>	<u>620,106,915</u>	<u>409,849,192</u>
TOTAL APPROPRIATIONS	<u>\$ 972,039,300</u>	<u>\$ 924,205,476</u>	<u>\$ 698,551,679</u>	<u>\$ 488,316,864</u>
REVENUE				
Stationary Revenue	\$ 29,925,427	\$ 28,895,391	\$ 31,576,569	\$ 34,267,776
Grant Revenue	16,020,000	16,020,000	16,682,488	15,620,000
DMV Surcharge Fees - District Portion	13,060,000	13,622,345	13,423,514	14,261,435
Administrative Fees - Incentive Programs	9,500,000	10,000,000	10,000,000	9,500,000
Transfer to Non-Operating Revenue for Incentive Grants	(5,000,000)	(5,250,000)	(5,250,000)	(1,000,000)
Fund Balance Used	17,401,577	11,324,921	12,772,193	8,123,461
Reserves Released / (Increased)	(8,750,000)	(1,750,000)	(760,000)	(2,305,000)
OPERATING REVENUE/FUNDING SOURCES	<u>72,157,004</u>	<u>72,862,657</u>	<u>78,444,764</u>	<u>78,467,672</u>
Non-Operating Revenue	616,421,370	515,666,387	390,363,617	255,297,438
Fund Balance/Reserves Released	283,460,926	335,676,432	229,743,298	154,551,754
NON-OPERATING REVENUE/FUNDING SOURCES	<u>899,882,296</u>	<u>851,342,819</u>	<u>620,106,915</u>	<u>409,849,192</u>
TOTAL REVENUE/FUNDING SOURCES	<u>\$ 972,039,300</u>	<u>\$ 924,205,476</u>	<u>\$ 698,551,679</u>	<u>\$ 488,316,864</u>
<hr/>				
RECOMMENDED POSITIONS	367.5	384.5	385.5	385.0
<hr/>				
RESERVES				
General Reserve	\$ 14,200,000	\$ 14,600,000	\$ 14,800,000	\$ 15,700,000
Computer-VTC Equipment Reserve	-	200,000	200,000	400,000
Long-Term Building Maintenance	1,000,000	1,200,000	1,200,000	1,200,000
Modeling Center Reserve	500,000	500,000	65,000	65,000
Monitoring Equipment Reserve	150,000	200,000	275,000	350,000
Pension Stabilization Reserve Fund	5,480,000	6,380,000	7,300,000	8,430,000

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
SCHEDULE OF ESTIMATED REVENUES
Prior 3 Years and 2025-26 Recommended

<u>ACCOUNT TITLE</u>	<u>2022-23</u> <u>Adjusted</u> <u>Revenues</u> <u>@ 6/30/23</u>	<u>2023-24</u> <u>Adjusted</u> <u>Revenues</u> <u>@ 6/30/24</u>	<u>2024-25</u> <u>Adjusted</u> <u>Revenues</u> <u>@ 2/28/25</u>	<u>2025-26</u> <u>Estimated</u> <u>Revenues</u>
OPERATING REVENUE				
STATIONARY SOURCE				
Permit Fees	\$ 20,742,677	\$ 20,742,641	\$ 21,303,422	\$ 22,185,235
Section 185 - Non Attainment Fees - Rule 3170	300,000	300,000	360,000	360,000
Advanced Emission Reduction Options (AERO) Fees	4,680,000	2,600,000	4,645,397	4,969,791
Settlements	2,500,000	3,000,000	3,000,000	3,500,000
Interest	1,500,000	2,000,000	2,000,000	3,000,000
Miscellaneous	52,750	52,750	67,750	52,750
Residential Furnaces - Rule 4905	150,000	200,000	200,000	200,000
Total Stationary Non-Grant Operating Revenue	<u>29,925,427</u>	<u>28,895,391</u>	<u>31,576,569</u>	<u>34,267,776</u>
GRANT REVENUE				
State Subvention	900,000	900,000	900,000	900,000
EPA 105 Grant	2,000,000	2,000,000	2,000,000	2,000,000
EPA 103 Grant	65,000	65,000	727,488	65,000
State AB 617 Implementation Fund	12,700,000	12,700,000	12,700,000	12,300,000
State Grant - Oil and Gas Regulations	355,000	355,000	355,000	355,000
Total Grant Revenue	<u>16,020,000</u>	<u>16,020,000</u>	<u>16,682,488</u>	<u>15,620,000</u>
Total Stationary Operating Revenue	\$ 45,945,427	\$ 44,915,391	\$ 48,259,057	\$ 49,887,776
MOBILE SOURCE				
DMV Surcharge Fees - District	\$ 13,060,000	\$ 13,622,345	\$ 13,423,514	\$ 14,261,435
Administrative Fees - Incentive Programs	9,500,000	10,000,000	10,000,000	9,500,000
Total Operating Revenue	\$ 68,505,427	\$ 68,537,736	\$ 71,682,571	\$ 73,649,211
Transfer to Non-Operating Revenue for Incentive Grants	\$ (5,000,000)	\$ (5,250,000)	\$ (5,250,000)	\$ (1,000,000)
Fund Balance Used	17,401,577	11,324,921	12,772,193	8,123,461
Reserves Released / (Increased)	(8,750,000)	(1,750,000)	(760,000)	(2,305,000)
Estimated Funding Sources - Operating	\$ 72,157,004	\$ 72,862,657	\$ 78,444,764	\$ 78,467,672
NON-OPERATING REVENUE				
Air Toxics	\$ 189,000	\$ 232,362	\$ 117,180	\$ 70,574
DMV Surcharge Fees - Pass Through	47,694,000	49,414,388	48,693,139	47,636,474
Carl Moyer Funds	34,342,500	19,000,000	19,000,000	19,000,000
VERA/ISR Mitigation Program	13,350,982	20,891,448	14,971,789	13,277,793
DERA Program	-	-	-	-
Operating Revenues Funding Community Incentives	5,000,000	5,250,000	5,250,000	1,000,000
Proposition 1B Funding Program	-	-	-	-
School Bus Program	-	-	-	-
Federal Grants	59,425,497	99,579,174	108,887,391	65,836,484
Miscellaneous Incentive Grant Funding	20,000	20,000	20,000	20,000
Interest - Non-Operating	9,801,710	12,036,293	15,303,801	16,183,024
CEC - Energy Efficiency Block Grant	4,187,000	13,985,873	4,137,000	9,507,000
Reimburse Operating for Administrative Revenues Earned	(9,500,000)	(10,000,000)	(10,000,000)	(9,500,000)
Administrative Fees - Incentive Programs	32,520,913	21,631,885	11,931,412	12,831,181
State Cap & Trade Funding	354,389,768	255,344,964	145,051,905	79,434,908
Volkswagen Mitigation Funding	65,000,000	28,280,000	27,000,000	-
Total Non-Operating Revenue	\$ 616,421,370	\$ 515,666,387	\$ 390,363,617	\$ 255,297,438
Fund Balance/Reserves Released	\$ 283,460,926	\$ 335,676,432	\$ 229,743,298	\$ 154,551,754
Estimated Funding Sources - Non-Operating	\$ 899,882,296	\$ 851,342,819	\$ 620,106,915	\$ 409,849,192
TOTAL REVENUE				
Estimated Financing Sources - Total	\$ 972,039,300	\$ 924,205,476	\$ 698,551,679	\$ 488,316,864

SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT

Budget Comparison

Total District

Prior 3 Years and 2025-26 Recommended

DESCRIPTION	2022-23 Adjusted @ 6/30/23	2023-24 Adjusted @ 6/30/24	2024-25 Adjusted @ 2/28/25	2025-26 Recommended Appropriations
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OPERATING APPROPRIATIONS

SALARIES AND BENEFITS

Regular Salaries	\$ 33,796,548	\$ 34,617,188	\$ 37,397,251	\$ 39,126,512
Temporary Help	2,072,274	2,017,740	2,100,314	1,898,885
On Call Pay	119,083	119,083	126,518	133,677
Overtime	424,280	531,659	558,242	572,274
Unemployment	75,174	69,185	76,082	74,362
Retirement	15,927,457	16,137,442	16,854,628	17,666,132
OASDI	675,452	663,657	710,099	723,260
Workers Compensation	353,780	362,240	384,795	470,764
Cafeteria Plan Benefits	4,019,757	4,043,009	4,553,989	4,708,504
Long-Term Disability Insurance	90,290	95,863	93,821	102,532
Alternate Transportation Incentive	291,720	298,740	304,980	301,080

TOTAL SALARIES AND BENEFITS	\$ 57,845,815	\$ 58,955,806	\$ 63,160,719	\$ 65,777,982
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SERVICES AND SUPPLIES

Safety Supplies & Equipment	\$ 42,759	\$ 51,594	\$ 45,014	\$ 51,754
Mobile Communications	213,420	207,780	187,500	180,552
Telephone Charges	157,893	178,050	77,150	64,900
Insurance	770,400	907,400	1,019,300	1,143,400
Equipment Maintenance	266,603	301,270	319,650	203,050
Vehicle Maintenance & Operations	228,415	306,400	278,000	304,100
Computer Maintenance	939,165	1,084,475	1,049,437	1,607,060
Video Conferencing Maintenance & Operations	131,340	132,940	128,800	101,800
Building Maintenance & Operations	319,200	367,600	400,800	386,700
Office Supplies	43,000	42,734	42,798	46,998
Computer Software & Supplies	242,755	238,266	285,580	291,965
Monitoring Station Supplies & Equipment	1,491,863	1,529,728	1,434,728	1,089,608
Postage	71,200	87,100	93,000	102,400
Printing	144,775	167,500	159,575	159,030
Professional & Specialized Services	3,079,668	2,757,682	2,944,515	2,190,935
Publications & Legal Notices	70,420	81,785	102,371	96,163
Rents & Leases	184,006	187,850	140,161	144,839
Small Tools & Equipment	69,221	68,641	69,060	59,660
Special District Expense	576,118	192,683	196,750	247,760
Travel & Training	249,131	266,886	266,885	287,807
Travel & Training - Boards	67,686	67,686	68,752	66,913
Utilities	379,160	448,600	489,100	593,300
Audit Services	25,000	25,000	30,000	30,000
Legal Services	42,400	270,400	342,400	342,400

TOTAL SERVICES AND SUPPLIES	\$ 9,805,598	\$ 9,970,050	\$ 10,171,326	\$ 9,793,094
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FIXED ASSETS

Office Improvements	\$ 100,000	\$ 115,000	\$ 100,000	\$ 100,000
Facilities & Equipment	79,000	260,000	505,000	386,000
Computer Equipment	860,781	1,164,131	1,379,431	599,596
Office Furniture & Equipment	32,600	32,600	33,000	36,400
Office Machines	29,040	31,120	10,000	10,000
Telephone Systems	33,060	23,450	13,700	10,300
Detection Equipment	58,000	40,000	50,300	75,500
Automobiles	875,000	706,100	703,000	703,000
Air Monitoring Automation/Remote Control Project	6,000	11,000	11,000	11,000
Video Conferencing System	1,070,000	70,000	70,000	10,000
Air Monitoring Station Equipment	1,342,110	1,483,400	2,237,288	954,800
Air Monitoring Near Roadway Stations	20,000	-	-	-

TOTAL FIXED ASSETS	\$ 4,505,591	\$ 3,936,801	\$ 5,112,719	\$ 2,896,596
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TOTAL OPERATING APPROPRIATIONS	\$ 72,157,004	\$ 72,862,657	\$ 78,444,764	\$ 78,467,672
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SAN JOAQUIN VALLEY UNIFIED AIR POLLUTION CONTROL DISTRICT
Budget Comparison
Total District
Prior 3 Years and 2025-26 Recommended

DESCRIPTION	2022-23 Adjusted @ 6/30/23	2023-24 Adjusted @ 6/30/24	2024-25 Adjusted @ 2/28/25	2025-26 Recommended Appropriations
NON-OPERATING APPROPRIATIONS				
OTHER CHARGES				
Air Toxic Pass Through	\$ 189,000	\$ 232,400	\$ 117,200	\$ 70,600
Dairy CEQA Pass Through	-	-	-	-
TOTAL OTHER CHARGES	\$ 189,000	\$ 232,400	\$ 117,200	\$ 70,600
INCENTIVE PROGRAMS				
DMV Surcharge Fees - Incentives	\$ 65,736,400	\$ 76,312,600	\$ 62,026,000	\$ 59,506,700
Carl Moyer Heavy Duty Program	51,313,900	45,063,500	44,289,700	30,219,900
ISR and VERA's	32,453,700	40,618,000	21,393,600	22,875,500
Proposition 1B Funding Program	4,465,300	6,486,500	5,762,300	5,981,300
Federal DERA/ Designated Funding Programs	24,795,800	71,922,724	99,286,955	53,087,492
Community Incentives	6,835,900	18,114,900	8,615,800	6,911,600
Miscellaneous/Interest - Incentive Programs	111,800	64,400	42,300	94,600
Energy Efficiency Grant	4,187,000	9,798,900	-	-
State Cap & Trade Funding	623,483,892	515,926,295	342,260,200	201,773,100
Volkswagen Mitigation Funding	85,858,500	65,952,600	36,091,100	28,478,400
TOTAL INCENTIVE PROGRAMS	\$ 899,242,192	\$ 850,260,419	\$ 619,767,955	\$ 408,928,592
Appropriation for Contingencies	\$ 451,104	\$ 850,000	\$ 221,760	\$ 850,000
TOTAL NON-OPERATING APPROPRIATIONS	\$ 899,882,296	\$ 851,342,819	\$ 620,106,915	\$ 409,849,192
TOTAL APPROPRIATIONS				
TOTAL DISTRICT APPROPRIATIONS	\$ 972,039,300	\$ 924,205,476	\$ 698,551,679	\$ 488,316,864



San Joaquin Valley
AIR POLLUTION CONTROL DISTRICT®

NORTHERN REGION

Serving San Joaquin, Stanislaus and Merced counties
4800 Enterprise Way, Modesto, CA 95356-8718
Tel (209) 557-6400 | Fax (209) 557-6475

CENTRAL REGION (MAIN OFFICE)

Serving Madera, Fresno and Kings counties
1990 East Gettysburg, Fresno, CA 93726-0244
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SOUTHERN REGION

Serving Tulare and Valley air basin portion of Kern County
34946 Flyover Court, Bakersfield, CA 93308-9725
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